

Regional Industrial Lands Strategy DRAFT STRATEGY SUMMARY AND DISCUSSION

Industrial Lands Strategy Task Force Meeting November 21, 2019



Introduction

Lucy Duso, Metro Vancouver

Today's Objectives



- Provide a brief summary of the <u>draft</u> Regional Industrial Lands Strategy
- Summarize the 4 'Big Moves' and 10 priority actions
- Check in on the recommendations and priority actions
- Discuss how each organization expects to engage with the strategy
- Discuss next steps 3rd round of engagement

Draft Strategy Overview

Russell Mathew, Hemson Consulting

Draft Regional Industrial Lands Strategy

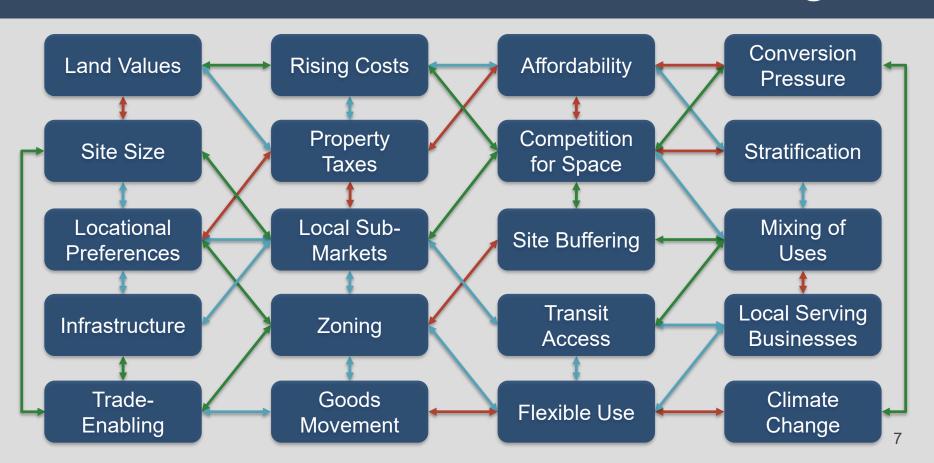


The Main Challenges

Through canvasing industrial stakeholders and users around the region, the four main challenges facing Metro Vancouver's industrial lands are:



Interlinked Issues within Challenges







Key Findings:

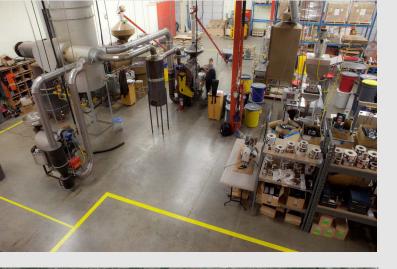
- Play a critical role in supporting local, regional and national economies
- 2. Home to **broad spectrum** of employment activities
- 3. Have specific spatial and infrastructure needs that must be planned and protected for

Key Findings: (continued)

- 4. Most users rely on dependable access to **goods movement network and transit**
- 5. Benefit from mix of complimentary uses, struggle with non-industrial encroachment
- 6. Market and use varies across the region







Key Findings: (continued)

- 7. Multiple ways to make more efficient use of limited supply, depending on location, market conditions, and policy
- Innovation and changing nature of work requires careful balance between protection and flexibility
- 9. Diverse characteristics of industrial sub-markets require context-sensitive implementation of policies



Recommendation Development Process

Studies and White Papers

- Issues & Initiatives Summary
- The Innovation Economy
- Defining Industrial Uses
- Industrial Edges & Interface Issues
- Agri-Industrial Activities
- Survey of Industrial Users
- Economic Value of Industrial Lands
- Changing Nature of Industry

Recommendation Development Round 1 (Supply & Pressure)

Stakeholder Workshop #1 (May 29th, 2019)

ILS Taskforce Meeting #1 (June 20th, 2019)

Recommendation Development Round 2 (Sites & Coordination)

Stakeholder Workshop #2 (September 11th, 2019)

ILS Taskforce Meeting #2 (September 12th, 2019)

Recommendation Refinement

Subject Matter Expert Review Panel (October 8th, 2019) **Draft Strategy**

ILS Taskforce Meeting #3 (Today)

Strategy Recommendations

35 recommendations, organized in four 'big moves':

- 1. Protect Remaining Industrial Lands
- 2. Intensify and Optimize Industrial Lands
- 3. Bring the Existing Supply to Market & Address Site Issues
- 4. Ensure a Coordinated Approach

Protect Remaining Industrial Lands



Recommendations 1 - 7

- Conduct a Regional Land Use Assessment
- Strengthen Regional Policy
- Zoning Consistency for Industrial Lands
- Recognize Trade-Enabling Lands

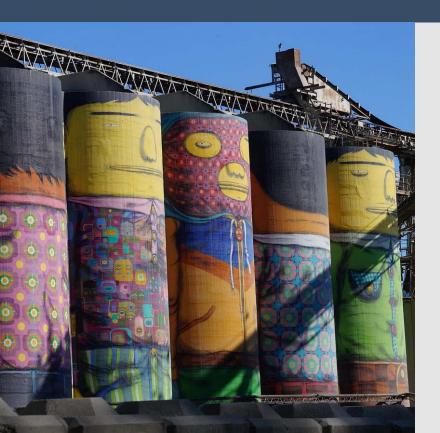
Intensify and Optimize Industrial Lands

Recommendations 8 - 13

- Encourage Intensification in Appropriate Locations
- Provide Greater Clarity on Agri-Industrial Uses in the ALR
- Ensure Consideration of Industrial Lands in a Regional Flood Management Strategy
- Review the Impact of Tax Assessment on Existing Industrial Uses



Bring the Existing Supply to Market & Address Site Issues



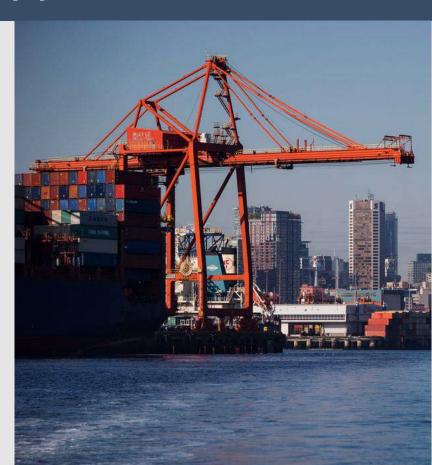
Recommendations 14 - 25

- Manage Land use Conflicts through Buffering Policies
- Develop Local Bring-To-Market Strategies
- Ensure Transportation
 Connectivity between Industrial
 Areas

Ensure a Coordinated Approach

Recommendations 26 - 35

- Improve Data Standards and Sharing
- Encourage Growth and Investment through Regional Economic Coordination
- Coordinate with Neighbouring Regions



Priority Actions for Implementation

Adam Mattinson, Hemson Consulting

Priority Actions



Protect Remaining Industrial Lands

	Implementation Priority	Recommendation	Lead Role
1.	Strive for zoning consistency for industrial land by developing a consistent definition of industrial and guidelines for permitted uses.	3	Metro Vancouver and municipalities
2.	Strengthen regional policy in the Regional Growth Strategy by increasing the minor amendment voting threshold for Industrial and other requirements.	2	Metro Vancouver
3.	Recognize and protect trade-enabling lands in strategic locations through specific land use designations and increased direction for permitted uses.	4 5 6	Province of BC, Metro Vancouver, Municipalities

Intensify and Optimize Industrial Lands

	Implementation Priority	Recommendation	Lead Role
4.	Conduct a Regional Land Assessment	1	Metro Vancouver
5.	Encourage intensification of industrial uses in appropriate locations by removing unnecessary restrictions on increased development heights and densities and explore opportunities to incentivize such developments, as informed by regional guidelines.	8	Municipalities

Bring the Existing Supply to Market & Address Site Issues

	Implementation Priority	Recommendation	Lead Role
6.	Develop 'bring-to-market' strategies for remaining areas of vacant land to proactively identify and address issues preventing sites from being developed.	17 32	Municipalities Metro Vancouver
7.	Coordinate strategies encouraging local economic growth, local business expansion, and attraction of investment across Metro Vancouver.	30 31	Metro Vancouver and municipalities
8.	Ensure transportation connectivity among the region's industrial areas by working together to proactively designate, manage and coordinate investment related to the region's goods movement network.	18 19 20 22	TransLink Port of Vancouver

Ensure a Coordinated Approach

	Implementation Priority	Recommendation	Lead Role
9.	Establish a broader framework for economic and land use planning collaboration between Metro Vancouver, neighbouring regions, and port facilities to support industrial land protection.	33	Province of BC
		34	Metro Vancouver, FVRD
		35	Federal Government, Port of Vancouver
10.	Conduct a regional employment survey bi- annually to provide a better method of tracking changes in employment growth, land use, and built space over time.	28	Metro Vancouver

Discussion

Lucy Duso, Metro Vancouver

Draft Strategy Discussion

Based on your reading of the draft Strategy:

- 1. Are the recommendations sufficient and appropriate? (wording, targeted organizations, are we missing any)
- 2. Do the priority actions align with your expectations? (are these what you would put first, are they the right package)
- 3. How will your organization engage with the Strategy? *(endorse, endorse relevant actions, receive)*

Next Steps



Next Steps

- Circulate draft RILS for review
- Stakeholder Workshop #3 –
 December 10, 2019
- SME Panel, Gateway Council,
 Urban Freight Council, NAIOP etc.
- Final Regional Industrial Lands
 Strategy targeted Q1 2020



