

# METRO VANCOUVER REGIONAL DISTRICT PERFORMANCE AND AUDIT COMMITTEE

#### **REGULAR MEETING**

Thursday, April 14, 2022 9:15 a.m.

Meeting conducted electronically pursuant to the Procedure Bylaw 28<sup>th</sup> Floor Boardroom, 4515 Central Boulevard, Burnaby, British Columbia Webstream available at http://www.metrovancouver.org

#### AGENDA1

- 1. ADOPTION OF THE AGENDA
  - 1.1 April 14, 2022 Regular Meeting Agenda

That the Performance and Audit Committee adopt the agenda for its regular meeting scheduled for April 14, 2022 as circulated.

- 2. ADOPTION OF THE MINUTES
  - 2.1 January 13, 2022 Regular Meeting Minutes

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That the Performance and Audit Committee adopt the minutes of its regular meeting held January 13, 2022 as circulated.

- 3. **DELEGATIONS**
- 4. INVITED PRESENTATIONS
- 5. REPORTS FROM COMMITTEE OR STAFF
  - 5.1 2021 Metro Vancouver Final Audit Findings Report

pq. 9

That the Performance and Audit Committee receive for information the report dated April 7, 2022, titled "2021 Metro Vancouver Final Audit Findings Report" from BDO Canada LLP Chartered Professional Accountants.

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 $<sup>^{1}</sup>$  Note: Recommendation is shown under each item, where applicable.

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#### 5.2 Audited 2021 Financial Statements

That the MVRD Board approve the Audited 2021 Consolidated Financial Statements for the Metro Vancouver Regional District;

That the GVS&DD Board approve the Audited 2021 Financial Statements for the Greater Vancouver Sewerage and Drainage District;

That the GVWD Board approve the Audited 2021 Financial Statements for the Greater Vancouver Water District;

That the MVHC Board approve the Audited 2021 Financial Statements for the Metro Vancouver Housing Corporation.

#### 5.3 2021 Financial Results Year-End

That the MVRD Board receive for information the report dated April 1, 2022, titled "2021 Financial Results Year-End".

#### 5.4 Capital Program Expenditure Update as at December 31, 2021

That the Performance and Audit Committee receive for information the report dated March 24, 2022, titled "Capital Program Expenditure Update as at December 31, 2021".

#### 5.5 Investment Position and Returns – September 1, 2021 to February 28, 2022

That the Performance and Audit Committee receive for information the report dated March 24, 2022 titled "Investment Position and Returns – September 1, 2021 to February 28, 2022".

#### 5.6 Tender/Contract Award Information – December 2021 to February 2022

That the Performance and Audit Committee receive for information the report dated March 28, 2022 titled "Tender/Contract Award Information – December 2021 to February 2022".

#### 5.7 Manager's Report

That the Performance and Audit Committee receive for information the report dated April 7, 2022, titled "Manager's Report".

#### 6. INFORMATION ITEMS

#### 7. OTHER BUSINESS

#### 8. BUSINESS ARISING FROM DELEGATIONS

#### 9. RESOLUTION TO CLOSE MEETING

That the Performance and Audit Committee close its regular meeting scheduled for April 14, 2022 pursuant to the *Community Charter* provisions, Section 90 (1) (d)(j) as follows:

- "90 (1) A part of the meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:
  - (d) the security of the property of the regional district; and
  - (j) information that is prohibited, or information that if it were presented in a document would be prohibited, from disclosure under section 21 of the Freedom of Information and Protection of Privacy Act."

#### 10. ADJOURNMENT/CONCLUSION

That the Performance and Audit Committee adjourn/conclude its regular meeting of April 14, 2022.

Membership:

Dominato, Lisa (C) – Vancouver Harvie, George (VC) – Delta Brodie, Malcolm – Richmond Dingwall, Bill – Pitt Meadows Hu, Tina – North Vancouver City Madsen, Hunter – Port Moody Marsden, Dennis – Coquitlam Morden, Mike – Maple Ridge Muri, Lisa – North Vancouver District Nagra, Mandeep – Surrey Walker, Darryl – White Rock

### METRO VANCOUVER REGIONAL DISTRICT PERFORMANCE AND AUDIT COMMITTEE

Minutes of the Regular Meeting of the Metro Vancouver Regional District (MVRD) Performance and Audit Committee held at 9:00 a.m. on Thursday, January 13, 2022 in the 28<sup>th</sup> Floor Boardroom 4515 Central Boulevard, Burnaby, British Columbia.

#### **MEMBERS PRESENT:**

Chair, Councillor Lisa Dominato\*, Vancouver
Mayor Malcolm Brodie\*, Richmond
Mayor Bill Dingwall\*, Pitt Meadows
Councillor Tina Hu\*, North Vancouver City
Councillor Hunter Madsen\*, Port Moody
Councillor Dennis Marsden\*, Coquitlam
Mayor Mike Morden\*, Maple Ridge
Councillor Lisa Muri\*, North Vancouver District
Mayor Darryl Walker\*, White Rock

#### **MEMBERS ABSENT:**

Vice Chair, Mayor George Harvie, Delta Councillor Mandeep Nagra, Surrey

#### **OTHERS PRESENT:**

Director Sav Dhaliwal\*, Board Chair

#### **STAFF PRESENT:**

Dean Rear, Chief Financial Officer/General Manager, Financial Services
Manveer Atwal, Legislative Services Coordinator, Board and Information Services

#### **OPENING REMARKS**

Director Sav Dhaliwal, Board Chair and Ex Officio committee member, acknowledged the contributions of the Metro Vancouver Standing Committee members in what has been a challenging time for the region due to the on-going COVID-19 pandemic along with unprecedented weather events and recognized the vital role this Committee will play in moving forward.

<sup>\*</sup>denotes electronic meeting participation as authorized by Section 3.6.2 of the Procedure Bylaw

#### 1. ADOPTION OF THE AGENDA

#### 1.1 January 13, 2022 Regular Meeting Agenda

#### It was MOVED and SECONDED

That the Performance and Audit Committee adopt the agenda for its regular meeting scheduled for January 13, 2022 as circulated.

**CARRIED** 

#### 2. ADOPTION OF THE MINUTES

#### 2.1 October 6, 2021 Regular Meeting Minutes

#### It was MOVED and SECONDED

That the Performance and Audit Committee adopt the minutes of its regular meeting held October 6, 2021 as circulated.

**CARRIED** 

#### 3. DELEGATIONS

No items presented.

#### 4. INVITED PRESENTATIONS

No items presented.

#### 5. REPORTS FROM COMMITTEE OR STAFF

#### 5.1 MVRD Audit Plan from BDO Canada LLP

Report dated December 16, 2021, from Joe Sass, Deputy Chief Financial Officer, providing the Performance and Audit Committee with the external auditor's plan for the completion of the annual external audit for the Metro Vancouver Districts' and Housing Corporation for fiscal year 2021.

Members were provided with a verbal presentation from BDO Canada LLP highlighting the 2021 external audit of the Metro Vancouver Districts' and the Metro Vancouver Housing Corporation.

#### It was MOVED and SECONDED

That the Performance and Audit Committee receive for information the report dated December 16, 2021, titled "MVRD Audit Plan from BDO Canada LLP".

**CARRIED** 

#### 5.2 2022 Performance and Audit Committee Meeting Schedule and Work Plan

Report dated December 16, 2021, from Dean Rear, General Manager, Financial Services/Chief Financial Officer, providing the Performance and Audit Committee with its Terms of Reference, the 2022 Work Plan, and the Annual Meeting Schedule.

#### It was MOVED and SECONDED

That the Performance and Audit Committee:

- a) receive for information the Performance and Audit Committee Terms of Reference and the 2022 Annual Meeting Schedule, as presented in the report dated December 16, 2021 titled "2022 Performance and Audit Committee Meeting Schedule and Work Plan"; and
- b) endorse the 2022 work plan, as presented in the report dated December 16, 2021, titled "2022 Performance and Audit Committee Meeting Schedule and Work Plan".

CARRIED

### 5.3 MFA Spring 2022 Borrowing for City of Langley – MVRD Security Issuing Bylaw No. 1338, 2021

Report dated December 16, 2021, from Joe Sass, Deputy Chief Financial Officer, seeking the MVRD Board's approval of a Security Issuing Bylaw to authorize a borrowing request from the City of Langley in the amount of \$7,500,000 for the Spring 2022 MFA long term debt issue.

#### It was MOVED and SECONDED

That the MVRD Board:

- a) give consent to the request for financing from the City of Langley in the amount of \$7,500,000 pursuant to Sections 182(1)(b) and 182(2)(a) of the *Community Charter*;
- b) give first, second and third reading to *Metro Vancouver Regional District Security Issuing Bylaw No. 1338, 2021* being a bylaw to authorize the entering into an Agreement respecting financing between the Metro Vancouver Regional District and the Municipal Finance Authority of British Columbia;
- c) pass and finally adopt *Metro Vancouver Regional District Security Issuing Bylaw No. 1338, 2021*; and forward it to the Inspector of Municipalities for Certificate of Approval.

**CARRIED** 

#### 5.4 Tender/Contract Award Information – September 2021 to November 2021

Report dated December 15, 2021, from Roy Moulder, Director, Purchasing and Risk Management, Financial Services, providing the Performance and Audit Committee information with regards to contracts, handled through the Purchasing and Risk Management Division, with a total anticipated value at or in excess of \$500,000 (exclusive of taxes).

#### It was MOVED and SECONDED

That the Performance and Audit Committee receive for information the report dated December 15, 2021 titled "Tender/Contract Award Information – September 2021 to November 2021".

CARRIED

#### 5.5 Manager's Report

Report dated January 7, 2022, from Dean Rear, General Manager, Financial Services/Chief Financial Officer, informing the Performance and Audit Committee of the 2022 Work Plan and reporting out on trends in change orders, sole sources and archaeological monitoring activity.

#### It was MOVED and SECONDED

That the Performance and Audit Committee receive for information the report dated January 7, 2022, titled "Manager's Report".

**CARRIED** 

#### 6. INFORMATION ITEMS

No items presented.

#### 7. OTHER BUSINESS

No items presented.

#### 8. BUSINESS ARISING FROM DELEGATIONS

No items presented.

#### 9. RESOLUTION TO CLOSE MEETING

#### It was MOVED and SECONDED

That the Performance and Audit Committee close its regular meeting scheduled for January 13, 2022 pursuant to the *Community Charter* provisions, Section 90 (1) (j) as follows:

- "90 (1) A part of the meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:
  - (j) information that is prohibited, or information that if it were presented in a document would be prohibited, from disclosure under section 21 of the Freedom of Information and Protection of Privacy Act.

**CARRIED** 

#### 10. ADJOURNMENT/CONCLUSION

#### **It was MOVED and SECONDED**

That the Performance and Audit Committee adjourn its regular meeting of January 13, 2022.

CARRIED
(Time: 9:45 a.m.)

Manveer Atwal,
Lisa Dominato, Chair
Legislative Services Coordinator

50154283 FINAL



To: Performance and Audit Committee

From: Linda Sabatini, Acting Director, Financial Operations

Date: April 7, 2022 Meeting Date: April 14, 2022

Subject: 2021 Metro Vancouver Final Audit Findings Report

#### **RECOMMENDATION**

That the Performance and Audit Committee receive for information the report dated April 7, 2022, titled "2021 Metro Vancouver Final Audit Findings Report" from BDO Canada LLP Chartered Professional Accountants.

#### **EXECUTIVE SUMMARY**

Under provincial legislation, an external audit must be undertaken annually for all Metro Vancouver Districts' and the Housing Corporation. The attached report, prepared by Metro Vancouver's external auditors, BDO Canada LLP Chartered Professional Accountants, summarizes the results of the annual audit for fiscal year 2021.

#### **PURPOSE**

To provide the committee with our external auditor's final report related to the annual audit for the Metro Vancouver Districts' and Housing Corporation for fiscal year 2021.

#### **BACKGROUND**

It is required, under provincial legislation, that an external audit be undertaken annually for all Metro Vancouver Districts' and the Housing Corporation. This audit must be conducted by a public accounting firm that is licensed to conduct such audits. The attached report summarizes the results of the annual audit for fiscal year 2021.

BDO Canada LLP Chartered Professional Accountants were appointed by the Board in July 2019 as our external auditors for a five-year period. Fiscal year 2021 is the third year of that five-year period.

#### **ALTERNATIVES**

This is an information report. No alternatives are presented.

#### **FINANCIAL IMPLICATIONS**

The annual audit fulfills our statutory responsibility.

#### CONCLUSION

As prepared by BDO Canada LLP Chartered Professional Accountants, our external auditors, the final report for the 2021 external audit of the Metro Vancouver Districts' and the Housing Corporation is presented to the committee for information.

#### **Attachments:**

1. 2021 Metro Vancouver Final Audit Findings Report

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# Metro Vancouver Regional District

Audit Findings Report to the Performance and Audit Committee for the year ended December 31, 2021

Dated April 6,2022 for presentation on April 14, 2022

**START** 





# To the Performance and Audit Committee of Metro Vancouver Regional District

We are pleased to provide you with this report to highlight and explain key issues which we believe to be relevant to the audit of Metro Vancouver Regional District ("MVRD"), Greater Vancouver Sewerage and Draining District ("GVSDD"), Greater Vancouver Water District ("GVWD"), and Metro Vancouver Housing Corporation ("MVHC") (together referred to as the "Districts") financial statements for the year ended December 31, 2021.

The enclosed report includes our approach to your audit, including: significant risks identified, the nature, extent, timing, and results of our audit work, and the terms of our engagement. We will also report any significant internal control deficiencies identified during our audit and confirm our independence.

During the course of our audit, management made certain representations to us—in discussions and in writing. We documented these representations in the audit working papers.

The business environment has changed for us all during the time of COVID-19. Cash flow, strategy, operations: each has received a rethink. As your auditors, we have relied on our digital audit suite to stay connected—among ourselves, with management, and with you.

We look forward to discussing our report with you. In the meantime, please feel free to contact us if you have any questions or concerns.

Yours truly,

BDO Canada LLP

**BDO Canada LLP** 





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# Audit at a glance

Preliminary materiality as communicated to you in our Planning Report to the Performance and Audit Committee, and final materiality are set out as follows:

	Preliminary materiality	Final Materiality
MVRD (consolidated)	\$17,000,000	\$17,000,000
MVRD (non-consolidated)	\$15,300,000	\$15,300,000
GVSDD	\$13,600,000	\$10,200,000
GVWD	\$13,600,000	\$5,500,000
MVHC	\$2,000,000	\$1,070,000

Overall materiality has been determined based on expenses. For our audit work over tangible capital assets ("TCA") and other assets and liabilities related to TCA, we have set a higher materiality based on the net book value of TCA. This is to recognize the fact that the Districts have a significant value of TCA which is much larger in comparison to its operating activities.

We are not aware of any fraud affecting the Districts. If you have become aware of changes to processes or are aware of any instances of actual, suspected, or alleged fraud since our discussions held at planning, please let us know.

We have complied with relevant ethical requirements and are not aware of any relationships between Metro Vancouver Regional District and our Firm that may reasonably be thought to bear on our independence.







### Status of the audit

We have substantially completed our audit of the year ended December 31, 2021 consolidated financial statements, pending completion of the following items:

- Receipt of outstanding legal confirmations
- ▶ Approval of consolidated financial statements by the Board of Directors.
- > Subsequent events review through to the consolidated financial statements approval date
- Obtain signed management representation letter

We conducted our audit in accordance with Canadian generally accepted auditing standards. The objective of our audit was to obtain reasonable, not absolute, assurance about whether the consolidated financial statements are free from material misstatement. See Appendix A for our draft independent auditor's report.

The scope of the work performed was substantially the same as that described in our Planning Report to the Performance and Audit Committee dated January 13, 2022.





### Audit findings

We identified the following areas of focus and significant risks that, in our judgment, require special audit consideration.

Areas of focus arise mainly because of complexity of the accounting rules, the extent of estimation and judgment involved in the valuation of these financial statement areas, and the existence of new accounting pronouncements that affect them. We request your input on the following areas of focus and whether there are any other areas of concern that the Performance and Audit Committee has identified.

#### MANDATORY AUDIT RISKS

The following areas of focus are mandatory areas of audit consideration required for all audits conducted under Canadian Audit Standards and are not specific to the Districts. As such, we are required to document and discuss these areas of focus with you:

Financial statement areas	Audit approach	Audit findings
Management Override of Internal Controls		
Management is in a unique position to perpetrate fraud because of their ability to directly or indirectly manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively.  This is a mandatory risk to be addressed for all audits pursuant to Canadian audit standards	<ul> <li>Reviewed transactions recorded in the various ledgers for unusual or non-recurring adjustments not addressed by other audit procedures.</li> <li>Tested the appropriateness of journal entries recorded in the general ledger.</li> <li>Reviewed key estimates and other adjustments made in the preparation of the financial statements.</li> </ul>	All audit testing in this area was executed as planned with no issues to be reported.



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# Audit findings (cont'd)

#### MANDATORY AUDIT RISKS (CONT'D)

Risk of Fraudulent Revenue Recognition		
consider whether there is a risk of material misstatement due to fraudulent revenue recognition in all audits. Based on our understanding of the Districts' significant revenue streams, we have rebutted this risk.  However, there continues to be a risk of misstatement,  agreements, exist. We also accurately in stipulations.  Other revenue recognition of the provided that is a stipulation of the provided that i	g received was confirmed through a review of which ensured that the amounts recorded accordance with the settlement of any es streams were reviewed to ensure revenue was recorded in accordance with the latest gnition standards.	We have proposed immaterial adjustments related to timing of revenue recognition and classification of revenue. Certain adjustments have not been recorded by management. Please refer to the <a href="Summary of Adjusted Differences">Summary of Adjusted Differences</a> and <a href="Summary of Unadjusted Differences">Summary of Unadjusted Differences</a> .  All other audit testing in this area was executed as planned with no issues to be reported.





# Audit findings (cont'd)

Financial statement areas	Audit approach	Audit findings
Operational Impacts of COVID-19		
The global health crisis known as 'COVID-19' continues to cause significant disruptions to workforces, financial markets, and the economy at large.  Management has made changes to operations as a response to COVID-19' which continues to disrupt workforces, financial markets, and the economy at large. COVID-19 has impacted virtually all organizations across the world. Due to the nature of the Districts' operations, this continues to present unique risks and challenges that may impact its financial reporting.	<ul> <li>Continued to make enquiries with management relating to the impact of COVID-19 on operations to date, as well as other significant or unusual transactions that have occurred as a result of COVID-19.</li> <li>We continued to review COVID-19 reporting prepared by management to the Committee to identify any items that may have a financial reporting implication.</li> <li>We reviewed specific balances that may be susceptible to COVID-19 impacts such as investments, accounts receivable, and cost centers where incremental COVID-19 expenditures have been recorded.</li> <li>We also reviewed financial statement disclosures to ensure that the impact of COVID-19 continues to be appropriately disclosed, as required.</li> </ul>	All audit testing in this area was executed as planned with no issues to be reported.
Landfill Closure and Post-Closure Costs		
A complex area that requires much estimation and reliance on expert reports and management assumptions and calculations.	<ul> <li>We enquired with management regarding any significant changes to the remaining life and associated costs of the landfill. We also evaluated key inputs used in the valuation of the landfill post-closure liability and reviewed of calculations and disclosure prepared by management.</li> </ul>	All audit testing in this area was executed as planned with no issues to be reported.





# Audit findings (cont'd)

Financial statement areas	Audit approach	Audit findings
Contaminated Sites and Asset Retirement Obligations		
The contaminated sites standard is complex and therefore there is a risk that liabilities may not be identified and/or appropriately accounted for.  The new standard PS 3280 Asset Retirement Obligations will be implemented by the Districts in F2023.	<ul> <li>Reviewed potential contaminated sites, and management's assessment of whether a liability exists.</li> <li>Obtained an update of liabilities recorded for contaminated sites identified in prior years to determine if the accounting treatment continues to be appropriate and accurate.</li> <li>We continued to work with management to provide guidance as needed towards the future implementation of PS 3280.</li> </ul>	All audit testing in this area was executed as planned with no issues to be reported.
Staff Compensation and Employee Future Benefits		
Staff compensation is a significant expenditure category that covers many employees and departments. As a public body, this figure is often of particular interest to financial statement users (taxpayers).  Employee future benefits is a complex area that requires much estimation and reliance on actuarial experts. The Districts record a liability for post-retirement and post-employment liabilities in the consolidated financial statements. As the GVSDD, GVWD and MVHC do not have any employees directly, there is no liability recorded in those financial statements.	<ul> <li>We performed tests of controls and substantive procedures over payroll transactions and year-end accruals.</li> <li>We reviewed actuarial reports and audited the significant assumptions and data inputs provided by the Districts for completeness and accuracy.</li> <li>We directly communicated with the external actuary.</li> <li>We reviewed the consistency and appropriateness of allocations of staff costs and liabilities from Metro Vancouver Regional District to the other Districts and MVHC.</li> </ul>	All audit testing in this area was executed as planned with no issues to be reported.
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<sup>9 |</sup> Metro Vancouver Regional District

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For the year ended December 31, 2021



# Audit findings (cont'd)

Financial statement areas	Audit approach	Audit findings
Contingent Liabilities		
There are various lawsuits pending against the Districts, arising in the ordinary course of business and from specific events. There is a risk that potential losses related to these lawsuits have not been appropriately accrued for, or disclosed in, the financial statements. The Districts carry insurance to minimize the overall financial impacts of adverse outcomes.	<ul> <li>We enquired with management of ongoing litigation, and potential claims that have an impact on the Districts.</li> <li>We obtained confirmations from external solicitors of any potential contingent liabilities.</li> <li>We also reviewed financial statement disclosures to ensure that disclosures are complete and in accordance with Canadian public sector accounting standards.</li> </ul>	All audit testing in this area was executed as planned with no issues to be reported.  See below regarding discussion over the NSWWTP.



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# Audit findings (cont'd)

Financial statement areas	Audit approach	Audit findings
North Shore Wastewater Treatment Plant		
The North Shore Wastewater Treatment Plant ("NSWWTP") is a new tertiary treatment facility being built by GVSDD on the North Shore. The project design and construction began in 2014. On October 15, 2021, the District served notice to terminated its contract with the vendor hired to design, build and commission the NSWWTP, having determined that the vendor was in breach of contract. As of December 31, 2021, the District has paid \$309.5 million, net of GST rebates, to the vendor for work completed, which reflects management's best estimate of the cost of work in progress.  Subsequent to yearend, the District drew on an irrevocable letter of credit of \$50.0 million available in the case of breach of contract. Also subsequent to yearend, the vendor commenced legal action against the District as a result of the termination of the contract.	<ul> <li>the NSWWTP capital project and ongoing litigation and claims.</li> <li>We obtained confirmations from external solicitors over the existence of claims to date.</li> <li>We obtained an understanding of the environmental obligations and potential consequences of non-compliance with respect to Federal regulations over wastewater treatment.</li> <li>We discussed with management the impact of the termination of contract over the valuation of work-in-progress assets as at December 31, 2021, and corroborated with information from the Project Delivery department.</li> <li>We reviewed supporting documentation from independent</li> </ul>	Due to the nature of the contractual payments made to the vendor under the terminated contract, the outstanding litigation and uncertainty surrounding the value of the new contract for completion of the project, the amount recorded as work-in-progress on the NSWWTP project represents management's best estimate. This amount may be subject to material change as new information becomes available.  We agree with management's approach to disclose this material uncertainty in the notes to the financial statements.



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### Internal control matters

During the audit, we performed the following procedures regarding the Districts' internal control environment:

- ▶ Documented operating systems to assess the design and implementation of control activities that were relevant to the audit.
- ▶ Discussed and considered potential audit risks with management.

We considered the results of these procedures in determining the extent and nature of audit testing required.



We are required to report to you in writing about any significant deficiencies in internal control that we have identified during the audit.

A significant deficiency is defined as a deficiency or combination of deficiencies in internal control that merits the attention of those charged with governance.

The audit expresses an opinion on the Districts' consolidated financial statements. As a result, it does not cover every aspect of internal controls—only those relevant to preparing the consolidated financial statements and designing appropriate audit procedures. This work was not for the purpose of expressing an opinion on the effectiveness of internal control.

No control deficiencies were noted that, in our opinion, are of significant importance to discuss. We have issued a management letter of observations where we believe improvements can be made; however, none of these items is considered to be significant.



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# Adjusted and unadjusted differences

#### Summary of unadjusted differences

The following is a summary of unadjusted differences noted during the course of our audit engagement:

			Increase (Decrea	se)	
	Assets	Liabilities	Accumulated surplus, opening balance	Revenues	Expenses
MVRD					
Accumulated surplus Other revenue			\$ 10,305,000	\$ (10,305,000)	
To correct revenue recognized in the current year related to a land transfer which occurred in the prior fiscal year.					
GVSDD					
Interest income Grant contributions				\$ 1,038,000 \$ (1,038,000)	
To reclassify unrestricted interest income eared from grant revenue to interest revenue.					
GVWD					
Cash Deferred revenue	\$ 325,000	\$ 325,000			
To record deferred rent collected in advance.					



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# Adjusted and unadjusted differences

#### Summary of unadjusted differences (cont'd)

	Increase (Decrease)				
	Assets	Liabilities	Accumulated surplus, opening balance	Revenues	Expenses
MVHC					
Operating expenses Accumulated surplus			\$ (390,000)		\$ (390,000)
To correct for expenses recorded in 2021 related to 2020.					
Amortization expense Accumulated surplus			\$ (266,000)		\$ (266,000)
To correct amortization expense for assets put into use in 2020.					
Accounts payable Operating expenses		\$ 90,000			\$ 90,000
To record accrual for expenses.					
Total unadjusted differences	\$ 325,000	\$ 415,000	\$ 9,649,000	\$ (10,305,000)	\$ (566,000)



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# Adjusted and unadjusted differences

#### Summary of adjusted differences

The following is a summary of differences that were corrected by management during the course of our audit engagement:

	Increase (Decrease)			
	Assets	Liabilities	Accumulated surplus, opening balance	Annual surplus
GVSDD				
Deferred revenue Grant revenue		\$ (15,420,000)		\$ 15,420,000
To record grant revenue earned during the year.				
Total unadjusted differences	\$ -	\$ (15,420,000)	\$ -	\$ 15,420,000

#### Summary of disclosure omissions

The following is a summary of disclosures that have not been made within the consolidated financial statements:

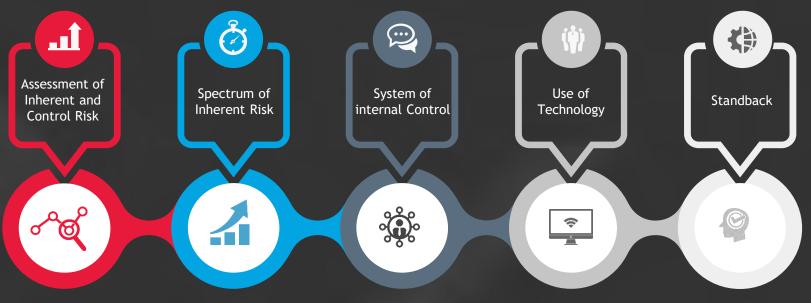
Disclosure omission	Management's response
None noted.	NA





### Coming soon: updates to our audit process

Canadian Auditing Standard 315, *Identifying and Assessing the Risks of Material Misstatement*, was significantly revised with a greater focus on more robust Risk Identification, Assessment and Response procedures. The standard will be effective for periods beginning on or December 15, 2021. The updates described below will impact mainly Steps 1 through 3, of our current six step audit process. Key enhancements include:



Inherent risks (risk of material misstatement without consideration of control) and Control risks (risk of control not preventing or detecting material misstatement)

Conclude based on the assessment of likelihood and magnitude of misstatement, considering how inherent risk factors impact the degree to which inherent risk varies

Clarifying requirements on indirect and direct controls in the system of internal control and the need for evaluation of design and implementation of controls Deeper dive in the use of Technology (IT environment and IT general controls) and related risks More explicit Standback requirement for evaluation of completeness and appropriateness of risk assessment process



# BDO's digital audit suite

Our digital audit suite of technologies enables our engagement teams to conduct consistent risk-based audits, both domestically and internationally, with maximum efficiency and minimal disruption to our clients' operations and people.



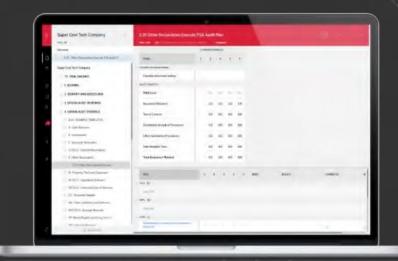
#### APT Next Gen

Our audit software and documentation tool, APT, is an integral part of our audit methodology. Our professionals engage APT to devise and perform appropriate, risk-based audit procedures and testing based on applicable Canadian Auditing Standards (CASs), as well as to factor in engagement and industry-specific objectives and circumstances.

APT enables us to deliver an audit that fits your organization—whether large or small; complex or basic.

This sophisticated tool also amplifies two key attributes of our audits: consistency and quality. The quality framework that we developed measures our audit performance with hard quality indicators and reflects our indispensable culture for quality. To see our audit quality and consistency in action, look no further than how our teams share best audit practices for continuous improvement.

Through a strategic alliance with Microsoft and the introduction of new technology, this global, cloud-based application can now streamline and focus the audit process in even more ways for BDO professionals and their clients.







BDO Portal transforms and enhances your digital experience with your BDO advisors. Available at any time, Portal enables you to access all services, tools, apps, and information and to collaborate with your advisors in a seamless way through a flexible, appealing, and secure environment.





### Recommended resources

### Resuming the public sector in the new normal



The COVID-19 pandemic has created a new working normal for public sector organizations. In this video, BDO discusses some of the biggest challenges facing public sector organizations as Canada enters a new phase of recovery.

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# How to protect against fraud and security attacks



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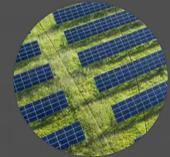


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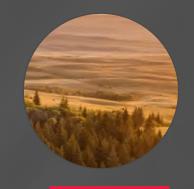
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For the year ended December 31, 2021



- Appendix A: Independent auditor's report
- Appendix B: Representation letter
- Appendix C: Management letter



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For the year ended December 31, 2021

Please refer to the draft financial statements which have our independent auditor's reports attached.





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For the year ended December 31, 2021

#### Metro Vancouver Regional District

April 29, 2022

BDO Canada LLP Chartered Professional Accountants 1055 West Georgia Street PO Box 11101 Vancouver, BC V6E 3P3

This representation letter is provided in connection with your audit of the financial statements of Metro Vancouver Regional District and the following controlled entities (collectively the "Districts") for the year ended December 31, 2021, for the purpose of expressing an opinion as to whether the financial statements are presented fairly, in all material respects, in accordance with Canadian Public Sector Accounting Standards:

- Greater Vancouver Sewerage and Drainage District ("GVSDD")
- Granter Vancouver Water District ("GVWD")
- Metro Vancouver Housing Corporation ("MVHC")

We confirm that to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

#### **Financial Statements**

We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated December 18, 2019, for the preparation of the financial statements in accordance with Canadian Public Sector Accounting Standards; in particular, the financial statements are fairly presented in accordance therewith.

- The methods, significant assumptions, and data used in making accounting estimates and their related disclosures are appropriate to achieve recognition, measurement and/or disclosure that are reasonable in accordance with Canadian Public Sector Accounting Standards.
- Related party relationships and transactions have been appropriately accounted for and disclosed
  in accordance with the requirements of Canadian Public Sector Accounting Standards.
- All events subsequent to the date of the financial statements and for which Canadian Public Sector Accounting Standards require adjustment or disclosure have been adjusted or disclosed.
- The financial statements of the entity use appropriate accounting policies that have been properly disclosed and consistently applied.
- The effects of uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to the representation letter.
- We have reviewed and approved all journal entries recommended by the practitioners during the audit. A list of the journal entries is attached to the representation letter.

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#### Information Provided

- We have provided you with:
  - access to all information of which we are aware that is relevant to the preparation of the financial statements, such as records, documentation and other matters;
  - · additional information that you have requested from us for the purpose of the audit; and
  - unrestricted access to persons within the entity from whom you determined it necessary to
    obtain audit evidence.
- We are responsible for the design, implementation and maintenance of internal controls to prevent, detect and correct fraud and error, and have communicated to you all deficiencies in internal control of which we are aware.
- All transactions have been recorded in the accounting records and are reflected in the financial statements
- We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements.
- We have disclosed to you the identity of the entity's related parties and all the related party relationships and transactions of which we are aware.

#### Fraud and Error

- We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves:
  - management:
  - · employees who have significant roles in internal control; or
  - others where the fraud could have a material effect on the financial statements.
- We have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by employees, former employees, analysts, regulators, or others.

#### **General Representations**

- Where the value of any asset has been impaired, an appropriate provision has been made in the financial statements or has otherwise been disclosed to you.
- We have provided you with significant assumptions that in our opinion are reasonable and appropriately reflect our intent and ability to carry out specific courses of action on behalf of

.



Back to contents For the year ended December 31, 2021

the entity when relevant to the use of fair value measurements or disclosures in the financial

- Except as disclosed in the financial statements, there have been no changes to title, control over assets, liens or assets pledged as security for liabilities or collateral.
- The entity has complied with all provisions in its agreements related to debt and there were no defaults in principal or interest, or in the covenants and conditions contained in such agreements.
- There have been no plans or intentions that may materially affect the recognition, measurement, presentation or disclosure of assets and liabilities (actual and contingent).
- The nature of all material uncertainties have been appropriately measured and disclosed in the financial statements, including all estimates where it is reasonably possible that the estimate will change in the near term and the effect of the change could be material to the financial statements.
- There were no direct contingencies or provisions (including those associated with guarantees or indemnification provisions), unusual contractual obligations nor any substantial commitments, whether oral or written, other than in the ordinary course of business, which would materially affect the financial statements or financial position of the entity, except as disclosed in the financial statements.

#### Other Representations Where the Situation Exists

- We have informed you of all known actual or possible litigation and claims, whether or not they
  have been discussed with legal counsel. When applicable, these litigation and claims have been
  accounted for and disclosed in the financial statements.
- We will provide to you, when available and prior to issuance by the entity, the final version of the document(s) comprising the annual report.
- We confirm the accrual related to ongoing expropriation land claims is complete and based on management's best estimate using the appropriate information and assessment of likelihood of outcome as at the date of this letter.
- We have specifically considered the impacts of COVID-19 on the amounts and disclosures in the financial statements. To the best of our knowledge and believe, the disclosures in the financial statements are accurate and complete.
- We confirm we have informed you of all known actual or possible litigation, claims, and penalties with respect to the ongoing North Shore Waste Water Treatment Plant.
- We confirm the amounts recorded as work in progress over the North Shore Waste Water Treatment Plant represents management's best estimate and that amounts may be subject to material change as new information becomes available.

3

Jerry W. Dobrovolny, P. Eng., MBA
Commissioner / Chief Administrative Officer

Dean Rear, CPA, CA
General Manager, Chief Financial Officer

Acting Director, Finance Operations







Tel: 604.688.5421 Fax: 604.688.5132 www.bdo.ca BDO Canada LLP Unit 1100 - Royal Centre 1055 West Georgia Street Vancouver, BC V6E 3P3

April 6, 2022

Metro Vancouver Regional District Mr. Jerry Dobrovolny Chief Administrative Officer Metrotower III 4730 Kingsway Burnaby, BC V5H 0C6

Dear Mr. Dobrovolny:

During the course of our audit of the consolidated financial statements ("financial statements") of Metro Vancouver Regional District (the "District") for the year ended December 31, 2021, we identified matters that may be of interest to management. The objective of an audit is to obtain reasonable assurance whether the financial statements are free of any material misstatement and it is not designed to identify matters that may be of interest to management in discharging its responsibilities. Accordingly an audit would not usually identify all such matters.

The responsibility for producing financial statements and ensuring adequate internal controls and sound business practices is the responsibility of the Board of Directors through management and is a part of management's overall responsibility for the ongoing activities of the District. Policies and procedures developed by the Districts to safeguard its assets and to provide reasonable assurance that errors and irregularities or illegal acts are promptly identified, must be properly monitored to ensure that all staff are complying with the guidelines provided. Where we determined, from our testing, that there exists a need for improvement in existing systems of internal control or if we detected that the District's staff are not complying with the critical accounting policies and procedures provided by management, we increased our year-end testing of account balances to ensure that audit risk was kept to an appropriately low level.

The comments and concerns expressed herein did not have a material effect on the District's financial statements and, as such, our opinion thereon was without reservation. However, in order for the District to ensure the safeguarding of its assets and the accuracy of its records, we believe our comments and concerns should be taken into consideration by management. Our comments are not intended to reflect upon the honesty or competence of the District's employees.

The matters we have identified are discussed in Appendix 1.

This communication is prepared solely for the information of management and is not intended for any other purposes. We accept no responsibility to a third party who uses this communication.

We shall be pleased to discuss with you further any matters mentioned in this report at your convenience.

Yours truly

Brian Szabo, CPA, CA

Partner through a corporation

**BDO Canada LLP** 

**Chartered Professional Accountants** 

# **BDO**

# Appendix 1

## **Current Year Management Letter Points**

No items identified in the current year.

#### Prior Year Management Letter Points

# 1. Review of journal entries

In 2020, we noted that all journal entries under \$100,000 are automatically posted into Unit 4. A monthly journal entry report is sent to supervisors to review all journal entries posted to the cost centers under their supervision. The supervisors are not required to send a positive confirmation that they agree with the accuracy and appropriateness of the entries. Though there are compensating controls, we recommend that the finance department require supervisors to provide formal confirmation that they have reviewed and agree with the journal entries posted in their costs centers on a monthly basis. This confirmation should be retained as evidence of review.

In 2021, Finance implemented a process for supervisors to review journal entries to confirm the accuracy and appropriateness of the entries.

## 2. Risk assessment process

During 2020, we noted that the District did not have a consolidated enterprise risk matrix documenting the potential operating, financial, legal, reputational, and other risks the District is susceptible to, including risks relating to fraud. We recommended that management undertake a formal enterprise risk assessment to identify, document, and categorize the impact of each potential risks.

Management is reviewing its current risk practices and working toward implementing a formal enterprise risk management framework in 2022.

#### 3. Accounting for complex transactions

In the prior year, we recommended management formally document the accounting position on transactions of large dollar value, particularly for large, complex infrastructure projects, before contracts are ratified, in particular where they involve complex or principles based standards. The position memo should include facts of the transaction, relevant agreement terms, a discussion of the appropriate Canadian Public Sector Accounting Standards ("PSAS") guidance and interpretation, as well as any alternative interpretations, before documenting management's conclusion. This will ensure the financial reporting impact can be thoroughly understood before the District finalizes an agreement, and will ensure the future impacts of the agreement are understood for subsequent financial reporting periods.

Financial transactions are becoming more complex. Finance continues to work on improvements to processes to ensure conclusions on the accounting for such complex transactions and arrangements are appropriate based on requirements of PSAS.



## 4. Accruals for outstanding invoices

During 2019, we reviewed the recorded transactions for accruals over invoices that are outstanding but unpaid at year end. These invoices may span multiple departments and are overseen by various department heads. The amounts are recorded in the general ledger primarily through complex journal entries composed of numerous individual invoices.

During the current year audit, we continued to note cut off errors in recording operating expenses.

We continue to recommend reviewing the accrual and accounts payable reporting to explore ways to automate the process, reduce the manual inputs, and provide improved technology controls to reduce the risk for errors.

Management continues to investigate opportunities to improve reporting and the preparation of financial statements, including the implementation of a financial statement compilation tool for fiscal 2022.



To: Performance and Audit Committee

From: Linda Sabatini, Acting Director, Financial Operations

Date: April 7, 2022 Meeting Date: April 14, 2022

Subject: Audited 2021 Financial Statements

#### **RECOMMENDATION**

That the MVRD Board approve the Audited 2021 Consolidated Financial Statements for the Metro Vancouver Regional District;

That the GVS&DD Board approve the Audited 2021 Financial Statements for the Greater Vancouver Sewerage and Drainage District;

That the GVWD Board approve the Audited 2021 Financial Statements for the Greater Vancouver Water District;

That the MVHC Board approve the Audited 2021 Financial Statements for the Metro Vancouver Housing Corporation.

#### **EXECUTIVE SUMMARY**

Although we have encountered unprecedented global conditions, the 2021 Audited Financial Statements illustrate that Metro Vancouver entered this period in a strong financial position with excellent liquidity and solid reserves.

The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards ("PSAS") and have received an unqualified audit opinion by the external auditors, BDO Canada LLP Chartered Professional Accountants. The statements presented are currently draft and will be finalized upon approval by the Board on April 29, 2022.

#### **PURPOSE**

To present, for approval, the Audited 2021 Financial Statements for the Metro Vancouver Districts and the Metro Vancouver Housing Corporation.

### **BACKGROUND**

Legislation requires that annual Audited Financial Statements be prepared for the Metro Vancouver Districts and Metro Vancouver Housing Corporation and presented at a public meeting of the Board of Directors. The Audited Financial Statements for 2021 have been prepared by management in accordance with Canadian Public Sector Accounting Standards ("PSAS") and have received an unqualified audit opinion by the external auditors, BDO Canada LLP Chartered Professional Accountants. The statements presented are currently draft and will be finalized upon approval by the Board on April 29, 2022.

### **2021 FINANCIAL STATEMENT HIGHLIGHTS**

Under PSAS regulations, governments are required to present four statements with explanatory notes - Statement of Financial Position (Exhibit A), Statement of Operations (Exhibit B), Statement of Net Debt (Exhibit C) and Statement of Cash Flows (Exhibit D). It is important to note that there are differences between the presentation in these financial statements and the annual Metro Vancouver budget, which is prepared to determine the annual revenue requirements to meet expenditure obligations. These differences are outlined in note 16 of the consolidated statements.

The complete set of 2021 Audited Financial Statements is attached. These are presented for the Boards' approval and include:

Audited 2021 Consolidated Financial Statements for the Metro Vancouver Regional District Audited 2021 Financial Statements for the Greater Vancouver Sewerage and Drainage District Audited 2021 Financial Statements for the Greater Vancouver Water District Audited 2021 Financial Statements for the Metro Vancouver Housing Corporation

The consolidated financial statements combine the accounts of the Metro Vancouver Regional District, Greater Vancouver Sewerage and Drainage District, Greater Vancouver Water District and the Metro Vancouver Housing Corporation.

Two statements, the Summarized Consolidated Statement of Financial Position (Appendix 1) and the Consolidated Statement of Operations (Appendix 2), similar to the Balance Sheet and Income Statement in private organizations, are the foundation of the audited statements. They contain three key indicators, the accumulated surplus, annual surplus and net debt.

The Summarized Statement of Financial Position (Appendix 1) contains two of the indicators, the net debt and the accumulated surplus. The net debt position represents the amount by which the Districts' liabilities exceed the financial assets. Although the amount appears as unfavourable, the vast majority of the organization's liabilities are long-term debt which is repayable over several years. The organization's financial assets are more than sufficient to offset the amount of short-term obligations. The current ratio which is current assets divided by current liabilities and is a measure of an organization's liquidity is 3.2 to 1. A ratio of 2 to 1 is considered to be a measure of favourable liquidity. The net debt position increased by \$198.0 million, while the increase in tangible capital assets was \$633.0 million. This indicates that more of the District's investment in capital infrastructure is being funded through operations and reserves than debt.

The next indicator, also presented in the Summarized Statement of Financial Position (Appendix 1) is the accumulated surplus. Commonly thought of as "Net Worth" in private organizations, the District's accumulated surplus is favourable at \$5.9 billion, which indicates that the organization owns (Financial and Non-Financial Assets) more than it owes (Liabilities). This reflects the member municipalities' net investment in the District's consolidated entity. It comprises reserve balances of \$394.8 million and the investment in tangible capital assets (assets less debt owing) of \$5.5 billion.

The accumulated surplus increased by \$435.1 million in 2021 which represents the annual surplus for the year, the final indicator. The annual surplus is calculated as the difference between

revenues and expenses and detailed in Consolidated Statement of Operations (Appendix 2). For PSAS purposes, annual surplus does not include contributions to and from reserves, capital contributions or principal payments on long-term debt.

Additional explanations pertaining to the Summarized Consolidated Statement of Financial Position (Appendix 1) and the Consolidated Statement of Operations (Appendix 2) are included in the 2021 Financial Statement Highlights (Appendix 3) and in a separate report titled "5.3 2021 Financial Results Year-End".

#### **ALTERNATIVES**

These financial statements are a statutory requirement prepared in accordance to specific accounting principles. No alternatives are presented.

#### FINANCIAL IMPLICATIONS

There are no financial implications relative to the approval of the Audited 2021 Financial Statements.

# **SUMMARY / CONCLUSION**

The financial statements are part of the legislated reporting requirements for 2021 and staff recommends their approval. As noted in the Auditor's Report, it is the Auditor's opinion that these Financial Statements present fairly the financial position of the Metro Vancouver Districts and the Metro Vancouver Housing Corporation as of December 31, 2021, and the results of their financial activities and changes in their financial position for the year then ended in accordance with Canadian Public Sector Accounting Standards.

#### **Attachments:**

Appendix 1 - Summarized Consolidated Statement of Financial Position

Appendix 2 - Consolidated Statement of Operations

Appendix 3 - Management Discussion and Analysis - 2021 Financial Statement Highlights

Attachment 1 - Metro Vancouver Districts and Metro Vancouver Housing Corporation Financial

Statements for the year ended December 31, 2021

49226455

Summarized Consolidated Statement of Financial Position Year ended December 31, 2021 (in thousands of dollars)

		2021		2020
Financial Assets				
Cash, cash equivalents and investments	\$	1,027,885	Ś	688,902
Accounts receivable	•	193,051		150,627
Debt reserve fund		,		,
Total debt reserve fund		64,388		59,442
Less Debt reserve fund, member municipalities and Translink		(35,179)		(35,603)
Debt reserve fund, Metro Vancouver Districts		29,209		23,839
		1,250,145		863,369
Liabilities				
Accounts payable and other liabilities		384,234		294,806
Less accrued interest on debt (included in debt below)		(23,429)		(22,098)
Accounts payable and other liabilities		360,805		272,708
Accounts payable and other habilities		300,003		2/2,/00
Deferred revenue and refundable deposits		341,016		311,451
Debt, Translink and member municipalities				
Debt, net of sinking fund		1,083,106		990,009
Accrued interest on debt		11,034		10,790
		1,094,140		1,000,799
Due from Translink and member municipalities		(1,094,140)		(1,000,799)
		-		-
Debt, Metro Vancouver				
Debt, net of sinking funds		1,851,489		1,385,445
Accrued interest on debt		12,395		11,309
		1,863,884		1,396,754
		2,565,705		1,980,912
Net Debt		(1,315,560)		(1,117,543)
Non-Financial Assets				
Tangible capital assets		7,172,479		6,539,503
Prepaids and inventories		24,723		24,624
		7,197,202		6,564,127
Accumulated Surplus (Equity)	\$	5,881,642	\$	5,446,584
Accumulated Surplus (Equity), beginning of year	\$	5,446,584	\$	4,888,771
Revenue		1,080,455		1,162,441
Expenses		645,397		604,628
Annual surplus		435,058		557,813
Accumulated Surplus (Equity), end of year	\$	5,881,642	\$	5,446,584
Accumulated Surplus (Equity) consists of			_	
Reserves	\$	394,831	Ş	325,079
Non-financial assets (net of debt and capital funds)		5,486,811		5,121,505
	\$	5,881,642	Ş	5,446,584

# **APPENDIX 2**

# **METRO VANCOUVER REGIONAL DISTRICT**

Consolidated Statement of Operations Year ended December 31, 2021 (in thousands of dollars)

1	2020	
ıal	Actual	
82,714 \$	73,528	
319,989	297,781	
288,226	274,237	
112,610	100,880	
42,416	41,607	
12,157	11,568	
42,204	81,653	
5,779	5,309	
76,174	184,641	
37,124	33,425	
32,840	29,734	
28,222	28,078	
<b>180,455</b>	1,162,441	
L99 <b>,788</b>	191,431	
103,102	<b>95,</b> 274	
L46,841	139,227	
33,682	27,211	
33,747	29,670	
5,376	5,221	
9,1 <del>9</del> 8	9,374	
2,378	2,459	
4,452	4,364	
2,809	3,128	
1,020	881	
1,526	206	
423	515	
221	204	
238	195	
67	125	
55,343	51,473	
16,964	15,592	
28,222	28,078	
545,397	604,628	
135,058	557,813	
146,584	4,888,771	
	881,642	

# Management Discussion and Analysis – 2021 Financial Statement Highlights

#### **Summarized Consolidated Statement of Financial Position**

The purpose of the Consolidated Statement of Financial Position (Appendix 1) is to present the organization's assets, liabilities, net debt position and accumulated surplus or equity position. The accumulated surplus could also be interpreted as the net worth of the organization.

Relevant explanations pertaining to the Summarized Consolidated Statement of Financial Position are as follows:

# Accumulated Surplus

The key performance indicator on Statement of Financial Position is the Accumulated Surplus. The accumulated surplus for the District is favourable at \$5.9 billion, which indicates that the organization owns (Financial and Non-Financial Assets) more than it owes (Liabilities). This amount is often referred to in private organizations as "Net Worth", and reflects the member municipalities' net investment in the District's consolidated entity. It comprises reserve balances of \$394.8 million and the investment in tangible capital assets (assets less debt owing) of \$5.5 billion.

The accumulated surplus increased by \$435.1 million in 2021 which represents the annual surplus for the year, calculated as the difference between revenues and expenses and detailed in Appendix 2. For PSAS purposes, annual surplus does not include contributions to and from reserves, capital contributions or principal payments on long-term debt.

#### **Financial Assets**

Cash, Cash Equivalents and

Cash, cash equivalents and investments consist of cash and both long and shortterm investments. The 2021 balance was significantly higher than 2020 as a result of lower than expected capital spending for utility infrastructure projects that are Investments funded from grants and reserves held in cash and investments.

# Accounts Receivable

Accounts receivable are amounts due through the normal course of District business and are net of any allowance for doubtful accounts, which is negligible. The balance at December 31, 2021 comprises mainly of tipping fees due from commercial solid waste haulers, development cost charge (DCC) income, industrial sewer charges from commercial customers and payments due from our member municipalities for water sales. The 2021 receivable is higher than 2020 as it includes a \$38 million grant claim receivable at year end from the Province for eligible costs relating to the North Shore Waste Water Treatment Plant project.

## Financial Assets (continued)

# Debt Reserve Fund

The debt reserve fund represents the amount required, under agreement with the Municipal Finance Authority (MFA), as security for debt service obligations related to MFA debentures issued to the Districts and its members. This represents 1% of the debenture issues. These amounts are refundable, with interest, upon debenture maturity. This balance fluctuates upward with new debt issues and downward as issues mature. The total debt reserve fund balance can be segregated into two components:

- Member Municipalities and Translink (\$35.2 million). This amount is the related to debt service obligations for these organizations and is fully refundable to them. Therefore, it has no impact on Metro Vancouver's financial position.
- 2) Metro Vancouver (\$29.2 million). This amount is related to debt incurred to fund infrastructure projects in GVWD and GVS&DD.

#### Liabilities

# Accounts Payable and Other Liabilities

Accounts payable and other liabilities consists of amounts owing:

- to suppliers for goods received and services rendered, primarily those relating to capital projects;
- to employees for future benefits which represent the potential payments to employees of entitled benefits, such as banked vacation;
- to MFA and mortgage providers for interest accrued on debt; and
- for the District's share of landfill closure and post closure costs at the Vancouver and Cache Creek landfills.

The increase of \$88.1 million is mainly a result of \$96.0 million more in trade payables and construction holdbacks due to timing of payments; offset by decreases payments made in 2021 for collective bargaining settlements of \$7.0 million and contaminated site remediation work of \$2.1 million paid.

# Deferred Revenue and Refundable Deposits

Deferred revenue and refundable deposits include:

- \$258.6 million of restricted funds raised through the collection of development cost charges (DCCs), which will be used to fund future liquid waste growth capital projects;
- \$69.7 million for the Provincial grant associated with the construction of the new North Shore Wastewater Treatment plant;
- \$3.4 million of restricted funds in MVHC which will be used for the replacement of equipment and specified building components and to offset future operating deficits in specific programs;
- \$6.4 million in security deposits in MVHC and Regional Parks; and
- \$2.9 million from miscellaneous deferred grants and revenues in other programs.

The increase of deferred revenue for the year of \$29.6 million is largely from the reduction DCCs and grant application funding in 2021, due to capital project delays. In 2020, \$42 million of DCCs was directly applied to project funding.

## Liabilities (continued)

Debt

Debt, net of sinking funds reflects the amount of long term borrowing outstanding at the end of 2021. Sinking funds consist of principal payments made over the term of the debt issue. These payments are invested which along with the interest earned will offset the debt repayment at maturity.

TransLink and Member Municipalities The debt owing to MFA for TransLink and member municipalities reflects borrowing on behalf of these entities to fund major capital projects. The amount is completely offset reflecting the fact that these entities are responsible for the debt. Therefore, the impact on Metro Vancouver's financial position is nil.

Overall debt for these entities increased by \$93.3 million. New long-term borrowing during the year was \$179.6 million relating to debt borrowed on behalf of the Surrey (\$150.6 million) and Maple Ridge (\$29 million). This increase is offset by debt and sinking fund payments of \$58.3 million and sinking fund interest earned of \$28.0 million. In addition, there was \$72.1 million in debt maturities with an equal offsetting amount of sinking fund retirements.

Metro Vancouver The debt owing on behalf of the Metro Vancouver Districts and Metro Vancouver Housing Corporation reflects borrowing to fund major infrastructure projects. The net amount owing for Metro Vancouver at the end of 2021 is \$1.9 billion. To put this in context, Metro Vancouver has tangible capital assets of \$7.2 billion and an investment in non-financial assets (assets less debt owing) of \$5.5 billion.

The debt increased by \$467.1 million. New long-term borrowing during the year was \$600.0 million (\$370.0 million for GVS&DD and \$230.0 million for GVWD). This increase is offset by debt and sinking fund payments of \$108.2 million and sinking fund interest earned of \$24.7 million. In addition, there was \$70.0 million in debt maturities with an equal offsetting amount of sinking fund retirements.

**Net Debt** 

The net debt position indicates the amount by which the organizations' liabilities exceed the financial assets. Although the amount appears as unfavourable, the vast majority of the organization's liabilities are long-term debt which is repayable over several years. The organization's financial assets are more than sufficient to offset the amount of short-term obligations. The current ratio which is current assets divided by current liabilities and is a measure of an organization's liquidity is 3.2 to 1. A ratio of 2 to 1 is considered to be a measure of favourable liquidity.

The net debt position increased by \$198.0 million, while the increase in tangible capital assets was \$633.0 million. This indicates that more of the District's investment in capital infrastructure is being funded through operations and reserves than debt.

# Non-Financial Assets

Non-financial assets represent the value of tangible capital assets, inventories of supplies held by the organization, the prepaid portion of land leases on housing properties, and prepaid expenses for items such as insurance.

The Tangible Capital Assets balance represents the historical cost of the asset less accumulated amortization. The increase in 2021 is the direct result of the capital expenditures made during the year, the majority of which were for water and sewer infrastructure projects.

## **Consolidated Statement of Operations**

The Consolidated Statement of Operations (Appendix 2) identifies the results of the organization's financial activities for the year by presenting revenues less expenses, which is the annual surplus. This statement consolidates the revenues and expenses of the Districts and MVHC.

The annual surplus of \$435.1 million serves as the 2021 addition to the organization's overall accumulated surplus position or net worth of \$5.9 billion. The accumulated surplus in this statement is also articulated in the *Summarized Consolidated Statement of Financial Position and Equity (Appendix 1)*.

As noted above, the annual surplus as presented under PSAS is different from the annual surplus as determined in the context of the annual budget, which is \$47.2 million. The primary difference is that the PSAS framework excludes contributions to and from reserves as well as capital contributions and principal payments on long-term debt. These excluded items form a significant part of the annual approved budget. A reconciliation of the PSAS surplus to the budgeted surplus is provided in a separate report titled "5.3 2021 Financial Results Year-End".

Relevant explanations pertaining to the Consolidated Statement of Operations are as follows:

#### Revenue

Metered Sale of Water	Metered water sales for 2021 were higher than budget and prior year due to 0.7% more consumption than anticipated.
Tipping Fees	Tipping fee revenues in Solid Waste were higher than budgeted and prior year due to greater than expected waste flows during 2021.
Development Cost Charges	Development cost charges (DCCs) applied against growth capital project are lower than budget due to delays in capital spending. This resulted in a reduced direct application of DCCs to project funding in 2021. In 2020, \$42 million of DCCs was directly applied to project funding.

# Revenue (continued)

Housing Property Rentals

Property rentals in the Housing Corporation were \$1.1 million higher than budget and \$0.8 million higher prior year as rental assistance subsidies were lower than anticipated. The vacancy rate was higher than expected for 2021 as limitations due to COVID-19 resulted in slower than expected unit turnovers.

Charges

BODTSS Industrial BODTSS industrial charges were slightly higher than anticipated and higher than the prior year due to higher discharge than was anticipated.

Electricity Sales

Electricity sales related to Solid Waste Operations were slightly lower than anticipated due to lower electricity production from unplanned maintenance and downtime of the turbine.

Contributions

Grants and Other Grants and other contributions of \$76.2 million are from GVS&DD capital projects (\$61.0 million), Parks land contribution (\$11.0 million), the COVID-19 British Columbia Restart grant (\$1.3 million), grants-in-lieu of taxes (\$1.0 million), and MVHC's subsidies and contributions (\$1.9 million). Grants are significantly lower than budget and prior year due to less spending on the North Shore Wastewater Treatment project and therefore less grant application than anticipated. In addition, the prior year included \$6.7 million from funds received for Heather Place redevelopment project.

User fees, Recoveries and Other Revenue

User fees, recoveries and other revenue are amounts collected from Metro Vancouver's various functions, including property and facility rentals, parking and user fees, regulatory permits, trucked liquid waste fees, source control fees and cost sharing income. The amount is \$10.5 million higher than anticipated due to unplanned revenue from cost sharing income for capital projects in GVWD of \$8.3 million; higher parking revenue in Parks of \$.6 million and higher other revenue from property rentals and leases of \$1.6 million.

Sinking fund and Interest Income Sinking fund and interest income are funds earned on Metro Vancouver's sinking funds for debt and income earned on its investment portfolio balance. The income is higher than anticipated and the prior year due to delays in capital spending resulting in a higher than expected average investment balances for the year.

Sinking Fund Income, Members and TransLink

Sinking fund income, members and TransLink is income earned on sinking funds for debt incurred on behalf of these organizations. This income, although recognized in the Financial Statements, is income attributed to the other organizations. There is an offsetting item under expenses, so the net impact to Metro Vancouver is nil.

## **Expenses**

# Liquid Waste Services

Expenses for Liquid Waste services were \$29.8 million lower than budget primarily due to deferral and cancellation of some projects in minor capital, residuals, and research and innovation, resulting in lower than anticipated in consulting and contracting expenses of \$17.9 million and other operating costs (materials, supplies, utilities and permits) of \$3.9 million. Staff vacancies, where recruitment efforts continue, attributed to \$2.0 million in lower costs. In addition, due to delays in capital spending, amortization of capital assets was \$2.7 million lower than anticipated and interest costs on debt were \$0.5 million lower budget.

# Solid Waste Services

Expenditures in Solid Waste services were lower than budget by \$8.2 million primarily due to lower costs related to City of Vancouver facilities (\$1.7 million), lower tonnage throughput at the Waste-to-Energy Facility (\$1.4 million), new lower cost contracts for organics and disposal ban inspections (\$1.2 million), timing of the opening the new United Boulevard Recycling and Waste Centre (\$1.0 million), decreased bottom ash disposal costs due to beneficial use (\$0.8 million) and other miscellaneous operational costs of (\$2.1 million).

# Water Services

Water services were comparable to prior year but lower than budget by \$4.8 million due to delays in Sustainability Innovation Fund (SIF) project work, equipment purchases, corrosion control implementation and easement acquisitions. Staff vacancies where recruitment efforts continue contributed to \$3.2 million in lower expenditures.

# Housing Rental Operations

Housing expenditures were \$5.2 million lower than budget mainly due to lower than anticipated costs for utilities, permits and taxes (\$2.3 million). In addition, delays in larger building envelope projects resulted in lower than expected costs of \$2.9 million.

## Regional Parks

Regional Parks expenses were \$2.7 million lower than budget primarily as a result of lower than anticipated consulting and contract services as a result of delays in hiring contractors and changes to project timelines. The 2021 expenditures were higher than prior year, as 2020 saw reduced program offerings, event cancellations and filming disruptions due to the COVID-19 pandemic.

# General Government Services

General government services were \$300,000 lower as projects and initiatives were delayed due to COVID-19. The program expenditures are in line with the prior year.

# **Expenses (continued)**

Air Quality Air Quality expenditures were \$2.0 million lower than budget and \$200,000

lower than prior year primarily as a result of unspent consulting and legal fees due to delays in climate policy and extensions for regulation development.

Regional Employers Services Expenditures in Regional Employers Services were \$760 thousand lower than anticipated due to staff vacancies and lower consulting costs as a result of limited activity due to COVID-19 pandemic. The expenditures are in line with

2020.

911 Emergency Telephone System E911 expenditures were slightly lower than budget for the year primarily due to translation costs being lower than anticipated. The expenditures are comparable to the prior year.

Regional Planning

Regional Planning ended the year slightly under budget and lower than prior year primarily due to staff vacancies and lower than planned consulting expenditures due to project delays.

Housing Planning and Policy

Housing Planning and Policy was lower than budget mainly due to consulting projects related to SIF funding delayed. Expenditures were higher than prior year due to fewer staff vacancies in 2021 versus 2020.

Invest Vancouver

Invest Vancouver was slightly higher than budget due to staffing structural changes and external resource requirements. Expenditures were significantly higher than 2020 due to staff vacancies in the prior year as the function was being established.

Electoral Areas

Electoral Areas expenditures were slightly lower than budget due to lower consulting expenditures than anticipated. Expenditures were lower than 2020 as the prior year included higher program spending that was offset by one-time grant revenue.

Regional Global Positioning System (RGPS) The RGPS program was underspend by \$80 thousand due to lower than expected equipment and consulting costs. The amount spent in 2021 was slightly higher than 2020 expenditures.

Sasamat Volunteer Fire Department The Sasamat Volunteer Fire expenditures were significantly lower than budget as a result of procurement delays for a new fire truck budgeted at \$600 thousand. It is anticipated the equipment will be delivered in 2022.

Regional Emergency Management Regional Emergency Management's expenditures for 2021 were significantly lower than anticipated mainly due to COVID restrictions and difficulties in hiring staff.

# **Expenses (continued)**

# Corporate Program Costs

Corporate Program Costs represent expenditures for centralized services such as Finance, Human Resources, External Relations, Corporate Services, Legal and Indigenous Relations. Expenditures for the programs were lower than budget mainly due to labour underspends as a result of staff vacancies and underspends on travel, training and tuition as a result of COVID-19.

# Building Operations

Building Operations shows expenditures slightly higher than budget by \$110 thousand due to higher than anticipated repairs and maintenance, including cleaning and janitorial to address COVID-19 protocols. Although expenses are over budget, the overall program had a surplus of \$98,000 as revenues were also higher than anticipated.

# METRO VANCOUVER DISTRICTS AND METRO VANCOUVER HOUSING CORPORATION

(OPERATING AS METRO VANCOUVER)

**Financial Statements** 

Year ended December 31, 2021

April 7, 2022

Consolidated Financial Statements of

# METRO VANCOUVER REGIONAL DISTRICT

(OPERATING AS METRO VANCOUVER)

Year ended December 31, 2021

April 7, 2022

# **Index to Consolidated Financial Statements**

# December 31, 2021

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# **Independent Auditor's Report**

To the Members of the Board of Directors of the Metro Vancouver Regional District

#### Opinion

We have audited the consolidated financial statements of the Metro Vancouver Regional District (the "Consolidated Entity"), which comprise the consolidated Statement of Financial Position as at December 31, 2021, and the consolidated Statements of Operations, Change in Net Debt and Cash Flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Consolidated Entity as at December 31, 2021 and the results of its operations, change in net debt, and cash flows or the year then ended in accordance with Canadian public sector accounting standards.

## **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Consolidated Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Consolidated Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Consolidated Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Consolidated Entity's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Consolidated Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Other Matter — Supplementary Information

We draw attention to the fact that the supplementary information included in Schedule 1 does not form part of the audited financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express any opinion, review conclusion or any other form of assurance on this supplementary information.

**Chartered Professional Accountants** 

Vancouver, British Columbia DATE

# **Exhibit A**

**Consolidated Statement of Financial Position** 

Year ended December 31, 2021 (in thousands of dollars)

	2021		2020
Financial Assets			
Cash and cash equivalents	\$ 738,303	\$	271,510
Accounts receivable (note 2)	193,051		150,627
Due from TransLink and member municipalities (note 3)	1,094,140		1,000,799
Investments (note 4)	289,582		417,392
Debt reserve fund (note 5)	64,388		59,442
	2,379,464		1,899,770
Liabilities			
Accounts payable and accrued liabilities (note 6)	337,420		249,272
Employee future benefits (note 7)	13,907		13,369
Landfill closure and post-closure liability (note 8)	32,907		32,164
Deferred revenue and refundable deposits (note 9)	341,016		311,451
Debt reserve fund, member municipalities and TransLink (note 5)	35,179		35,603
Debt (net of sinking funds) (note 10)			
Metro Vancouver Districts and Housing Corporation	1,851,489		1,385,445
TransLink and member municipalities	1,083,106		990,009
Total debt	2,934,595		2,375,454
	3,695,024		3,017,313
Net Debt	(1,315,560)		(1,117,543)
Non-Financial Assets			
Tangible capital assets (note 11)	7,172,479		6,539,503
Inventories of supplies	10,938		10,017
Prepaid land leases (note 12)	5,062		5,257
Prepaid expenses	8,723		9,350
	7,197,202	•	6,564,127
Accumulated Surplus (note 13)	\$ 5,881,642	\$	5,446,584

Contractual obligations and rights (note 14)
Contingencies (note 15)
Segmented Information (note 17)
COVID-19 Pandemic (note 18)
Subsequent event (note 19)

Chief Financial Officer

The accompanying notes are an integral part of these consolidated financial statements.

**Board Chair** 

Exhibit B
Consolidated Statement of Operations

Year ended December 31, 2021 (in thousands of dollars)

	2021		2021	2020	
	Budget		Actual	Actual	
		(note 16)			
Revenue (note 17)					
MVRD property tax requisitions	\$	82,714	\$ 82,714	\$	73,528
Metered sale of water	•	316,341	319,989	·	297,782
Sewerage and drainage levy		288,226	288,226		274,237
Tipping fees		108,517	112,610		100,880
Housing property rentals		41,303	42,416		41,60
BODTSS industrial charges		11,756	12,157		11,568
Development cost charges		88,145	42,204		81,653
Electricity sales		6,240	5,779		5,309
Grants and other contributions		263,811	76,174		184,641
User fees, recoveries and other revenue		26,619	37,124		33,425
Sinking fund and interest income		28,940	32,840		29,734
Sinking fund income, members and TransLink		28,698	28,222		28,078
		1,291,310	1,080,455		1,162,442
Expenses (note 17)					
Sewer operations		229,598	199,788		191,43
Waste disposal, recycling and regulatory services		111,370	103,102		95,27
Water operations		151,627	146,841		139,22
Housing rental operations		38,890	33,682		27,21
Regional parks		36,440	33,747		29,670
General government services		5,674	5,376		5,22
Air quality		11,178	9,198		9,374
Regional employers services		2,856	2,378		2,459
911 emergency telephone system		4,543	4,452		4,364
Regional planning		3,797	2,809		3,128
Invest Vancouver		1,500	1,526		200
Housing planning and policy		1,490	1,020		883
Electoral areas		436	423		515
Regional global positioning system		304	221		204
Sasamat volunteer fire department		849	238		195
Regional emergency management		218	67		125
Corporate program costs		64,440	55,343		51,473
Building operations		16,851	16,964		15,592
Sinking fund income attributed to members and TransLink		28,698	28,222		28,078
			·		-
Annual curplus		710,759	645,397		604,628
Annual surplus		580,551	435,058		557,813
Accumulated surplus, beginning of year		5,446,584	5,446,584		4,888,771
Accumulated surplus, end of year (note 13)	\$	6,027,135	\$ 5,881,642	\$	5,446,584

The accompanying notes are an integral part of these consolidated financial statements.

Exhibit C

**Consolidated Statement of Change in Net Debt** 

Year ended December 31, 2021 (in thousands of dollars)

	2021		2021		2020	
	Budget		Actual		Actual	
		(note 16)				
Annual surplus	\$	580,551	\$ 435,058	\$	557,813	
Change in tangible capital assets						
Acquisition of tangible capital assets		(1,527,441)	(720,501	.)	(881,579)	
Amortization of tangible capital assets		86,233	86,415	,	82,429	
Net book value of tangible capital assets disposed		-	1,110	)	98	
		(1,441,208)	(632,976	5)	(799,052)	
Change in other non-financial assets						
Acquisition of prepaid expenses		-	(8,723	3)	(9,350)	
Use of prepaid expenses		-	9,350	)	7,176	
Amortization of prepaid land leases		195	195	;	195	
Acquisition of inventories of supplies		-	(10,938	3)	(10,017)	
Consumption of inventories of supplies		-	10,017	•	7,499	
		195	(99	))	(4,497)	
Change in net debt		(860,462)	(198,017	<b>'</b> )	(245,736)	
Net debt, beginning of year		(1,117,543)	(1,117,543	3)	(871,807)	
Net debt, end of year	\$	(1,978,005)	\$ (1,315,560	) \$	(1,117,543)	

The accompanying notes are an integral part of these consolidated financial statements.

Exhibit D
Consolidated Statement of Cash Flows
Year ended December 31, 2021
(in thousands of dollars)

	2021	2020
Cash provided by (used in):		
Operating transactions:		
Annual surplus	\$ 435,058	\$ 557,813
Items not involving cash		
Amortization of tangible capital assets	86,415	82,429
Amortization of prepaid land leases	195	195
Sinking fund income	(53,932)	(50,917)
Debt reserve fund income	(1,065)	(1,173)
Accrued interest and unamortized premium or discount	(2,029)	(1,135)
Gain on disposal of tangible capital assets and asset held for sale	743	(481)
Employee future benefit expense	2,868	2,929
Change in landfill closure and post-closure liability	743	(874)
Change in non-cash financial assets and liabilities		, ,
Accounts receivable	(42,424)	4,872
Due from Translink and member municipalities	(93,341)	(6,091)
Accounts payable and accrued liabilities	88,148	(12,483)
Employee future benefits paid	(2,330)	(3,401)
Deferred revenue and refundable deposits	29,565	(78,594)
Debt reserve fund, member municipalities and TransLink	(424)	1,521
Inventories of supplies	(921)	(2,518)
Prepaid expenses	627	(2,174)
Net change in cash from operating transactions	447,896	489,918
	,	•
Capital transactions:		
Proceeds on sale of tangible capital assets	367	579
Acquisition of tangible capital assets	(720,501)	(881,579)
Net change in cash from capital transactions	(720,134)	(881,000)
Investing transactions:		
Acquisition of investments	(160,752)	(424,726)
Investment maturities	290,591	781,046
Net change in cash from investing transactions	129,839	356,320
Financing transactions:		
Debenture debt and mortgages issued	779,600	367,455
Debt reserve fund issuances	(7,796)	(3,541)
Debt reserve fund maturity	3,915	139
Sinking fund payments	(158,391)	(139,563)
Principal repayments on housing mortgages and serial debt maturity	(8,136)	(14,268)
Sinking fund retirement	142,080	7,450
Debenture debt maturity	(142,080)	(7,450)
Net change in cash from financing transactions	609,192	210,222
Net change in cash and cash equivalents	466,793	175,460
Cash and cash equivalents, beginning of year	271,510	96,050
Cash and cash equivalents, end of year	\$ 738,303	\$ 271,510

The accompanying notes are an integral part of these consolidated financial statements.

# METRO VANCOUVER DISTRICTS AND METRO VANCOUVER HOUSING CORPORATION (Operating as Metro Vancouver) MANAGEMENT REPORT

The Consolidated Financial Statements contained in this report have been prepared by management in accordance with Canadian public sector accounting standards. The integrity and objectivity of these statements are management's responsibility. Management is responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Metro Vancouver Regional District's Board of Directors is responsible for approving the consolidated financial statements and for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises this responsibility through the Performance and Audit Committee of the Board.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian Auditing Standards, and express their opinion on the consolidated financial statements. Their examination does not relate to the other unaudited schedules attached to the financial statements and statements required by the *Financial Information Act*. The Independent Auditor's Report outlines the scope of the audit for the year ended December 31, 2021.

On behalf of the Metro Vancouver Regional District, Greater Vancouver Sewerage & Drainage
District, Greater Vancouver Water District and Metro Vancouver Housing Corporation.

	Date:	April 29, 2022	
Dean Rear Chief Financial Officer			

Notes to Consolidated Financial Statements, page 1 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

## 1. Significant Accounting Policies

The consolidated financial statements of the Metro Vancouver Regional District (the "District") are prepared by management in accordance with Canadian public sector accounting standards ("PSAS"). Significant accounting policies adopted by the District are as follows:

Government Reporting Entity The consolidated financial statements reflect the assets, liabilities, revenues and expenses of four legal entities: the Metro Vancouver Regional District ("MVRD"), the Greater Vancouver Sewerage and Drainage District ("GVS&DD"), the Greater Vancouver Water District ("GVWD") and the Metro Vancouver Housing Corporation ("MVHC").

The MVRD was established under the Local Government Act of British Columbia. It provides a number of specific and agreed upon services directly to the public and its member municipalities, the major one of which is the ownership and operation of a network of regional parks. Its Board of Directors comprises mayors and councilors from the member municipalities appointed for that purpose by the municipalities. The number of directors, and the number of votes each may cast, is based upon the population of the municipality. Under the legislation, all staff, even if their work is under the authority of the related legal entities, are employees of the MVRD.

The GVS&DD was established by an Act of the same name in 1956. Its two principal responsibilities are the collection, treatment and discharge of liquid waste for the municipalities of the MVRD, and the disposal of solid waste for the municipalities of the MVRD and the public. GVS&DD owns and operates wastewater treatment plants and a related collection network connected to the municipal collection systems, and several solid waste facilities including a waste to energy facility. Its Board of Directors comprises the same councilors and mayors as appointed to the MVRD Board by the participating municipalities.

The GVWD was established by an Act of the same name in 1924. Its primary responsibility is the supply of potable water to its member municipalities. Its Board of Directors comprises the same councilors and mayors as appointed to the MVRD Board by the participating municipalities. GVWD owns or holds under a 999 year lease from the Province, an extensive closed watershed network as its source of supply. It owns a series of dams, reservoirs, water treatment plants and a distribution network connecting to the municipal distribution systems. GVWD also owns and is responsible for operating and maintaining office buildings that are leased to MVRD and its related entities.

The MVHC is a wholly-owned subsidiary of the MVRD. The MVHC was incorporated under the Business Corporations Act (British Columbia) to own and operate housing sites within the Lower Mainland for the purpose of providing affordable rental housing on a non-profit basis.

Notes to Consolidated Financial Statements, page 2 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 1. Significant Accounting Policies (continued)

# Basis of Consolidation

The consolidated financial statements reflect the combined assets, liabilities, revenues and expenses of the reporting entity. The reporting entity comprises the MVRD, the GVS&DD, the GVWD and the MVHC. These organizations are controlled by the District. All transactions and balances between these entities have been eliminated on consolidation.

# Basis of Accounting

The District follows the accrual method of accounting for revenue and expenses. Revenue is recognized in the year in which it is earned and measurable. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and/or the legal obligation to pay.

# Government Transfers

Government transfers, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. The transfer of revenue is initially deferred and then recognized in the statement of operations as the stipulation liabilities are settled.

When the District is deemed the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.

Deferred Revenue and Refundable Deposits Deferred revenue represents licenses, permits, development cost charges, security deposits, restricted contributions and other fees which have been collected, but for which the related services or obligations have yet to be performed. These amounts will be recognized as revenue in the fiscal year the services are performed or obligations and stipulations have been met.

Sinking Fund,
Debt Retirement
and Interest
Income

Interest income is reported as revenue in the period earned. When required, based on external restrictions, interest income earned on deferred revenue is added to and forms part of the deferred revenue balance and is recognized into income when related stipulations are met. Any surpluses received from upon debt retirement are recorded in the year received.

Notes to Consolidated Financial Statements, page 3 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 1. Significant Accounting Policies (continued)

# Cash Equivalents

Cash equivalents include highly liquid financial instruments with a term to maturity of ninety days or less at the date of acquisition. Cash equivalents are recorded at the lower of cost plus accrued interest and market value.

#### **Investments**

Investments consist of both long and short-term instruments and are recorded at amortized cost using straight-line method.

# Employee Future Benefits

The District and its employees participate in the Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments made in the year are expensed.

Under the terms of various collective agreements and compensation policies, the District provides paid sick leave to eligible employees and in certain agreements allows unused sick days to accumulate. There are no payouts of unused sick days at termination. In addition, employees acquire certain employee benefits on termination and retirement. These include days for severance based on years of service, vacation based on years of service, Worker's Compensation top-up, and a full year's vacation entitlement in the year of retirement. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans is accrued based on projected benefits as the employees render services necessary to earn the future benefits. Actuarial gains and losses are amortized over the expected average remaining service period of the related employee group, commencing the year after the gain or loss arises.

# Landfill Closure and Post-Closure Liability

The estimated present value of landfill closure and post-closure costs is recognized as a liability. This liability is recognized based on estimated future expenses, including estimated inflation discounted to the current date and accrued based on the proportion of the total capacity of the landfill used as of the date of the statement of financial position. The change in this estimated liability during the year is recorded as an expense in operations. These estimates are reviewed and adjusted annually and any changes are recorded on a prospective basis.

Notes to Consolidated Financial Statements, page 4 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 1. Significant Accounting Policies (continued)

# Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

# Tangible Capital Assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, except land, is amortized over their estimated useful lives. All assets are amortized on a straight line basis as follows:

Asset	Useful Life –
	Years
Buildings	_
Housing	25 – 35
Parks	50
Watershed	25
Corporate – Head Office	40
Infrastructure	
Sewer	
Wastewater treatment, pumping stations	50
Interceptors and trunk sewer, drainage	100
Solid Waste	25 – 30
Water	
Dams, reservoirs	150
Supply mains	100
Distribution systems, drinking water treatment	50
Parks	
Bridges, culverts, fencing	20 - 40
Trails	100
Roads, erosion protection, water and sewer	100
systems	
Information technology systems and networks	5 – 10
Vehicles	5 – 20
Machinery, Equipment, Furniture and Fixtures	5 – 20

Notes to Consolidated Financial Statements, page 5 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 1. Significant Accounting Policies (continued)

# **Non-Financial Assets (continued)**

# Tangible Capital Assets

## a. Annual amortization

Annual amortization begins when the asset is put in service and is expensed over its useful life. Assets under construction are transferred to the appropriate asset class and are amortized from the date the asset is put into productive use.

## b. Contributions of tangible capital assets

Contributions of tangible capital assets are recorded at their fair value at the date of receipt and as contribution revenue.

#### c. Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

# d. Interest capitalization

The Districts do not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

# Inventories of Supplies

Inventories of supplies held for consumption are recorded on a first-in, first-out basis.

# Prepaid Land Leases

Prepaid land leases are recorded at historical cost less accumulated amortization. Upon expiration of the lease contract, the property will revert to the lessor. Prepaid land leases are amortized on a straight-line basis over the lease term.

# Revenue Recognition

Property tax revenues and sewerage and drainage revenues from member municipalities are recognized in the year they are levied. Metered sale of water, tipping fees, permits, cost sharing and other revenue are recognized as revenue on an accrual basis according to the usage and rates approved and set by the Board. Housing property rental revenue is recognized over the rental period once the tenant commences occupancy, rent is due and collection is assured.

# Segmented Information

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The District has provided definitions of the District's segments as well as presented financial information in segmented format in note 17.

Notes to Consolidated Financial Statements, page 6 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 1. Significant Accounting Policies (continued)

# Liability for Contaminated Sites

A liability for remediation of a contaminated site is recognized when the site is no longer in productive use and the following criteria are satisfied: an environmental standard exists; contamination exceeds the standard; the District is either directly responsible or has accepted responsibility for remediation; it is expected that future economic benefits will be given up and a reasonable estimate of the liability can be made. Liabilities for contaminated sites is reported in accounts payable and accrued liabilities (note 6).

#### **Use of Estimates**

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. These estimates and assumptions are based on management's best information and judgment and may differ from actual results. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

Significant areas requiring the use of management's judgment relate to the determination of contaminated sites liabilities, the employee future benefits liability, the estimate of accruals for projects in progress, amortization rates and useful lives for tangible capital assets, the landfill closure and post-closure liability, the assessment of the impairment of tangible capital assets and work in progress, and the assessment of the outcome of contingent liabilities.

#### 2. Accounts Receivable

	2021	2020
GVWD	\$ 48,357	\$ 52,651
GVSⅅ	139,016	85,458
MVHC	624	6,227
MVRD	5,054	6,291
	\$ 193,051	\$ 150,627

Notes to Consolidated Financial Statements, page 7 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 3. Due from TransLink and Member Municipalities

The District is reimbursed for amounts paid to the Municipal Finance Authority of British Columbia ("MFA") for the obligations incurred on behalf of its member municipalities and TransLink whose undertakings were financed out of the proceeds of these obligations (refer to note 10). The amount recoverable is net of sinking funds and includes accrued interest as follows:

	Net Debt Recoverable	Accrued Interest	2021	2020
TransLink	\$ 281,223	\$ 5,244	\$ 286,467	\$ 337,315
Member Municipalities	801,883	5,790	807,673	663,484
	\$ 1,083,106	\$ 11,034	\$ 1,094,140	\$ 1,000,799

#### 4. Investments

	Yields	Maturity Dates	2021	2020
Bonds:				
Government	1.75 - 3.11%	February 2022 - March 2031	\$ 78,983	\$ 89.081
Corporate	1.97 - 4.81%	March 2022 - March 2028	51,172	95,513
Unamortized p	remium		3,927	1,898
			134,082	186,492
Term deposits	0.70 - 1.50%	January 2022 – November 2022	98,000	85,500
GICs	0.70 - 3.12%	February 2022 - August 2028	57,500	145,400
Total			\$ 289,582	\$ 417,392

Government bonds include debt securities issued by the federal and provincial governments of Canada, and the Municipal Finance Authority of British Columbia. Corporate bonds include Schedule I and II Chartered Banks of Canada.

Market value of investments at December 31, 2021 was \$294,798,145 (2020 - \$429,413,509).

Notes to Consolidated Financial Statements, page 8 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### 5. Debt Reserve Fund

The MFA provides financing for regional districts and member municipalities. The MFA is required to establish a Debt Reserve Fund for each debenture issue equal to one-half the average annual installment of principal and interest. The debt reserve fund is comprised of cash deposits equal to 1% of the principal amount borrowed and a non-interest bearing demand note for the remaining requirement. Cash deposits held by the MFA are payable with interest to the ultimate borrower when the final obligations under the respective loan agreements have been made.

If, at any time, the District has insufficient funds to meet payments due on its obligations to the MFA, the payments will be made from the debt reserve fund. The demand notes are callable only if there are additional requirements to be met to maintain the level of the debt reserve fund. At December 31, 2021, \$122,534,444 (2020 - \$105,080,232) in callable demand notes were outstanding and have not been recorded in the statement of financial position.

	2021	2020
Cash deposits held by MFA on behalf of:		
TransLink and member municipalities	\$ 35,179	\$ 35,603
Metro Vancouver Districts	29,209	23,839
	\$ 64,388	\$ 59,442

### 6. Accounts Payable and Accrued Liabilities

	2021	2020
Trade accounts	\$ 238,340	\$ 128,855
Construction holdbacks	65,180	78,736
Accrued interest on debt	23,429	22,098
Wage accruals	9,709	16,702
Contaminated sites (a)	762	2,881
	\$ 337,420	\$ 249,272

(a) The District accrued \$761,557 (\$2,881,000 in 2020) for estimated costs to remediate contaminated soils at its properties within the GVS&DD and GVWD. The remediation work for one of the properties identified in 2020 was completed in 2021. It is expected that the work on the sites identified in 2021 will be completed by 2023.

Notes to Consolidated Financial Statements, page 9 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 7. Employee Future Benefits

The employee future benefits have been based on the results of an actuarial valuation done by an independent actuarial firm. A full valuation was performed as of December 31, 2019, with results projected to December 31, 2021.

Information about liabilities for the District's employee benefit plans is as follows:

	2021	2020
Accrued benefit obligation:		
Balance, beginning of year	\$ 20,362	\$ 20,844
Current service cost	1,656	1,493
Interest cost	376	514
Benefits paid	(2,330)	(3,401)
Workers compensation top-up	(120)	45
Actuarial loss	(936)	867
Accrued benefit obligation, end of year	19,008	20,362
Unamortized actuarial loss	(5,101)	(6,993)
Accrued benefit liability, end of year	\$ 13,907	\$ 13,369

	2021	2020
Employee future benefit expense:		
Current service cost	\$ 1,656	\$ 1,493
Interest cost	376	514
Workers compensation top-up	(120)	45
Amortization of the actuarial loss	956	877
	\$ 2,868	\$ 2,929

The significant actuarial assumptions adopted in measuring the District's accrued benefit obligation are as follows:

	2021	2020
Discount rate	2.40%	1.80%
Expected future inflation rate	2.00%	2.00%
Expected average remaining service period	11.3 years	11.3 years

Notes to Consolidated Financial Statements, page 10 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 8. Landfill Closure and Post-Closure Liability

The District is responsible for its share of closure and post-closure costs at landfill sites as detailed below.

a) The Vancouver landfill is located in Delta, BC. In accordance with an agreement with the City of Vancouver, the District is responsible for its proportionate share of the closure and post-closure liability based on usage. The present value of the District's estimated future liability for these expenses is recognized as the landfill site's capacity is used and is as follows:

	2021	2020
Landfill closure and post closure liability	\$ 32,907	\$ 32,164

The closure and post-closure liability and annual expense is calculated based on the ratio of actual utilization to total expected utilization of the site's capacity at the date of closure. It is based on estimates and assumptions with respect to events extending over the remaining life of the Vancouver landfill, including provisions contained in Metro Vancouver's Integrated Solid Waste and Resource Management Plan. The significant estimates and assumptions adopted in measuring the District's share of the closure and post-closure liability are as follows:

	2021	2020
Current actual utilization (in 000's tonnes)	22,521	21,795
Expected utilization at closure (in 000's tonnes)	28,219	27,987
Expected remaining capacity (in 000's tonnes)	5,698	6,192
Permitted capacity (in 000's tonnes)	33,039	33,039
Future costs (in \$000's)	\$ 197,189	\$ 203,768
Present value of future costs (in \$000's)	\$ 115,934	\$ 120,497
Proportionate share of liability	35.57%	34.30%
Utilization of total capacity, end of year	79.81%	77.88%
Discount rate	2.73%	2.68%
Expected post-closure period	30 years	30 years
Expected closure date	December 31, 2037	December 31, 2037

Notes to Consolidated Financial Statements, page 11 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### 8. Landfill Closure and Post-Closure Liability (continued)

b) The Cache Creek landfill is located in the Village of Cache Creek, BC. The landfill permit obligates the Village of Cache Creek and a third party service provider to undertake closure and post-closure activities. The District, in accordance with an agreement with the Village, was required to contribute quarterly to a trust fund, held with the Province of British Columbia, to a Post Closure Maintenance and Repair Fund at rates consistent with the operational certificate for the landfill. The agreement indemnifies the Village for any post closure liabilities not covered by this fund. At December 31, 2021, the amortized book value of the trust was \$16,261,510 (2020 - \$15,519,407), which approximates the post-closure liability.

The Cache Creek landfill was closed December 2016. The actual utilization at closure was 10,319 thousand tonnes and the permitted capacity was 10,372 thousand tonnes. The post-closure period is expected to be 30 years. The present value of District's estimated future post-closure liability is sufficiently funded by the trust.

#### 9. Deferred Revenue and Refundable Deposits

The deferred revenue consists of the following:

	2021	2020
MVHC externally restricted funds from BCHMC(a)		
i) Rental operations	\$ 47	\$ 46
ii) Replacement projects	3,376	3,246
	3,423	3,292
GVSⅅ development cost charges (b)	258,634	213,143
Provincial grant to fund capital expenditures (c)	69,696	88,525
Facility rental security deposits	6,360	3,935
Other	2,903	2,556
Total	\$ 341,016	\$ 311,451

- (a) Amounts received under the following MVHC programs have been recorded as deferred revenue:
  - i) Rental Operations: Under operating agreements entered into with Canada Mortgage and Housing Corporation ("CMHC") and administered by BCHMC (Homes BC and Seniors properties), a portion of the funds received from rental operations are restricted and can only be used by MVHC according to the terms of the agreements. Restricted amounts are recorded as deferred revenue and are used when expenditures exceed revenue in the program.

Notes to Consolidated Financial Statements, page 12 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

### 9. Deferred Revenue and Refundable Deposits (continued)

- ii) Replacement Projects: Under operating agreements entered into with Canada Mortgage and Housing Corporation ("CMHC") and administered by BCHMC (Homes BC and Seniors properties), a portion of the funds received from rental operations are restricted for the replacement of equipment and specified building components. These funds are deferred until spent on approved items.
- (b) The GVS&DD Act restricts the District to applying money raised from development cost charges to funding sewer capital projects, including the repayment of debt raised to fund such projects.
- (c) In 2017, the GVS&DD received a grant from the Province of British Columbia in the amount of \$193.0 million for costs associated with the construction of the new North Shore Wastewater Treatment Plant Facility. During 2021, \$20.49 million (2020 \$67.97 million) was applied against the project and recognized as revenue.

Continuity of deferred revenue and refundable deposits is as follows:

	2021	2020
Balance, beginning of year	\$ 311,451	\$ 390,045
Externally restricted contributions received:		
GVSⅅ development cost charges	85,105	62,871
MVHC restricted funds	1,420	2,166
Interest earned	3,627	7,194
Total contributions received	90,152	72,231
Contributions used and recognized in revenue	(63,780)	(151,250)
Net change in externally restricted contributions	26,372	(79,019)
Change in deposits and other deferred revenues	3,193	425
	29,565	(78,594)
Balance, end of year	\$ 341,016	\$ 311,451

#### 10. Debt

a) The District serves as the borrowing conduit between member municipalities (excluding the City of Vancouver) and the Municipal Finance Authority of British Columbia (MFA). The GVS&DD and GVWD also access MFA through the MVRD. Prior to 2007, the District also served as the borrowing conduit for the Greater Vancouver Transportation Authority (GVTA), commonly referred to as "TransLink". The District, TransLink and the municipalities in the transportation service region are jointly and severally liable for obligations arising under a security issued by the District on behalf of TransLink.

Notes to Consolidated Financial Statements, page 13 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

### 10. Debt (continued)

- b) All monies borrowed are upon the District's credit at large and, in the event of any default, would constitute an indebtedness for which its members are jointly and severally liable.
- c) Debt servicing requirements comprising sinking fund contributions, serial and mortgage principal repayments and interest are funded as incurred by revenue earned during the year.
- d) Sinking fund installments are invested by the MFA and earn income which, together with principal payments, are expected to be sufficient to retire the sinking fund debt at maturity. For sinking fund agreements, the MFA has established either a normal sinking fund or a capital repayment equalization fund.
- e) In addition to debt incurred directly by the District, the District has also incurred long-term debt on behalf of its member municipalities and TransLink through agreements with the MFA. Under the terms of these agreements, the District is required to provide for and pay to the MFA certain sums. Debt incurred on behalf of others is also presented as due from TransLink and member municipalities (note 3). Where the MFA has determined that sufficient resources exist to retire a debenture on its maturity date without further installments, debenture installments are suspended by the MFA. If the sums provided for are not sufficient, such deficiency shall be a liability of the District to the MFA until legally extinguished.

The District is reimbursed for amounts paid to the MFA for the obligations incurred on behalf of the member municipalities and TransLink whose undertakings were financed out of the proceeds of these obligations.

The following summarizes the debt incurred by the District as well as debt incurred on behalf of the member municipalities and TransLink.

	Mortgages and	Less Sinking		
	<b>Debenture Debt</b>	Funds	Debt, Net of	Sinking Fund
			2021	2020
GVSⅅ	\$ 1,271,000	\$ 176,015	\$ 1,094,985	\$ 779,447
GVWD	1,262,631	551,468	711,163	557,737
MVHC	45,341	=	45,341	48,261
	2,578,972	727,483	1,851,489	1,385,445
TransLink	796,334	515,111	281,223	331,969
Member Municipalities	1,011,448	209,565	801,883	658,040
	1,807,782	724,676	1,083,106	990,009
	\$ 4,386,754	\$ 1,452,159	\$ 2,934,595	\$ 2,375,454

f) Debt (net of sinking funds) reported on the statement of financial position is comprised of the following and includes varying maturities up to 2050, with interest rates ranging from 0.30% to 5.95%.

Notes to Consolidated Financial Statements, page 14 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 10. Debt (continued)

Issue	Interest		Authorized	Debt Outstanding			
number	rate - %	Maturity date	to be issued	2021	2020		
Sinking Fund	d Agreements						
67	0.70-1.75	November 5, 2022	15,000	\$ 15,000	\$ 15,000		
74	1.75	June 1, 2021	168,123		54,000		
75	1.75	December 1, 2021	62,405	-	18,08		
77	0.65-1.75	June 1, 2022	100,100	84,100	84,10		
78	2.25	December 3, 2022	89,252	1,252	1,25		
79	5.95	June 3, 2023	74,025	225	22		
85	2.25-5.47	December 2, 2024	69,760	22,760	22,76		
86	5.44	December 2, 2024	50,000	50,000	50,00		
95	1.80-4.77	October 13, 2025	10,900	2,300	2,30		
96	4.61	April 2, 2026	50,000	50,000	50,00		
97	1.53-4.93	April 19, 2036	175,000	153,000	173,00		
99	1.75-4.99	October 19, 2026	66,300	16,300	66,30		
100	4.59	October 19, 2026	200,000	180,000	180,00		
102	2.25-5.09	December 1, 2027	436,395	369,395	369,39		
103	2.65	April 23, 2023	40,000	40,000	40,00		
104	2.90	November 20, 2028	56,281	56,281	56,28		
105	2.25	June 3, 2029	68,300	68,300	68,30		
106	2.25	October 13, 2039	140,600	125,000	125,00		
110	1.28	April 8, 2030	60,730	60,730	60,73		
112	1.28	October 6, 2035	74,775	74,775	74,77		
116	1.47-4.2	April 4, 2036	152,292	152,292	152,29		
118	3.40	April 11, 2042	96,000	96,000	96,00		
120	0.30	June 29, 2022	2,000	2,000	2,00		
121	2.90	October 4, 2037	74,961	72,286	72,28		
124	3.15	April 8, 2043	3,000	3,000	3,00		
126	3.85	September 26, 2043	155,209	155,209	155,20		
127	3.30	April 7, 2034	115,415	115,415	115,41		
130	3.00	October 14, 2029	50,000	50,000	50,00		
131	2.20	April 8, 2035	121,500	121,500	121,50		
137	2.60	April 19, 2046	149,772	149,772	149,77		
139	2.10	October 5, 2031	55,000	55,000	55,00		
141	2.80	April 7, 2047	152,463	152,463	152,46		
142	3.15	October 4, 2047	77,983	77,983	77,98		
145	3.15	April 23, 2048	122,275	122,275	122,27		
146	3.20	September 19, 2048	282,500	282,500	282,50		
147	2.66	April 9, 2034	62,000	62,000	62,00		
149	2.24	October 9, 2049	140,095	140,095	140,09		
150	1.99	April 9, 2050	168,133	168,133	168,13		
151	1.28	June 1, 2050	185,987	185,987	185,98		
153	2.41	April 15, 2046	129,000	129,000	100,50		
154	2.41	May 28, 2036	500,000	500,000			
156	2.58	September 27, 2046	150,600	150,600			
	2.55	300000000000000000000000000000000000000	250,000	230,000			

Notes to Consolidated Financial Statements, page 15 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 10. Debt (continued)

Issue	Interest		Authorized	Debt Ou	ıtstanding
number	rate - %	Maturity date	to be issued	2021	2020
Total sinking	g fund agreemen	ats (brought forward) \$	4,954,131	\$ 4,312,928	\$ 3,675,408
Serial Deb	t				
93	5.10 - 5.65	April 7, 2027	79,014	22,143	26,438
111	3.35	October 1, 2025	3,000	950	1,169
114	3.65	March 29, 2026	6,301	2,486	2,932
122	2.00	November 1, 2032	1,999	1,099	1,199
123	2.00	March 28, 2033	3,142	1,807	1,964
Total serial	l debt		93,456	28,485	33,702
Total deben	ture debt	\$	5,047,587	\$ 4,341,413	\$ 3,709,110
MVHC Mor	tgages 1.30 - 4.87	January 2023 to			
		December 2055		54,519	58,362
111 3.35 October 1, 2025 3 114 3.65 March 29, 2026 6 122 2.00 November 1, 2032 1 123 2.00 March 28, 2033 3  Total serial debt 93  Total debenture debt \$ 5,047  MVHC Mortgages 1.30 - 4.87 January 2023 to				(9,178)	(10,102)
<b>Total MVHC</b>	mortgages			45,341	48,260
Total debt				4,386,754	3,757,370
Less sinking	funds			(1,452,159)	(1,381,916)
Total debt, r	net of sinking fu	nds		\$ 2,934,595	\$ 2,375,454

f) Principal payments and sinking fund installments due within the next five years and thereafter are as follows:

	Total Long- Term Debt Payments		Less Recoverable from TransLink and Member Municipalities		Net Debt Payments		
		ayinents	withintipalities		rayiii	EIIC	
2022	\$	201,616	Ş	5	62,315	\$	139,301
2023	-	194,444			59,709		134,735
2024		190,107			59,847		130,260
2025		175,396			53,061		122,335
2026		170,935			49,723		121,212
Thereafter		1,227,084			392,897		834,187
Total payments		2,159,582			677,552		1,482,030
Estimated sinking fund income	775,013			405,554			369,459
Total net debt	\$	2,934,595	\$	1,	083,106	\$ :	1,851,489

Notes to Consolidated Financial Statements, page 16 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 11. Tangible Capital Assets

METRO VANCOUVER REGIONAL DISTRICT Note Disclosure Tangible Capital Assets

Year ended December 31, 2021

			Cost		,	Accumulated A	mortization		Net Book
	Balance at			Balance at	Balance at			Balance at	Value
	December 31,	,		December 31,	December 31,		Amortization	December 31,	December 31,
	2020	Additions	Disposals	2021	2020	Disposals	Expense	2021	2021
Land									
Sewer and Drainage District	\$ 116,050	\$ 46,822	\$ -	\$ 162,872	\$ - \$	-	\$ -	\$ -	\$ 162,872
Water District	44,704	8,960		53,664	_ '	_	-		53,664
Regional District	889,758	25,869	(1,110)	914,517		_	_	_	914,517
Metro Vancouver Housing Corporation	52,274			52,274		_	_	_	52,274
	1,102,786	81,651	(1,110)	1,183,327	-	-	-	-	1,183,327
Infrastructure									
Sewer and Drainage District	1,621,114	547,539	-	2,168,653	676,347	-	31,992	708,339	1,460,314
Water District	2,118,001	127,793	-	2,245,794	402,689	-	34,930	437,619	1,808,175
Regional District	125,581	4,734	(814)	129,501	63,766	(814)	5,182	68,134	61,367
	3,864,696	680,066	(814)	4,543,948	1,142,802	(814)	72,104	1,214,092	3,329,856
Duildings									
Buildings Water District	216,476			216,476	19,225		5,463	24 600	191,788
Water District		-	-	26,880		-	540	24,688 10,358	16,522
Regional District	26,880	(226)	-		9,818				
Metro Vancouver Housing Corporation	220,575 463,931	(236)		220,339 463,695	174,054 203,097		2,491 8,494	176,545 211,591	43,794 252,104
	403,931	(230)	-	403,093	203,097		8,494	211,391	252,104
Vehicles									
Regional District	31,093	571	(1,043)	30,621	22,693	(1,043)	2,802	24,452	6,169
	31,093	571	(1,043)	30,621	22,693	(1,043)	2,802	24,452	6,169
Machinery, equipment, furniture & fixture	es								
Sewer and Drainage District	8,799	19	-	8,818	7,390	-	485	7,875	943
Water District	13,198	-	-	13,198	6,395	-	1,030	7,424	5,774
Regional District	20,774	500	(106)	21,168	17,561	(106)	974	18,429	2,739
Metro Vancouver Housing Corporation	6,464	480	(504)	6,440	4,720	(504)	527	4,743	1,697
	49,235	999	(610)	49,624	36,066	(610)	3,015	38,471	11,153
Construction in progress									
Sewer and Drainage District	1,707,335	(127,395)		1,579,940					1,579,940
•			-		-	-	-	-	
Water District	717,261 4,939	79,201 452	-	796,462 5,391	-	-	-	-	796,462 5,391
Regional District			-		-	-	-	-	
Metro Vancouver Housing Corporation	2,885	5,192		8,077	-		-		8,077
	2,432,420 \$ 7,944,161	(42,550) \$ <b>720,501</b>	\$ (3,577)	2,389,870 \$ 8,661,085	\$ 1,404,658 \$	(2,467)	\$ 86,415	\$ 1,488,606	2,389,870 \$ 7,172,479
	3 7,944,101	\$ 720,301	\$ (5,577)	\$ 8,001,085	3 1,404,036 3	(2,407)	3 80,413	3 1,400,000	\$ 1,112,419
Totals 2021									
Sewer and Drainage District	\$ 3,453,298	\$ 466,985	\$ -	\$ 3,920,283	683,737 \$	-	\$ 32,477	\$ 716,214	\$ 3,204,069
Water District	3,109,640	215,954	-	3,325,594	428,309	-	41,423	469,731	2,855,863
Regional District	1,099,025	32,126	(3,073)	1,128,078	113,838	(1,963)	9,497	121,373	1,006,705
Metro Vancouver Housing Corporation	282,198	5,436	(504)	287,130	178,774	(504)	3,018	181,288	105,842
	¢ 7.044.454	ć 720 F04	¢ (2.533)	ć 0.661.00r	t 1.404.6F0 t	12.4633	¢ 96.445	ć 1 400 coc	¢ 7.472.670
	\$ 7,944,161	\$ 720,501	\$ (3,577)	\$ 8,661,085	\$ 1,404,658 \$	(2,467)	\$ 86,415	\$ 1,488,606	\$ 7,172,479

Write offs related to discontinued projects were \$nil in 2021 (2020 - \$nil).

Construction in progress includes \$495.7 million (2020 - \$363.9 million) related to the North Shore Wastewater Treatment Plant Project. (note 15)

Notes to Consolidated Financial Statements, page 17 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 11. Tangible Capital Assets (continued)

Year ended December 31, 2020

Land	Balance at December 31, 2019 \$ 89,790 44,704 886,258 52,274	Additions \$ 26,260	Disposals	Balance at December 31, 2020	Balance at December 31, 2019	Accumulated A	Amortization	Balance at December 31,	Net Book Value December 31
Land Sewer and Drainage District Water District Regional District	\$ 89,790 44,704 886,258			December 31,	December 31,		Amortization		
Land Sewer and Drainage District Water District Regional District	\$ 89,790 44,704 886,258					Dienosals		December 31,	December 31
Sewer and Drainage District Water District Regional District	\$ 89,790 44,704 886,258			2020	2019	Dienocale			
Sewer and Drainage District Water District Regional District	44,704 886,258	\$ 26,260	ć			Dispusais	Expense	2020	2020
Sewer and Drainage District Water District Regional District	44,704 886,258	\$ 26,260	ė						
Water District Regional District	44,704 886,258	<i>Ş</i> 20,200		\$ 116,050	\$ -	\$ -	\$ -	\$ -	\$ 116,050
Regional District	886,258	_	, -	44,704	, -	٠ -	٠ -	ý -	44,704
		3,500	-	889,758	_	-	_		889,75
		3,300	•	52,274	_	•	_	-	52,274
	1,073,026	29,760		1,102,786	-				1,102,786
	1,075,020	25,700		1,102,700	-			•	1,102,700
Infrastructure									
Sewer and Drainage District	1,541,087	80,027	_	1,621,114	646,804	-	29,543	676,347	944,767
Water District	2,116,289	1,712	_	2,118,001	369,121	_	33,568	402,689	1,715,312
Regional District	123,015	3,128	(562)	125,581	58,132	(562)	6,197	63,767	61,814
	3,780,391	84,867	(562)	3,864,696	1,074,057	(562)	69,308	1,142,803	2,721,893
Buildings									
Sewer and Drainage District	-	-	-	-	-	-	-	-	
Water District	213,924	2,552	-	216,476	13,788	-	5,436	19,224	197,252
Regional District	26,880	-	-	26,880	9,277	-	540	9,817	17,063
Metro Vancouver Housing Corporation	192,173	28,402	-	220,575	172,633	-	1,420	174,053	46,522
	432,977	30,954	-	463,931	195,698	-	7,396	203,094	260,837
Vehicles	24.452	2.402	(0.470)	24 002	22.224	(2.204)	0.704	22.504	0.000
Regional District	31,462	2,103	(2,472)	31,093	22,281	(2,381)	2,794	22,694	8,399
	31,462	2,103	(2,472)	31,093	22,281	(2,381)	2,794	22,694	8,399
Machinery, equipment, furniture & fixtures	5								
Sewer and Drainage District	8,310	489	_	8,799	6,928	_	462	7,390	1,409
Water District	12,730	468	_	13,198	5,379	_	1,016	6,395	6,803
Regional District	20,232	616	(74)	20,774	16,642	(67)	987	17,562	3,212
Metro Vancouver Housing Corporation	6,462	436	(434)	6,464	4,688	(434)	466	4,720	1,744
	47,734	2,009	(508)	49,235	33,637	(501)	2,931	36,067	13,168
						•			
Construction in progress									
Sewer and Drainage District	1,196,784	510,551	-	1,707,335	-	-	-	-	1,707,335
Water District	474,756	242,505	-	717,261	-	-	-	-	717,261
Regional District	3,696	1,243	-	4,939	-	-	-	-	4,939
Metro Vancouver Housing Corporation	25,298	(22,413)	-	2,885	-	-	-	-	2,885
	1,700,534	731,886	-	2,432,420	-	-	-	-	2,432,420
	\$ 7,066,124	\$ 881,579	\$ (3,542)	\$ 7,944,161	\$ 1,325,673	\$ (3,444)	\$ 82,429	\$ 1,404,658	\$ 6,539,503
Totals 2020	A 0.005.005	A 647.555		A 0.450.555	A		d 20.555	d con ===	4 0.750 555
Sewer and Drainage District	\$ 2,835,971			\$ 3,453,298	\$ 653,732		\$ 30,005	\$ 683,737	\$ 2,769,561
Water District	2,862,403	247,237	-	3,109,640	388,288	-	40,020	428,308	2,681,332
Regional District	1,091,543	10,590	(3,108)	1,099,025	106,332	(3,010)	10,518	113,840	985,185
Metro Vancouver Housing Corporation	276,207 \$ <b>7,066,124</b>	6,425 \$ <b>881,579</b>	(434) \$ (3,542)	282,198 \$ 7,944,161	177,321 \$ 1,325,673	\$ (3,444)	1,886 \$ 82,429	178,773 \$ 1,404,658	103,425 \$ 6,539,503

Notes to Consolidated Financial Statements, page 18 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 12. Prepaid Land Leases

	2021	2020		
Balance, beginning of year	\$ 5,257	\$ 5,452		
Amortization	(195)	(195)		
Balance, end of year	\$ 5,062	\$ 5,257		

The lease terms for the properties are as follows:

	Le	ease Term
Asset	Lease Expiry Dates	(Years)
Buildings		
Habitat Villa	February 2029	50
Walnut Gardens	May 2026	42
Other prepaid land leases	May 2036 to June 2062	60

# 13. Accumulated Surplus

Accumulated surplus consists of individual fund surplus and reserves as follows:

	2021	2020
Reserves	\$ 394,831	. \$ 325,079
Capital fund balance	165,821	·
Investment in tangible capital assets	5,320,990	5,154,058
Total	\$ 5,881,642	\$ 5,446,584

Capital fund balance represents the future expected level of funding required or accumulated.

Notes to Consolidated Financial Statements, page 19 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 13. Accumulated Surplus (continued)

The reserves are classified as either operating, discretionary or statutory and are presented in the following schedules:

			Annual		Contributions			
	December 31,		Operating		from (to)	Contributions		
	2020	Interest	Surplus	Transfers	Operations	to Capital	2021	
serve funds								
Operating Reserves								
Metro Vancouver Regional District	4 200 4						A 0.0	
Air Quality	\$ 1,203 \$	14 \$	-	-	\$ -	\$ -	\$ 2,0	
E911 Emergency Telephone Service	295	3	93	-	-	-	3	
Electoral Area Services	22	-	-	-	-	-		
General Government	3,822	35	3,586	(1,325)	-	-	6,3	
Housing Planning and Policy	153	2	155	(112)	-	-		
Invest Vancouver	-	-	-	20	-	-		
Regional Employer Services	275	3	265	-	(80)	-		
Regional Emergency Management	70	1	127	-	-	-		
Regional Geospatial Reference System	96	1	130	=	-	-		
Regional Parks	2,789	33	1,810	(1,258)	-	-	3,3	
Regional Planning	381	4	480	-	_	-		
Sasamat Fire Protection Service	68	1	36	_	_	-		
West Nile Virus	362	4		_	_	_		
MVRD operating reserves	9,536	101	7,563	(2,675)	(80)	_	14,	
	-5,550	101	.,555	(2,013)	(50)		17,	
Greater Vancouver Water District								
Water Services	19,943	234	8,425	-	-	-	28,	
GVWD operating reserves	19,943	234	8,425	-	-	-	28,	
			,					
Greater Vancouver Sewerage and Draina	age District							
Liquid Waste Services	22,019	259	10,677	-	-	-	32,	
Solid Waste Services	21,599	254	17,360	-	-	-	39,	
GVSⅅ operating reserves	43,618	513	28,037	-	-	-	72,	
	22.052	20	45.204	(44.250)	(465)		2.1	
MVHC Operating Reserves	32,062	39	15,291	(44,350)	(465)	-	2,	
Total Operating Reserves	105,159	887	59,316	(47,025)	(545)	-	117,	
Discretionary Reserves								
Metro Vancouver Regional District								
Air Quality	1,715	20	_	_	(373)	_	1,	
Electoral Area Service	1,568	19	139		(8)		1,	
E911 Emergency Telephone Service	594	7	133		(0)		1,	
			-	-		-		
General Government	7,188	84	(0.5)	-	(16)	-	7,:	
Invest Vancouver	-	10	(26)	1,304	-	-	1,:	
Regional Emergency Management	334	4	-	-	-	-	;	
Regional Employer Services	2,296	27	-	-	-	-	2,	
Regional Planning	2,602	31	-	-	(50)	-	2,	
Regional Parks	200	2	-	-	-	-	:	
Centralized Support	21,403	252	6,856	-	(3,612)	-	24,	
MVRD discretionary reserves	37,900	456	6,969	1,304	(4,059)	-	42,	
Greater Vancouver Sewerage and Draina	_							
Biosolids Inventory	14,908	175	-	-	4,947	-	20,	
Liquid Waste General Debt Reserve Fun	c 2,098	25	-	-	-	-	2,	
Lions Gate Contingency	1,473	17	-	-	-	-	1,	
Drainage General	5,231	61	-	-	-	-	5,	
Solid Waste General	26,353	210	-	-	-	-	26,	
Landfill Post Closure	11,176	131	-	-	-	-	11,	
GVSⅅ discretionary reserves	61,239	619	-	-	4,947	-	66,8	
,					,,		23).	
Metro Vancouver Housing Corporation								
MVHC Capital Development	14,751	461	-	33,417	-	(4,859)	43,	
MVHC Capital Replacement	642	35	-	10,934	(6,611)	-	5,0	
	15,393	496	-	44,351	(6,611)	(4,859)	48,	
MVHC discretionary reserves				, -	1 / -/	( / - /	-,	
MVHC discretionary reserves Total Discretionary Reserves	114,532	1,571	6,969	45,655	(5,723)	(4,859)	158,1	

Notes to Consolidated Financial Statements, page 20 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 13. Accumulated Surplus (continued)

	December 31, 2020	Interest	Annual Operating Surplus	Transfers	Contributions from (to) Operations	Contributions to Capital	December 31, 2021
perating and Discretional Reserves							
eserves (brought forward)	\$ 219,691	\$ 2,458	\$ 66,285	\$ (1,370)	\$ (6,268)	\$ (4,859)	\$ 275,937
Statutory Reserves							
Metro Vancouver Regional District							
Electoral Area Community Works	435	6	-	-	123	-	564
Electoral Area Election	30	-	-	-	30	-	60
MVRD Sustainability Innovation Fund	12,311	145	-	-	(84)	-	12,37
Grants Reserve Fund	2,232	77	-	-	(150)	-	2,159
Housing Planning and Policy	3,104	37	-	112	1,000	-	4,253
Housing Planning and Policy Developme	4,000	47	-	-	4,000	-	8,047
Regional Geospatial Reference System	1,069	13	_	_	12	-	1,09
Regional Parks Infrastructure	5,551	69	-	1,258	1,438	(1,490)	6,82
Parkland Acquisition	8,269	108	-			1,110	9,48
Parkland Acquisition and Development	11,592	140	-	-	15,570	(15,980)	11,32
Delta Airpark	136	2	-	-	25	-	16
Regional Parks Legacy	2,691	32	-	-	(56)	-	2,66
Sasamat Fire Protection Services	951	13	-	-	260	-	1,22
Corporate Self Insurance	1,250	14	-	_	(76)	-	1,18
Corporate Fleet	18,086	212	4,356	-		(231)	22,42
MVRD statutory reserves	71,707	915	4,356	1,370	22,092	(16,591)	83,84
Greater Vancouver Water District Laboratory Equipment Water Services Sustainability	750	9 .	-	-	26	-	78
Innovation Fund	13,901	166	-	-	243	-	14,31
GVWD statutory reserves	14,651	175	-	-	269	-	15,09
Greater Vancouver Sewerage and Drain Liquid Waste Laboratory Equipment Liquid Waste Services Sustainability	age District 1,528	6	-	(1,028)	101	-	60
Innovation Fund	17,502	222	_	1,028	591	_	19,34
GVSⅅ statutory reserves	19,030	228	_		692	-	19,95
Total Statutory Reserves	105,388	1,318	4,356	1,370	23,053	(16,591)	118,89
otal Reserves	\$ 325,079				\$ 16,785	• • •	

Notes to Consolidated Financial Statements, page 21 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 13. Accumulated Surplus (continued)

Investment in tangible capital assets is calculated as follows:

	2021	2020
Tangible capital assets	\$ 7,172,479	\$ 6,539,503
Amount financed by:		
Long-term debt, net of members, TransLink and sinking fund	(1,851,489)	(1,385,445)
	\$ 5,320,990	\$ 5,154,058
Change in the investment in tangible capital assets		
Acquisition of tangible capital assets	\$ 720,501	\$ 881,579
Amortization of tangible capital assets	(86,415)	(82,429)
Disposal of tangible capital assets (net of book value)	(1,110)	(98)
	632,976	799,052
Less financing (net of members and TransLink debt)		
Sinking fund debt maturity	10,000	-
Sinking fund and debt retirement	(105,326)	(89,746)
Sinking fund and debt retirement income	(25,710)	(22,859)
Debenture debt issued	600,000	278,335
Debenture debt maturity	(10,000)	-
Payment of long-term debt	(2,920)	(9,186)
	466,044	156,544
Change in investment in tangible capital assets	166,932	642,508
Investment in tangible capital assets, beginning of year	5,154,058	4,511,550
Investment in tangible capital assets, end of year	\$ 5,320,990	\$ 5,154,058

# 14. Contractual Obligations and Rights

# a) Contractual Obligations

i) As at December 31, 2021, the District had the following commitments relating to projects in progress.

	Authorized and Outstanding Projects	Expended at December 31	Total 2021	Total 2020
		2000501.02		
GVSⅅ	\$ 4,040,767	\$ (2,283,629)	\$ 1,757,138	\$ 1,706,716
GVWD	2,541,412	(1,112,159)	1,429,253	1,395,101
MVRD	18,328	(5,482)	12,846	15,708
MVHC	354,400	(8,077)	346,323	79,815
Total	\$ 6,954,907	\$ (3,409,347)	\$ 3,545,560	\$ 3,197,340

Notes to Consolidated Financial Statements, page 22 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### 14. Contractual Obligations and Rights (continued)

ii) The District is committed under a number of lease and right-of-way agreements to make minimum annual payments. These agreements have varying terms, including two agreements, with annual payments to perpetuity, with adjustments annually for CPI. Estimated payments over the next ten years are as follows:

	Amount
2022	\$ 2,798
2023	2,708
2024	2,108
2025	2,083
2026	2,116
2027 - 2031	11,098
Total	\$ 22,911

### b) Contractual Rights:

The District is party to several property lease agreements that are anticipated to provide it with future revenues. These agreements are with third parties with varying terms to 2027. Amounts anticipated to be received over the future years are as follows:

	Amount
2022	\$ 8,722
2023	8,697
2024	8,543
2025	6,685
2026	4,380
Thereafter	13,892
Total	\$ 50,919

# **15. Contingencies**

## **Lawsuits**

As at December 31, 2021, there were various lawsuits pending against the District arising in the ordinary course of business. The District has retained legal counsel to defend against these lawsuits. Where the outcomes or amounts cannot be reasonably determined, no liability has been recorded. None of these lawsuits are anticipated to result in a material loss to the District. Management is of the opinion that losses, if any, in connection with these lawsuits can be sufficiently funded by reserve funds or covered by insurance. Any expected losses will be accrued and recorded as expenses at the time they are considered likely and amounts are reasonably determinable.

Notes to Consolidated Financial Statements, page 23 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### 15. Contingencies (continued)

# Municipal Pension Plan

The District and its employees contribute to the British Columbia Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2021, the plan has about 220 thousand active members and approximately 112 thousand retired members. Active members include approximately 42 thousand contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as of December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The District paid \$15.8 million for employer contributions (2020 - \$14.3 million) while employees contributed \$13.8 million (2020 - \$12.6 million) to the Plan in fiscal 2021.

The next valuation will be as at December 31, 2021 with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

Notes to Consolidated Financial Statements, page 24 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### **15. Contingencies (continued)**

# Self-Insurance Reserve

A self-insurance reserve has been established within accumulated surplus to cover losses resulting from uninsured liability exposures of the District.

Each year a review is undertaken to determine if it would be beneficial to purchase additional liability insurance. The District transfers amounts to the reserve depending on the reserve's adequacy to cover retained liability risk.

An estimate is made for all costs of investigating and settlement of claims annually and an adjustment is made to the reserve to maintain an adequate balance to cover potential losses in excess of recorded liabilities. These estimates are changed as additional information becomes known during the course of claims settlement. Any likely losses would be expensed at the time the losses are known and the amounts are reasonably determinable.

# Debt Reserve Fund

The MFA is required to establish a Debt Reserve Fund for each debenture which is comprised of cash deposits and a non-interest bearing demand note (refer to note 5). If, at any time, the District has insufficient funds to meet payments due on its obligations to MFA, the payments will be made from the debt reserve fund. The demand notes are callable only if there are additional requirements to be met to maintain the level of the debt reserve fund, and therefore have not been recorded in the statement of financial position.

# **BCHMC Grant Funding**

Prior to 2020, MVHC received funding of \$6.7 million from BCHMC relating to the re-development of Heather Place property. The conditions of the funding agreement stipulate that the property must be continuously used for the provision of housing for eligible occupants and there is no default under the loan or operating agreement over 35 years. Should a breach in the agreement occur, the outstanding balance of the funding would need to be repaid to BCHMC (\$6.7 million as at December 31, 2021). The contingent liability is reduced by 1/25th annually, commencing in the 11th year of the agreement. Payments of interest will not be required unless there is a default and consequently interest will be payable on the balance of the principal amount outstanding at prime plus 2% per annum, compounded semi-annually and not in advance.

# First Nations Negotiations

The District is currently involved in negotiations with First Nations regarding compensation for the use of their land on which the District's assets reside. The compensation associated with these negotiations cannot be reasonably determined at this times and therefore no liabilities have been recorded at December 31, 2021.

Notes to Consolidated Financial Statements, page 25 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

### 15. Contingencies (continued)

# Letters of Credit

At December 31, 2021, the District is the named beneficiary of \$60.37 million (\$76.78 million – 2020) of irrevocable letters of credits from financial institutions related to construction projects and Solid Waste operations. These letters of credit are available under circumstances in which the service provider does not fulfil its obligation to the District and therefore the amount is not recorded as assets.

North Shore Wastewater Treatment Plant

The District is building a new tertiary wastewater treatment plant on a former industrial site in North Vancouver, to replace the primary-only Lions Gate Wastewater Treatment Plant. The deadline for completion of the project under federal regulation was December 31, 2020. On October 15, 2021, the District served notice to terminate its contract with the vendor hired to design, build and commission the future North Shore Wastewater Treatment Plant, having determined that the vendor was in breach of As of December 31, 2021, the District has paid \$309.5 million, net of GST rebates, to the vendor for work completed, which has been recorded as construction in progress (note 11). Subsequent to year-end, the District drew on an irrevocable letter of credit posted by the vendor. Also subsequent to year-end, the vendor commenced legal action by filing a claim against the District in excess of \$250 million. The District intends to file a defence to the action together with a counter-claim against the vendor. The District is proceeding with the selection of a new contractor and designer to deliver the project. At December 31, 2021, the outcome of any legal proceedings related to the terminated contract and the potential consequences of not meeting the current deadline under the federal regulation is undeterminable.

Due to the nature of the contractual payments made to date under the terminated contract, the outstanding litigation and uncertainty surrounding the value of the new contract for completion of the project, the amount recorded as work in progress on the project represents management's best estimate. This amount may be subject to material change as new information becomes available.

### 16. Budget Information

The annual budget presented in these financial statements is based upon the 2021 operating and capital budgets approved by the District's Board in October 2020, with additional approval in November 2021 for adjustments to the budget as a result of the 2020 fiscal year end results. The budget is based on operational and capital expenditure requirements and their associated funding. Amortization is a non-cash item that is not funded for budget purposes. Also, contributions to or from reserves and debt principal repayments are removed from the approved budget for financial statement presentation. The schedule below reconciles the approved budget to the budget figures reported in these financial statements. Capital expenditures of \$1.53 billion were included in the capital budget approved by the Board.

Notes to Consolidated Financial Statements, page 26 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

### 16. Budget Information (continued)

	2021	2020
	Budget	Budget
Budgeted annual surplus per Exhibit B - Statement of Operations	\$ 580,551	\$ 509,662
Additional transfers from reserves, approved by Board	1,575	(1,993)
Adjusted annual surplus, based on October approved budget	582,126	507,669
Items not included in the operating budget		
Amortization of tangible capital assets	86,428	83,890
Contributions from deferred revenue	(251,932)	(188,400)
Sinking fund and debt retirement income	(23,044)	(19,380)
Development cost charge revenue	(45,000)	(53,240)
MVHC development grant	(8,500)	(8,500)
Reserve interest	(6,079)	(4,867)
Items included in budget but not in financial statements		
Sinking fund and debt retirement payments	(108,890)	(93,170)
Transfers to capital fund	(205,371)	(208,649)
Transfers from reserve funds	14,940	20,185
Transfer to reserve funds	(34,678)	(35,538)
Annual surplus per approved budget	-	-

#### 17. Segmented Information and Expenses by Object

The District is a diversified municipal government organization that provides a wide range of services directly to the public and its member municipalities through its four legal entities: the MVRD, the GVS&DD, the GVWD and the MVHC. For management reporting purposes, the District's operations and activities are organized and reported by service areas within the legal entities.

The salaries and benefits reported in the segmented information below do not include \$16.22 million (2020 - \$17.63 million) directly attributable to the construction of tangible capital assets which have been capitalized and included in tangible capital assets in the Statement of Financial Position.

The legal entities disclosed in the segmented information, along with the service areas provided are as follows:

#### **GVS&DD**

Liquid Waste Services The Liquid Waste Management Service is responsible for the collection, treatment and discharge of liquid waste for member municipalities. It operates a number of wastewater treatment plants and a related collection network connected to the member municipalities' systems.

Solid Waste Services The Solid Waste Management Service is responsible for the disposal of solid waste both for the member municipalities and the public. It owns and operates several solid waste facilities including a waste to energy facility.

Notes to Consolidated Financial Statements, page 27 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### 17. Segmented Information and Expenses by Object (continued)

#### **GVWD**

**Water Operations** 

Water Operations is responsible for the supply of potable water to its member municipalities. It owns a series of dams, reservoirs, water treatment plants and a distribution network connected to the member municipalities' systems.

Building Operations Building Operations is responsible for operating and maintaining office buildings owned by GVWD. These facilities are leased to MVRD and its related entities for its head office operations as well as to external parties.

**MVHC** 

Metro Vancouver Housing Corporation is a wholly-owned subsidiary of MVRD, which owns and operates housing sites within the Lower Mainland for the purpose of providing affordable rental housing on a non-profit basis through various housing programs, some federally and some provincially funded. MVHC's portfolio consists of "rentgeared-to-income", partial rent assistance, and low-end-of-market units.

**MVRD** 

**Regional Parks** 

Regional Parks is responsible for managing, maintaining and protecting a diverse network of Regional Parks and an expanding land base of reserves, ecological conservancy areas and greenways, located throughout the Region.

General Government General Government includes services responsible for overall direction and monitoring and regional initiatives. This area comprises the Regional Board & Committee Remuneration, Corporate Secretary's Office, Audit, Legal and Insurance costs, Innovation, Regional Emergency Management, Regional Cultural Strategy and External Contributions and Zero Waste Collaborative Initiatives.

**Air Quality** 

Air Quality is responsible for monitoring air quality in the region, controlling industrial, commercial and some residential emissions, creating long-term plans and conducting emission inventories.

Regional Employee Services Regional Employee Services provides collective bargaining, job evaluation, research and other related labour relations services to those MVRD municipalities who are members of the function.

Notes to Consolidated Financial Statements, page 28 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### 17. Segmented Information and Expenses by Object (continued)

## **MVRD** (continued)

911 Emergency Telephone Service The District contracts with E-Comm Corporation to provide 911 service for all municipalities within the region as well as the community of Whistler and the Sunshine Coast Regional District.

**Regional Planning** 

Regional Planning's core responsibilities are focused on regional growth management, utility management and air quality management. Primary activities include development and implementation of a wide range of innovative policies and plans, extensive research, modeling and technical analysis, regulation, business demand management and community education.

**Invest Vancouver** 

Invest Vancouver fosters regional and cross-sectoral collaboration on economic development issues, advises leaders on economic policy and strategy, promotes the region to a global audience, and attracts strategic investment

Housing Planning and Policy

Housing Planning and Policy contributes to processes and decisions related to the development of affordable housing projects, and in particular to the redevelopment of the MVHC portfolio of mixed-income housing complexes and the development of vacant lands owned by local government (including the MVRD).

**Electoral Areas** 

The District is responsible for providing general and local services to one unincorporated area (Electoral Area A) of the regional district. General services provided include a variety of tax-supported, regional services such as 911 emergency telephone, air quality, labour relations, regional parks, strategic planning and general government.

Regional Global
Positioning System

The District's Global Positioning System (GPS) Real-Time Service is offered to member municipalities and to the public in partnership with the B.C. Crown Registry and Geographic Base (CRGB) Branch.

Sasamat Volunteer Fire Department The Sasamat Volunteer Fire Department provides volunteer fire department services to the Villages of Anmore and Belcarra. The cost to support this function is borne completely by the members who receive the service.

Notes to Consolidated Financial Statements, page 29 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

#### 17. Segmented Information and Expenses by Object (continued)

## **MVRD** (continued)

# Regional Emergency Management

Regional Emergency Management is an intergovernmental partnership between the Province of British Columbia and the District to coordinate regional emergency management planning activities and to engage all levels of government and private sector agencies in regional emergency planning initiatives for the Metro Vancouver region.

#### **Corporate Programs**

Corporate programs provide centralized support for Metro Vancouver's four legal entities, including financial services, human resources, external relations, legislative service, indigenous relations, project delivery, self-insurance and information technology.

# Members and Translink Sinking Fund Income

The District serves as the borrowing conduit between member municipalities (excluding City of Vancouver) and Translink and the MFA. (Note 10). Sinking fund income earned on debenture issues held on behalf of members and Translink is recorded as revenue earned on the sinking fund with the offsetting expenditure owing to these organizations.

Notes to Consolidated Financial Statements, page 30 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 17. Segmented Information and Expenses by Object (continued)

# a) Total Consolidated

				Metro					
	Other	Re	gional	Vancouver					
	Districts	D	istrict	Housing	Inter-district	Consolidated	Consolidated	Consolidated	
	(note 17(b))	(not	te 17(c))	Corporation	Adjustments	Actual 2021	Budget 2021	Actual 2020	
Revenue									
MVRD property tax requisitions	\$ -	\$	82,714	\$ -	\$ -	\$ 82,714	\$ 82,714	\$ 73,528	
Metered sale of water	319,989		_	-	_	319,989	316,341	297,781	
Sewerage and drainage levy	288,226		_	-	-	288,226	288,226	274,237	
Tipping fees	112,610		_	-	_	112,610	108,517	100,880	
Housing property rentals	-		_	42,416	_	42,416	41,303	41,607	
BODTSS industrial charges	12,157		_	-	-	12,157	11,756	11,568	
Development cost charges	42,204		_	-	-	42,204	88,145	81,653	
Electricity sales	5,779		_	-	-	5,779	6,240	5,309	
Grants and other contributions	61,062		13,242	1,870	-	76,174	263,811	184,641	
User fees, recoveries and other revenue	36,380		9,193	901	(9,717)	36,757	26,619	32,943	
Gain on disposal of tangible capital assets	-		367	-	-	367		- 482	
Sinking fund and interest income	27,945		4,359	655	(119)	32,840	28,940	29,734	
Sinking fund income members and TransLink	-		28,222	-	-	28,222	28,698	28,078	
	906,352		138,097	45,842	(9,836)	1,080,455	1,291,310	1,162,441	
Expenses									
Salaries and benefits	110,364		91,330	6,411	_	208,105	213,901	190,396	
Consulting, contracted and professional services	124,964		20,662	632	_	146,258			
Asset repairs and maintenance	18,989		7,205	16,866	_	43,060			
Materials and supplies	27,790		5,775	169	_	33,734		•	
Utilities, permits and taxes	24,690		1,405	4,455	_	30,550			
Other	26,451		40,031	779	(30,874)	36,387			
Amortization of tangible capital assets	•		•				· ·	•	
and prepaid land leases	73,900		9,497	3,213	_	86,610	86,428	82,624	
Interest on long-term debt	59,547			1,265	(119)	60,693			
	466,695		175,905	33,790	(30,993)	645,397	-		
Corporate costs (recovery)	57,798		(81,050)	2,095	21,157				
	524,493		94,855	35,885	(9,836)	645,397	710,759	604,628	
Annual surplus	\$ 381,859	\$	43,242	\$ 9,957	\$ -	\$ 435,058	\$ 580,551	\$ 557,813	

Notes to Consolidated Financial Statements, page 31 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

# 17. Segmented Information and Expenses by Object (continued)

## b) Total Other Districts

			Total					Total Other	Total Other	Total Other
	Liquid	Solid	Sewerage &					Districts	Districts	Districts
	Waste	Waste	Drainage	Water	Building	Elimination	Total Water	Actual	Budget	Actual
	Services	Services	District	Operations	Operations	Entry	District	2021	2021	2020
_										
Revenue .		-	-				-	-		
Metered sale of water	\$ -	\$ -	\$ -	\$ 319,989	\$ -	\$ -	\$ 319,989	\$ 319,989	\$ 316,341	\$ 297,781
Sewerage and drainage levy	288,226	-	288,226	-	-	-	-	288,226	288,226	274,237
Tipping fees	-	112,610	112,610	-	-	-	-	112,610	108,517	100,880
BODTSS industrial charges	12,157	-	12,157	-	-	-	-	12,157	11,756	11,568
Development cost charges	42,204	-	42,204	-	-	-	-	42,204	88,146	81,653
Electricity sales	-	5,779	5,779	-	-	-	-	5,779	6,240	5,309
Grants and other contributions	61,062	-	61,062	-	-	-	-	61,062	251,932	173,536
User fees, recoveries and other revenue	4,755	4,713	9,468	10,390	21,586	(5,064)	26,912	36,380	25,792	36,055
Gain on disposal of tangible										
capital assets		_	-	-	-	-	-	-	-	-
Sinking fund and interest income	5,821	759	6,580	19,577	1,788	-	21,365	27,945	25,798	26,099
	414,225	123,861	538,086	349,956	23,374	(5,064)	368,266	906,352	1,122,747	1,007,118
-										
Expenses Salaries and benefits	C4 FCC	5 000	67.654	40.404	500		40.740	440.054	445.056	400 400
	61,566	6,088	67,654	42,181	529	-	42,710	110,364	115,956	109,180
Consulting, contracted and										
professional services	32,482	78,139	110,621	12,716	1,627	-	14,343	124,964	149,433	118,199
Asset repairs and maintenance	11,988	645	12,633	3,815	2,541	-	6,356	18,989	19,102	18,966
Materials and supplies	16,124	64	16,188	11,509	93	-	11,602	27,790	31,444	26,850
Utilities, permits and taxes	15,462	421	15,883	7,601	1,206	-	8,807	24,690	26,435	25,671
Other	8,096	9,682	17,778	7,325	1,348	-	8,673	26,451	22,783	22,592
Amortization of tangible capital assets	26,686	5,792	32,478	36,508	4,914	-	41,422	73,900	75,567	70,026
Interest on long-term debt	27,384	2,271	29,655	25,186	4,706	-	29,892	59,547	60,359	51,128
	199,788	103,102	302,890	146,841	16,964	-	163,805	466,695	501,079	442,612
Corporate costs	32,232	4,875	37,107	25,755	-	(5,064)	20,691	57,798	61,141	50,832
	232,020	107,977	339,997	172,596	16,964	(5,064)	184,496	524,493	562,220	493,444
Annual surplus	\$ 182,205	\$ 15,884	\$ 198,089	\$ 177,360	\$ 6,410	ć	\$ 183,770	\$ 381,859	\$ 560,527	\$ 513,674
Amilian surpius	y 102,205	ÿ 15,004	3 130,009	\$ 1/7,500	y 0,410	· -	ÿ 105,770	à 201'92à	y 300,521	\$ 313,074

# c) Total Regional District

					911				
				Regional	Emergency			Housing	Regional
	Regional	General		Employee Telephone R			Invest	Planning and	Sub-total
	Parks	Government	Air Quality	Services	Service	Planning	Vancouver	•	
Revenue									
MVRD property tax requisitions	\$ 51,870	\$ 5,225	\$ 6,483	\$ 2,423	\$ 4,556	\$ 3,511	\$ 1,530	\$ 6,031	\$ 81,629
Grants and other contributions	11,036	1,307	-	· -	_	_	· -	29	12,372
User fees, recoveries and other revenue	3,145	604	4,019	105	78	_	_	47	7,998
Gain (loss) on disposal of tangible capital assets		-	-	-	_	_	_	_	_
Sinking fund and interest income	385	201	34	30	10	35	10	85	790
Sinking fund income, members and Translink		-	-	-	-	-	_	_	-
	66,436	7,337	10,536	2,558	4,644	3,546	1,540	6,192	102,789
Expenses									
Salaries and benefits	18,644	2,878	6,680	2,240	_	2,601	1,177	738	34,958
Consulting, contracted and professional services	7,000	1,225	887	98	4,428	130	232	272	14,272
Asset repairs and maintenance	859	35	105	-	-	2	7	-	1,008
Materials and supplies	1,944	7	266	3	-	6	4	-	2,230
Utilities, permits and taxes	622	3	105	10	22	1	6	-	769
Other	2,868	1,228	906	27	-	69	100	10	5,208
Amortization of tangible capital assets	1,810	-	249	-	2	-	_	_	2,061
	33,747	5,376	9,198	2,378	4,452	2,809	1,526	1,020	60,506
Corporate costs (recovery)	3,563	881	884	(35)	91	292	30	65	5,771
	37,310	6,257	10,082	2,343	4,543	3,101	1,556	1,085	66,277
Annual surplus	\$ 29,126	\$ 1,080	\$ 454	\$ 215	\$ 101	\$ 445	\$ (16)	\$ 5,107	\$ 36,512

Notes to Consolidated Financial Statements, page 32 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

## 17. Segmented Information and Expenses by Object (continued)

			Regional	Sasamat			Members and		Regional	Regional
			Global	Volunteer	Regional		TransLink,	District	District	District
	Carried	Electoral	Positioning	Fire	Emergency	Corporate	Sinking Fund	Actual	Budget	Actual
	forward	Areas	System	Department	Management	Programs	Income	2021	2021	2020
Revenue										
MVRD property tax requisitions	\$ 81,629	\$ 389	\$ -	\$ 523	\$ 173	\$ -	\$ -	\$ 82,714	\$ 82,714	\$ 73,528
Grants and other contributions	12,372	344	-	-	-	526	-	13,242	1,030	3,349
User fees, recoveries and other revenue	7,998	6	384	15	-	790	-	9,193	7,933	3,720
Gain (loss) on disposal of tangible capital assets	-	-	-	-	-	367	-	367	-	482
Sinking fund and interest income	790	25	14	14	5	3,511	-	4,359	2,383	3,118
Sinking fund income, members and Translink	-		_	-	-	_	28,222	28,222	28,698	28,078
	102,789	764	398	552	178	5,194	28,222	138,097	122,758	112,275
Expenses										
Salaries and benefits	34,958	338	177	45	-	55,812	-	91,330	91,608	75,045
Consulting, contracted and professional services	14,272	56	-	59	35	6,240	-	20,662	25,919	16,341
Asset repairs and maintenance	1,008	18	31	34	-	6,114	-	7,205	8,948	7,165
Materials and supplies	2,230	1	-	41	-	3,503	-	5,775	2,365	3,958
Utilities, permits and taxes	769	2	10	21	-	603	-	1,405	1,620	1,315
Other	5,208	8	3	8	-	6,582	28,222	40,031	43,003	38,859
Amortization of tangible capital assets	2,061	-	-	30	32	7,374	-	9,497	8,753	10,517
	60,506	423	221	238	67	86,228	28,222	175,905	182,216	153,200
Corporate costs (recovery)	5,771	32	21	25	11	(86,910)	-	(81,050)	(66,743)	(63,628)
	66,277	455	242	263	78	(682)	28,222	94,855	115,473	89,572
Annual surplus	\$ 36,512	\$ 309	\$ 156	\$ 289	\$ 100	\$ 5,876	\$ -	\$ 43,242	\$ 7,285	\$ 22,703

#### 18. COVID-19 Pandemic

The COVID-19 global pandemic, declared in 2020, continued to impact the global economy in 2021. Throughout the pandemic, the Corporation delivered key services to the Metro Vancouver region in line with its mandate. Management continues to monitor the impacts of the pandemic on taxpayers, suppliers and other third party business associates that could impact the timing and amounts realized on the Corporation's assets and ability to provide services to the region. However, to date, the pandemic has not materially impacted revenue streams, expenses, cash flows or caused significant asset impairments.

#### 19. Subsequent Event

In January 2022, the District drew on an irrevocable letter of credit in the amount of \$50.0 million as a result of the cancellation of a vendor contract for the North Shore Wastewater Treatment Plant. This amount is included in the \$60.37 million disclosed in note 15.

## **20.** Comparative Figures

Certain prior year figures have been reclassified to conform to the presentation of the current year.

Schedule 1 (unaudited), page 33 Year ended December 31, 2021 (tabular amounts in thousands of dollars)

The Province of British Columbia, under the "COVID-19 Safe Restart Grant Program", provided the District with a grant of \$1.476 million in 2021 (\$2.325 in 2020) for increased operating costs arising during the pandemic. The District recognized the grant into income and applied these funds to the programs impacted as follows:

	2021		2020
Balance, beginning of the year	\$	588	\$ -
BC Restart Grant received	1	,476	2,325
	2	,064	2,325
Less Eligible Costs Incurred:			
Computer and Technology costs		226	1,300
External Relations		300	-
Head Office Building Operations		271	65
Liquid Waste Services		288	-
Cultural Grants		150	-
Regional Parks Services		32	103
Water Services		58	-
Metro Vancouver Housing Corporation		-	78
Corporate Safety		-	90
Emergency Operations Center, business continuity			
and PPE supplies		-	101
	1	,325	1,737
Balance, end of year	\$	739	\$ 588

Financial Statements of

# GREATER VANCOUVER SEWERAGE AND DRAINAGE DISTRICT

Year ended December 31, 2021

April 8, 2022

# **Index to Financial Statements**

# December 31, 2021

	Exhibit
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Statement of Operations	В
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Statement of Cash Flows	D
Notes to Financial Statements	

#### MANAGEMENT REPORT

The Financial Statements contained in this report have been prepared by management in accordance with Canadian public sector accounting standards. The integrity and objectivity of these statements are management's responsibility. Management is responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Greater Vancouver Sewerage and Drainage District's Board of Directors is responsible for approving the financial statements and for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises this responsibility through the Performance and Audit Committee of the Board.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian Auditing Standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the *Financial Information Act*. The Independent Auditor's Report outlines the scope of the audit for the year ended December 31, 2021.

On behalf of Greater Vancouver Sewerage and Drainage District.		
	Date: <u>April 29, 2022</u>	
Dean Rear, Chief Financial Officer		

# **Independent Auditor's Report**

To the Members of the Board of Directors of the Greater Vancouver Sewerage and Drainage District

#### Opinion

We have audited the financial statements of the Greater Vancouver Sewerage and Drainage District (the "District"), which comprise the Statement of Financial Position as at December 31, 2021, and the Statements of Operations, Change in Net Debt and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the District as at December 31, 2021, and the results of its operations, change in net debt and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud
  may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
  control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Chartered Professional Accountants** 

Vancouver, British Columbia DATE

**Exhibit A Statement of Financial Position** 

Year ended December 31, 2021

	2021	2020
Financial Assets		
Accounts receivable	\$ 139,016,130	\$ 85,458,193
Due from Metro Vancouver Regional District	630,865,561	509,626,566
Debt reserve fund (note 2)	13,562,273	9,811,757
	783,443,964	604,896,516
Liabilities		
Accounts payable and accrued liabilities (note 3)	228,313,571	155,777,532
Landfill closure and post-closure liability (note 4)	32,906,686	32,163,774
Deferred revenue and refundable deposits (note 5)	329,169,804	302,785,287
Debt (net of sinking funds) (note 6)	1,094,984,832	779,446,548
	1,685,374,893	1,270,173,141
Net Debt	(901,930,929)	(665,276,625)
Non-Financial Assets		
Tangible capital assets (note 7)	3,204,067,696	2,769,560,076
Inventories of supplies	6,582,165	5,704,961
Prepaid expenses	2,428,408	3,069,828
<u> </u>	3,213,078,269	2,778,334,865
Accumulated surplus (note 8)	\$ 2,311,147,340	\$ 2,113,058,240

Contractual obligations and rights (note 9) Contingencies (note 10) COVID-19 (note 13) Subsequent Event (note 14)

Chief Financial Officer
Board Chair

**Exhibit B Statement of Operations** 

Year ended December 31, 2021

		2021	2021		2020
		Budget	Actual		Actual
		(note 11)			
Revenue (note 12)					
Sewerage and drainage levy	\$	288,225,540	\$ 288,225,540	\$	274,237,112
Tipping fees	*	108,516,645	112,609,847	τ	100,880,183
BODTSS Industrial Charges		11,756,424	12,157,191		11,567,862
Development cost charges (note 5)		88,145,119	42,204,285		81,652,979
Electricity sales		6,239,530	5,778,816		5,308,843
User fees, recoveries and other		7,718,634	9,467,977		9,022,842
Sinking fund, debt retirement and interest income		7,490,471	6,579,921		5,775,306
Grants and other contributions (note 5)		251,931,864	61,062,379		173,535,810
		770,024,227	538,085,956		661,980,937
Functional (mate 12)					
Expenses (note 12)		256 642 050	222.040.605		240 606 707
Liquid waste services		256,642,850	232,019,605		219,696,797
Solid waste services		116,109,558	107,977,251		99,964,857
		372,752,408	339,996,856		319,661,654
Annual surplus		397,271,819	198,089,100		342,319,283
Accumulated surplus, beginning of year		2,113,058,240	2,113,058,240		1,770,738,957
Accumulated surplus, end of year	\$	2,510,330,059	\$ 2,311,147,340	\$	2,113,058,240

Exhibit C
Statement of Change in Net Debt

Year ended December 31, 2021

	2021	2021	2020
	Budget	Actual	Actual
	(note 11)	7100001	710000
Annual surplus	\$ 397,271,819	\$ 198,089,100	\$ 342,319,283
7 <b></b>	φ 037,272,013	ψ 130,003,100	φ σ (2)σ (3) (2)σ
Change in tangible capital assets:			
Acquisition of tangible capital assets	(1,030,778,000)	(466,984,864)	(617,326,606)
Amortization of tangible capital assets	35,014,719	32,477,244	30,005,732
	(995,763,281)	(434,507,620)	(587,320,874)
Change in other non-financial assets:			
Acquistion of prepaid expenses	-	(2,428,408)	(3,069,828)
Use of prepaid expenses	-	3,069,828	3,114,824
Acquisition of inventories of supplies	-	(6,582,165)	(5,704,961)
Consumption of inventories of supplies	-	5,704,961	4,637,990
	-	(235,784)	(1,021,975)
Changes in net debt	(598,491,462)	(236,654,304)	(246,023,566)
Net debt, beginning of year	(665,276,625)	(665,276,625)	(419,253,059)
Net debt, end of year	\$ (1,263,768,087)	\$ (901,930,929)	\$ (665,276,625)

Exhibit D
Statement of Cash Flows

Year ended December 31, 2021

	2021	2020
Cash provided by (used in):		
Operating transactions:		
Annual surplus	\$ 198,089,100	\$ 342,319,283
Items not involving cash:		
Amortization	32,477,244	30,005,732
Sinking fund income	(5,014,043)	(3,671,561)
Debt reserve fund income	(206,272)	(183,941)
Change in landfill closure and post-closure liability	742,912	(874,232)
Change in non-cash assets and liabilities:		
Accounts receivable	(53,557,937)	(4,448,307)
Prepaid expenses	641,420	44,996
Accounts payable and accrued liabilities	72,536,039	(6,722,326)
Deferred revenue	26,384,517	(79,618,522)
Inventories of supplies	(877,204)	(1,066,971)
Net change in cash from operating transactions	271,215,776	275,784,151
Capital transactions:		
Acquisition of tangible capital assets	(466,984,864)	(617,326,606)
Net change in cash from capital transactions	(466,984,864)	(617,326,606)
Financing transactions:	(424 220 005)	100 500 507
Due from Metro Vancouver Regional District	(121,238,995)	186,586,507
Debenture debt issued	370,000,000	195,000,000
Debt reserve fund issuance	(3,700,001)	(1,950,000)
Debt reserve fund maturity	155,757	(20.474.706)
Sinking fund payments	(49,447,673)	(38,171,706)
Debenture debt maturity	(10,000,000)	-
Sinking fund retirement	10,000,000	-
Net change in cash from financing transactions	195,769,088	341,464,801
Net change in cash and cash equivalents	-	(77,654)
Cash and cash equivalents, beginning of year	-	77,654
Cash and cash equivalents, end of year	\$ -	\$ -

Notes to Financial Statements, page 1 Year ended December 31, 2021

#### 1. Significant Accounting Policies

The Greater Vancouver Sewerage and Drainage District (the "District") was established by an *Act* of the same name in 1956. Its two primary responsibilities are the collection, treatment and discharge of liquid waste for the municipalities of the Metro Vancouver Regional District ("MVRD"), and the disposal of solid waste both for the municipalities of the MVRD and the public.

The District owns and operates a number of wastewater treatment plants and a related collection network connected to the municipal collection systems, and several solid waste facilities including a waste to energy facility. Its Board of Directors comprises the same councilors and mayors as appointed to the MVRD Board by the participating municipalities. The member municipalities under the *Act* are jointly and severally liable for its debts.

The District's financial statements are prepared by management in accordance with Canadian public sector accounting standards. Significant accounting policies adopted by the District are as follows:

#### **Basis of Accounting**

The District follows the accrual method of accounting for revenues and expenses. Revenues are recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the legal obligation to pay.

# Government Transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. The transfer of revenue is initially deferred and then recognized in the statement of operations as the stipulation liabilities are settled.

When the District is deemed the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.

#### **Deferred Revenue**

Deferred revenue represents development cost charges and a Provincial grant which have been collected, but for which the related services or obligations have yet to be performed. These amounts will be recognized as revenue in the fiscal year the services are performed or obligations and stipulations have been met.

Notes to Financial Statements, page 2 Year ended December 31, 2021

### 1. Significant Accounting Policies (continued)

Sinking Fund, Debt Retirement and Interest Income Interest income is reported as revenue in the period earned. When required, based on external restrictions, interest income earned on deferred revenue is added to and forms part of the deferred revenue balance and is recognized into income when related stipulations are met. Any surpluses received from upon debt retirement are recorded in the year received.

# Cash and Investments

In order to improve cash management, Metro Vancouver Districts accumulate cash and investment transactions in pooled accounts held by the MVRD. GVS&DD's cash is therefore presented as due from Metro Vancouver Regional District. Investments held by the MVRD consist of bonds issued by governments and Canadian chartered banks, money market instruments and term deposits. Interest earned on GVS&DD's fund balances is included in the amount owing from MVRD and is recorded as interest income in the Statement of Operations.

# **Employee Future Benefits**

Employees who provide services for the District are employees of the MVRD. Employee related costs are allocated by the MVRD to the District based on services rendered. These costs are shown as expenses in the financial statements and are included in amounts owing from MVRD.

Post-employment benefits of the MVRD, including accumulated banked sick and vacation pay, retirement severance and Worker's Compensation top-up benefits for employees pursuant to certain policies and union agreements, are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans is allocated to the District based on projected benefits as the employees render services necessary to earn the future benefits and included in amounts owing to MVRD.

# Landfill Closure and Post-Closure Liability

The estimated present value of landfill closure and post-closure costs is recognized as a liability. This liability is recognized based on estimated future expenses, including estimated inflation discounted to the current date and accrued based on the proportion of the total capacity of the landfill used as of the date of the statement of financial position. The change in this estimated liability during the year is recorded as an expense in operations. These estimates are reviewed and adjusted annually and any changes are recorded on a prospective basis.

# Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They generally have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Notes to Financial Statements, page 3 Year ended December 31, 2021

## 1. Significant Accounting Policies (continued)

#### **Non-Financial Assets (continued)**

# Tangible Capital Assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, except land, is amortized over their estimated useful lives. All assets are amortized on a straight line basis as follows:

Asset	Useful Life – Years
Infrastructure	
Interceptors and trunk sewers, drainage	100
Wastewater treatment, pumping stations	50
Solid Waste – incinerators, transfer stations	30
Solid Waste – landfills	25 - 30
Information technology systems and networks	5
Machinery, Equipment, Furniture and Fixtures	5 - 20

#### a. Annual amortization:

Annual amortization begins when the asset is put into service and is expensed over its useful life. Assets under construction are transferred to the appropriate asset class and are amortized from the date the asset is put into productive use.

#### b. Contributions of tangible capital assets:

Contributions of tangible capital assets are recorded at their fair value at the date of receipt and as contribution revenue.

#### c. Interest capitalization:

The District does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

# Inventories of Supplies

Inventories of supplies held for consumption are recorded on a first-infirst-out basis.

Notes to Financial Statements, page 4 Year ended December 31, 2021

#### 1. Significant Accounting Policies (continued)

# Revenue Recognition

Tipping fees, levies, electricity sales, permits, user fees and other revenue are recognized as revenue on an accrual basis according to the usage and rates approved and set by the Board in various fees and charges bylaws.

# Segmented Information

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. Definitions of the District's segments and their related financial information are presented in note 12.

# Liability for Contaminated Sites

A liability for remediation of a contaminated site is recognized when the site is no longer in productive use and the following criteria are satisfied: an environmental standard exists; contamination exceeds the standard; the District is either directly responsible or has accepted responsibility for remediation; it is expected that future economic benefits will be given up and a reasonable estimate of the liability can be made. Liabilities for contaminated sites are reported in accounts payable and accrued liabilities (note 3).

#### **Use of Estimates**

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts in the financial statements and the disclosure of contingent liabilities. These estimates and assumptions are based on management's best information and judgment and may differ from actual results. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

Significant areas requiring the use of management's judgment relate to the determination of landfill closure and post closure liability, contaminated sites liabilities, the estimate of accruals for projects in progress, amortization rates and useful lives of tangible capital assets, the assessment of the impairment of tangible capital assets and work in progress, and the assessment of the outcome of contingent liabilities.

Notes to Financial Statements, page 5 Year ended December 31, 2021

#### 2. Debt Reserve Fund

The Municipal Finance Authority of British Columbia ("MFA") provides financing for regional districts and member municipalities. The MFA is required to establish a Debt Reserve Fund for each debenture issue equal to one-half the average annual installment of principal and interest. The debt reserve fund is comprised of cash deposits equal to 1% of the principal amount borrowed and a non-interest bearing demand note for the remaining requirement. Cash deposits held by the MFA are payable with interest to the ultimate borrower when the final obligations under the respective loan agreements have been made.

If, at any time, the District has insufficient funds to meet payments due on its obligations to the MFA, the payments will be made from the debt reserve fund. The demand notes are callable only if there are additional requirements to be met to maintain the level of the debt reserve fund. At December 31, 2021, \$39,493,543 (2020 - \$28,407,748) in callable demand notes were outstanding and have not been recorded in the statement of financial position.

### 3. Accounts Payable and Accrued Liabilities

	2021	2020
Trade accounts	\$ 182,682,467	\$ 91,353,577
Construction holdbacks	38,907,540	55,960,742
Accrued interest on debt	6,423,564	5,784,008
Contaminated Sites (a)	300,000	2,679,205
	\$ 228,313,571	\$ 155,777,532

(a) The District accrued \$2,679,205 in 2020 for work to be undertaken to remediate contaminated soils for two of its properties. As at December 31 2021, \$300,000 of the work remains to be completed in 2022.

Notes to Financial Statements, page 6 Year ended December 31, 2021

### 4. Landfill Closure and Post-Closure Liability

The District is responsible for its share of closure and post-closure costs at landfill sites as detailed below.

a) The Vancouver landfill is located in Delta, BC. In accordance with an agreement with the City of Vancouver, the District is responsible for its proportionate share of the closure and post-closure liability based on usage. The present value of the District's estimated future liability for these expenses is recognized as the landfill site's capacity is used and is as follows:

	2021	2020
Landfill closure and post closure liability	\$ 32,906,686	\$ 32,163,774

The closure and post-closure liability and annual expense is calculated based on the ratio of actual utilization to total expected utilization of the site's capacity at the date of closure. It is based on estimates and assumptions with respect to events extending over the remaining life of the Vancouver landfill, including provisions contained in Metro Vancouver's Integrated Solid Waste and Resource Management Plan. The significant estimates and assumptions adopted in measuring the District's share of the closure and post-closure liability are as follows:

	2021	2020
Current actual utilization (in tonnes)	22,521,439	21,795,042
Expected utilization at closure (in tonnes)	28,219,409	27,987,102
Expected remaining capacity (in tonnes)	5,697,970	6,192,060
Permitted capacity (in tonnes)	33,039,183	33,039,183
Future costs	\$ 197,188,990	\$ 203,768,190
Present value of future costs	\$ 115,933,724	\$ 120,497,328
Proportionate share of liability	35.57%	34.28%
Utilization of total capacity, end of year	79.81%	77.88%
Discount rate	2.73%	2.68%
Expected post-closure period	30 years	30 years
Expected closure date	December 31, 2037	December 31, 2037

Notes to Financial Statements, page 7 Year ended December 31, 2021

### 4. Landfill Closure and Post-Closure Liability (continued)

b) The Cache Creek landfill is located in the Village of Cache Creek, BC. The landfill permit obligates the Village of Cache Creek and a third party service provider to undertake closure and post-closure activities. The District, in accordance with an agreement with the Village, was required to contribute quarterly to a trust fund, held with the Province of British Columbia, to a Post Closure Maintenance and Repair Fund at rates consistent with the operational certificate for the landfill. The agreement indemnifies the Village for any post closure liabilities not covered by this fund. At December 31, 2021, the amortized book value of the trust was \$16,261,510 (2020 - \$15,519,407), which approximates the post-closure liability.

The Cache Creek landfill was closed December 2016. The actual utilization at closure was 10,318,780 tonnes and the permitted capacity was 10,371,594 tonnes. The post-closure period is expected to be 30 years. The present value of District's estimated future post-closure liability is sufficiently funded by the trust.

### 5. Deferred Revenue and Refundable Deposits

Deferred revenue consists of the following:

	2021	2020
Development cost charges (a)	\$ 258,633,515	\$ 213,143,056
Provincial grant to fund capital expenditures (b)	69,074,393	88,525,295
Refundable deposits	1,461,896	1,116,936
Total	\$ 329,169,804	\$ 302,785,287

- a) The GVS&DD Act restricts the District to applying money raised from development cost charges to funding sewer capital projects, including the repayment of debt raised to fund such projects. The balance of these amounts is included in deferred revenue until spent on approved purposes.
- b) In 2017, the District received a grant from the Province of British Columbia in the amount of \$193,000,000 for future costs associated with the construction of the new North Shore Wastewater Treatment Plant Facility. During 2021, \$20,488,722 (2020 \$67,970,020) was applied against the project and recognized as revenue. Interest earned on unspent funds in the amount of \$1,037,820 (2020 \$2,861,912) has been recognized as grant revenue in the year.

Notes to Financial Statements, page 8 Year ended December 31, 2021

### 5. Deferred Revenue and Refundable Deposits (continued)

Continuity of deferred revenue is as follows:

	2021	2020
Balance, beginning of year	\$ 302,785,287	\$ 382,403,809
Development cost charges received	85,104,514	62,871,244
Interest earned	3,628,051	7,193,822
Change in refundable deposits	344,959	(60,589)
Amounts spent and recognized as revenue	(62,693,007)	(149,622,999)
Change in deferred revenue	41,804,896	(79,618,522)
Balance, end of year	\$ 329,169,804	\$ 302,785,287

### 6. Debt

- a) All borrowings for the District are obtained from MFA by the MVRD on the District's behalf, although the District maintains the right to finance debt without MFA involvement.
  - Debt, debentures or other security issued by the District is a direct, joint and several obligation and liability of the District and each and every member municipality.
  - Debt servicing requirements comprising sinking fund contributions, serial repayments and interest are funded as incurred by revenue earned during the year.
- b) Debt (net of sinking funds) reported on the statement of financial position comprises the following and includes varying maturities up to 2036 with interest rates ranging from 1.28% to 4.20%.

Notes to Financial Statements, page 9 Year ended December 31, 2021

### 6. Debt (continued)

			Debentures	Debenture debt			
Issue	Interest		authorized	outsta	anding		
number	rate - %	Maturity Date	to be issued	2021	2020		
99	1.75	October 19, 2021	\$ 10,000,000	\$ -	\$ 10,000,000		
104	2.90	November 20, 2023	15,000,000	15,000,000	15,000,000		
106	2.25	October 13, 2024	20,000,000	20,000,000	20,000,000		
116	1.47-4.2	April 4, 2026	20,000,000	20,000,000	20,000,000		
118	3.40	April 11, 2027	20,000,000	20,000,000	20,000,000		
139	2.10	October 5, 2031	55,000,000	55,000,000	55,000,000		
141	2.80	April 7, 2032	50,000,000	50,000,000	50,000,000		
142	3.15	October 4, 2032	50,000,000	50,000,000	50,000,000		
145	3.15	April 23, 2033	120,000,000	120,000,000	120,000,000		
146	3.20	September 19, 2033	270,000,000	270,000,000	270,000,000		
147	2.66	April 9, 2034	40,000,000	40,000,000	40,000,000		
149	2.24	October 9, 2034	46,000,000	46,000,000	46,000,000		
150	1.99	April 9, 2035	125,000,000	125,000,000	125,000,000		
151	1.28	June 1, 2035	70,000,000	70,000,000	70,000,000		
154	2.41	May 28, 2036	370,000,000	370,000,000	-		
Total deb	+		\$ 1,281,000,000	\$ 1,271,000,000	\$ 911,000,000		
			\$ 1,201,000,000				
Less sinki	ng funds			(176,015,168)	(131,553,452)		
Total net	debt		\$ 1,094,984,832	\$ 779,446,548			

c) Sinking fund installments due within the next five years and thereafter are as follows:

2022	\$	70,418,495
2023		70,418,495
2024		69,669,379
2025		68,670,558
2026		68,670,558
_Thereafter		547,256,704
Total payments		895,104,189
Estimated sinking fund income		199,880,643
Total net debt	<b>\$</b> 1	1,094,984,832

e) Sinking fund installments are invested by the MFA and earn income that, together with principal payments, are expected to be sufficient to retire the sinking fund debt at maturity. For sinking fund agreements, the MFA has established either a normal sinking fund or a capital repayment equalization fund.

Notes to Financial Statements, page 10 Year ended December 31, 2021

### 7. Tangible Capital Assets

Year ended December 31, 2021

		Cost		Accumulate	d Amortization		Net book
	Balance at	Additions	Balance at	Balance at		Balance at	value
	December 31,	(Net of	December 31,	December 31,	Amortization	December 31,	December 31,
	2020	Transfers)	2021	2020	Expense	2021	2021
Land	\$ 116,049,774	\$ 46,822,000	\$ 162,871,774	\$ -	\$ -	\$ -	\$ 162,871,774
1-1							
Infrastructure							
Utilities	1,614,856,918	547,539,049	2,162,395,967	670,090,806	31,992,381	702,083,187	1,460,312,780
Information technology	6,256,159	-	6,256,159	6,256,159	-	6,256,159	-
Machinery, equipment,							
furniture & fixtures	8,798,644	19,051	8,817,695	7,389,879	484,863	7,874,742	942,953
Construction in progress	1,707,335,425	(127,395,236)	1,579,940,189	_			1,579,940,189
construction in progress				A 500 705 044	A 22 477 244		
	\$ 3,453,296,920	\$ 466,984,864	\$ 3,920,281,784	\$ 683,736,844	\$ 32,477,244	\$ 716,214,088	\$ 3,204,067,696

Write-offs and disposals in 2021 were \$nil (2020 - \$nil).

Construction in progress includes \$495.7 million (2020 - \$363.9 million) related to the North Shore Wastewater Treatment Plant (note 10).

### Year ended December 31, 2020

							Net book
	Balance at		Balance at	Balance at		Balance at	value
	December 31,		December 31,	December 31,	Amortization	December 31,	December 31,
	2019	Additions	2020	2019	Expense	2020	2020
Land	\$ 89,789,774	\$ 26,260,000	\$ 116,049,774	\$ -	\$ -	\$ -	\$ 116,049,774
Infrastructure							
Utilities	1,534,830,034	80,026,884	1,614,856,918	640,547,423	29,543,383	670,090,806	944,766,112
Information technology	6,256,159	-	6,256,159	6,256,159	-	6,256,159	-
Machinery, equipment,							
furniture & fixtures	8,310,141	488,503	8,798,644	6,927,530	462,349	7,389,879	1,408,765
Construction in progress	1,196,784,206	510,551,219	1,707,335,425	_	-	-	1,707,335,425
	\$ 2,835,970,314	\$ 617,326,606	\$ 3,453,296,920	\$ 653,731,112	\$ 30,005,732	\$ 683,736,844	\$ 2,769,560,076

Notes to Financial Statements, page 11 Year ended December 31, 2021

### 8. Accumulated Surplus

Accumulated surplus consists of individual fund surplus and reserves as follows:

	2021	2020
Reserves	\$ 158,922,150	\$ 123,885,687
Capital fund balance	43,142,326	(940,975)
Investment in tangible capital assets	2,109,082,864	1,990,113,528
Total	\$ 2,311,147,340	\$ 2,113,058,240

Capital fund balance represents the future expected level of funding required or accumulated.

Continuity of reserves is as follows:

						Annual		Transfers	Co	ntributions		
	D	ecember 31,				Operating		(to)/from	1	from/ (to)	D	ecember 31,
		2020		Interest		Surplus		Reserves	C	perations		2021
Operating Reserves												
Liquid Waste Services	\$	22,019,279	\$	258,636	\$	10,677,197	\$	-	\$	-	\$	32,955,112
Solid Waste Services		21,599,526		253,705		17,360,239		-		-		39,213,470
	\$	43,618,805	\$	512,341	\$	28,037,436	\$	-	\$	-	\$	72,168,582
Discretionary Reserves												
Biosolids Inventory		14,907,329		175,100		-		4,946,933		-		20,029,362
Liquid Waste General Debt Reserve Fund		2,098,699		24,651		-		-		-		2,123,350
Lions Gate Contingency		1,472,871		17,300		-		-		-		1,490,171
Drainage General		5,230,475		61,436		-		-		-		5,291,911
Solid Waste General		26,352,855		209,521		-		-		-		26,562,376
Landfill Post-Closure		11,176,002		131,272		-		-		-		11,307,274
	\$	61,238,231	\$	619,280	\$	-	\$	4,946,933	\$	-	\$	66,804,444
Statutory Reserves												
Liquid Waste Laboratory Equipment Liquid Waste Services Sustainability		500,262		6,399		-		101,285		-		607,946
Innovation Fund		18,528,389		221,586		-		1,127,000		(535,797)		19,341,178
	\$	19,028,651	\$	227,985	\$	-	\$	1,228,285	\$	(535,797)	\$	19,949,124
Total Reserves	Ś	123.885.687	Ś	1.359.606	Ś	28.037.436	Ś	6.175.218	Ś	(535,797)	Ś	158.922.150

Notes to Financial Statements, page 12 Year ended December 31, 2021

### 8. Accumulated Surplus (continued)

Investment in tangible capital assets is calculated as follows:

	2021	2020
Tangible capital assets	\$ 3,204,067,696	\$ 2,769,560,076
Amounts financed by:		
Long-term debt	(1,094,984,832)	(779,446,548)
	2,109,082,864	1,990,113,528
Change in the investment in tangible capital assets		
Acquisition of tangible capital assets	466,984,864	617,326,606
Amortization of tangible capital assets	(32,477,244)	(30,005,732)
	434,507,620	587,320,874
Less funding of tangible capital assets through debt		
Sinking fund debt maturity	10,000,000	-
Sinking fund and debt retirement	(49,447,673)	(38,171,706)
Sinking fund and debt retirement income	(5,014,043)	(3,671,561)
Debenture debt issued	370,000,000	195,000,000
Debenture debt maturity	(10,000,000)	-
	315,538,284	153,156,733
Change in investment in tangible capital assets	118,969,336	434,164,141
Investment in tangible capital assets, beginning of year	1,990,113,528	1,555,949,387
Investment in tangible capital assets, end of year	\$ 2,109,082,864	\$ 1,990,113,528

Notes to Financial Statements, page 13 Year ended December 31, 2021

### 9. Contractual Obligations and Rights

### a) Contractual Obligations

i) As of December 31, 2021 the District had the following commitments outstanding related to capital projects in progress:

	2021	2020
Authorized for outstanding projects Expended at December 31	\$ 4,040,767,000 (2,283,628,886)	\$ 3,534,847,000 (1,828,131,080)
Commitment remaining	\$ 1,757,138,115	\$ 1,706,715,920

ii) The District is committed under lease and rights-of-way agreements to make minimum annual payments. These agreements have varying terms, including two agreements, with annual payments of \$451,000 to perpetuity, with adjustments annually for CPI.

	Amount
2022	\$ 1,880,621
2023	1,911,752
2024	1,943,505
2025	1,975,894
2026	2,008,930
2027 - 2031	10,563,786
Total	\$ 20,284,488

### b) Contractual Rights

The District is party to lease agreements that are anticipated to provide it with future revenues. These agreements are with third parties with varying terms to 2026. Amounts anticipated to be received over the future years are as follows:

	Amount
2022	\$ 1,382,042
2023	1,312,287
2024	1,114,883
2025	710,899
2026	651,657
Total	\$ 5,171,768

Notes to Financial Statements, page 14 Year ended December 31, 2021

### 10. Contingencies

#### **Lawsuits**

As at December 31, 2021, there were various lawsuits pending against the District arising in the ordinary course of business. The District has retained legal counsel to defend against these lawsuits. Where the outcomes or amounts cannot be reasonably determined, no liability has been recorded. None of these lawsuits are anticipated to result in a material loss to the District. Management is of the opinion that losses, if any, in connection with these lawsuits can be sufficiently funded by reserve funds or covered by insurance. Any expected losses will be accrued and recorded as expenses at the time they are considered likely and amounts are reasonably determinable.

### Self Insurance Reserve

A self insurance reserve has been established within the MVRD to cover losses resulting from uninsured liability exposures of the District, other Metro Vancouver Districts and the MVHC.

Each year a review is undertaken to determine if it would be beneficial to purchase additional liability insurance. The District, other Metro Vancouver Districts and the MVHC transfer amounts to the reserve depending on the reserve's adequacy to cover retained liability risk. An estimate is made for all costs of investigating and settlement of claims

annually and an adjustment is made to the fund to maintain an adequate balance to cover potential losses in excess of recorded liabilities. These estimates are changed as additional information becomes known during the course of claims settlement. Any likely losses would be expensed at the time the losses are known and the amounts are reasonably determinable.

## Debt Reserve Fund

The MFA is required to establish a Debt Reserve Fund for each debenture which is comprised of cash deposits and a non-interest bearing demand note (refer to note 2).

### First Nations Negotiations

The District is currently involved in negotiations with First Nations regarding compensation for the use of their land on which the District's assets reside. The compensation associated with these negotiations cannot be reasonably determined at this times and therefore no liabilities have been recorded at December 31, 2021.

#### **Letters of Credit**

At December 31, 2021, the District is the named beneficiary of \$60.37 million (\$76.78 million – 2020) of irrevocable letters of credits from financial institutions related to construction projects and Solid Waste operations. These letters of credit are available under circumstances in which the service provider does not fulful its obligation to the District and therefore the amount is not recorded as assets.

Notes to Financial Statements, page 15 Year ended December 31, 2021

### 10. Contingencies (continued)

North Shore
Wastewater
Treatment Plant

The District is building a new tertiary wastewater treatment plant on a former industrial site in North Vancouver, to replace the primary-only Lions Gate Wastewater Treatment Plant. The deadline for completion of the project under federal regulation was December 31, 2020. On October 15, 2021, the District served notice to terminate its contract with the vendor hired to design, build and commission the future North Shore Wastewater Treatment Plant, having determined that the vendor was in breach of contract. As of December 31, 2021, the District has paid \$309.5 million, net of GST rebates, to the vendor for work completed, which has been recorded as construction in progress (note 7). Subsequent to yearend, the District drew on an irrevocable letter of credit posted by the vendor. Also subsequent to year-end, the vendor commenced legal action by filing a claim against the District in excess of \$250 million. The District intends to file a defence to the action together with a counter-claim against the vendor. The District is proceeding with the selection of a new contractor and designer to deliver the project. At December 31, 2021, the outcome of any legal proceedings related to the terminated contract and the potential consequences of not meeting the current deadline under the federal regulation is undeterminable

Due to the nature of the contractual payments made to date under the terminated contract, the outstanding litigation and uncertainty surrounding the value of the new contract for completion of the project, the amount recorded as work in progress on the project represents management's best estimate. This amount may be subject to material change as new information becomes available.

Notes to Financial Statements, page 16 Year ended December 31, 2021

### 11. Budget Information

The annual budget presented in these financial statements is based upon the 2021 operating and capital budgets approved by the District's Board in October 2020, with additional approval in November 2021 for adjustments to the budget as a result of the 2020 fiscal year end results. The budget is based on operational and capital expenditure requirements and their associated funding. Amortization is a non-cash item that is not funded for budget purposes. Also, contributions to or from reserves and debt principal repayments are removed from the approved budget for financial statement presentation. The schedule below reconciles the approved budget to the budget figures reported in these financial statements. Capital expenditures of \$1,030,778,000 were included in the capital budget approved by the Board.

	2021
	Budget
Budgeted annual surplus per Exhibit B - Statement of Operations	\$ 397,271,819
Additional transfers from reserves, approved by Board	1,049,675
Adjusted annual surplus, based on October approved budget	398,321,494
Items not included in the approved operating budget	
Capital development cost charge revenue	(45,000,000)
Capital grants and contributions	(251,931,864)
Amortization of tangible capital assets	35,014,719
Sinking and debt retirement fund income	(5,450,233)
Reserve interest	(2,040,238)
Items included in the budget but not in financial statements	
Debt principal payments	(49,447,674)
Transfers to capital	(80,068,136)
Transfers from reserves	601,932
Annual surplus per approved budget	\$ -

Notes to Financial Statements, page 17 Year ended December 31, 2021

### 12. Segmented Information and Expenses by Object

The District's primary responsibilities are the collection, treatment and discharge of liquid waste for the municipalities of the MVRD and the disposal of solid waste both for the municipalities of the MVRD and the public. For management reporting purposes, the District's operations and activities are organized and reported by these two primary areas of service.

The information reported in the segmented information does not include \$9,052,489 (2020 - \$8,696,015) of salaries and benefits directly attributable to the construction of tangible capital assets which have been included in the cost of tangible capital assets in the Statement of Financial Position.

The services disclosed in the Segmented Information are as follows:

Liquid	Waste
Service	25

The Liquid Waste Services is responsible for the collection, treatment and discharge of liquid waste for member municipalities. It operates a number of wastewater treatment plants and a related collection network connected to the member municipalities' systems.

### Solid Waste Services

The Solid Waste Services is responsible for the disposal of solid waste both for the member municipalities and the public. It owns and operates several solid waste facilities including a waste to energy facility.

	2021			2021	2020
	Total	Liquid Waste	Solid Waste	Total	Total
	Budget	Services	Services	Actual	Actual
Revenue			_		
Sewerage and drainage levy	\$ 288,225,540 \$	288,225,540		/ -/ /	274,237,112
Tipping fees	108,516,645	-	112,609,847	112,609,847	100,880,183
BODTSS Industrial Charges	11,756,424	12,157,191	-	12,157,191	11,567,862
Development cost charges	88,145,119	42,204,285	-	42,204,285	81,652,979
Electricity sales	6,239,530	-	5,778,816	5,778,816	5,308,843
User fees, recoveries and other	7,718,634	4,755,037	4,712,940	9,467,977	9,022,842
Sinking fund, debt retirement and interest income	7,490,471	5,821,143	758,778	6,579,921	5,775,306
Grants and contributions	251,931,864	61,062,379	-	61,062,379	173,535,810
	770,024,227	414,225,575	123,860,381	538,085,956	661,980,937
Expenses					
Salaries and benefits	69,974,171	61,566,341	6,087,815	67,654,156	67,315,253
Consulting, contracted and professional services	135,473,864	32,482,076	78,139,266	110,621,342	107,034,380
Asset repairs and maintenance	12,584,523	11,988,365	645,658	12,634,023	12,774,295
Materials and supplies	17,002,733	16,123,425	63,668	16,187,093	16,842,584
Utilities, permits and taxes	16,860,760	15,461,979	421,160	15,883,139	17,522,824
Corporate costs	37,262,082	32,232,100	4,875,176	37,107,276	31,866,16
Other	18,049,960	8,095,764	9,681,671	17,777,435	14,422,333
Amortization of tangible capital assets	35,014,719	26,685,646	5,791,598	32,477,244	30,005,732
Interest on long-term debt	30,529,596	27,383,909	2,271,239	29,655,148	21,878,09
	372,752,408	232,019,605	107,977,251	339,996,856	319,661,65
	•	•			•
Annual surplus (deficit)	\$ 397,271,819 \$	182.205.970	15,883,130	\$ 198,089,100 \$	342,319,28

Notes to Financial Statements, page 18 Year ended December 31, 2021

### 13. COVID-19 Pandemic

The COVID-19 global pandemic, declared in 2020, continued to impact the global economy in 2021. Throughout the pandemic, the Corporation delivered key services to the Metro Vancouver region in line with its mandate. Management continues to monitor the impacts of the pandemic on taxpayers, suppliers and other third party business associates that could impact the timing and amounts realized on the Corporation's assets and ability to provide services to the region. However, to date, the pandemic has not materially impacted revenue streams, expenses, cash flows or caused significant asset impairments.

### 14. Subsequent Event

In January 2022, the District drew on an irrevocable letter of credit in the amount of \$50.0 million as a result of the cancellation of a vendor contract for the North Shore Wastewater Treatment Plant. This amount is included in the \$60.37 million disclosed in note 10.

Financial Statements of

# GREATER VANCOUVER WATER DISTRICT

Year ended December 31, 2021

April 8, 2022

### **Index to Financial Statements**

### December 31, 2021

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Statement of Financial Position	Α
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Statement of Cash Flows	D
Notes to Financial Statements	

#### MANAGEMENT REPORT

The Financial Statements contained in this report have been prepared by management in accordance with Canadian public sector accounting standards. The integrity and objectivity of these statements are management's responsibility. Management is responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Greater Vancouver Water District's Board of Directors is responsible for approving the financial statements and for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises this responsibility through the Performance and Audit Committee of the Board.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian Auditing Standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the *Financial Information Act*. The Independent Auditor's Report outlines the scope of the audit for the year ended December 31, 2021.

	Date: April 29, 2022
Dean Rear, Chief Financial Officer	

On behalf of Greater Vancouver Water District.

### **Independent Auditor's Report**

To the Members of the Board of Directors of the Greater Vancouver Water District

### Opinion

We have audited the financial statements of the Greater Vancouver Water District (the "District"), which comprise the Statement of Financial Position as at December 31, 2021, and the Statements of Operations, Change in Net Debt and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the District as at December 31, 2021, and the results of its operations, change in net debt and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud
  may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
  control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Chartered Professional Accountants** 

Vancouver, British Columbia DATE

Exhibit A
Statement of Financial Position

Year ended December 31, 2021

	2021	2020
Financial Assets		
Cash	\$ 1,780,988	\$ 1,110,634
Accounts receivable	48,357,266	52,651,185
Due from (to) Metro Vancouver Regional District	169,401,485	(9,989,434)
Debt reserve fund (note 2)	15,647,006	14,026,840
	235,186,745	57,799,225
Liabilities		
Accounts payable and accrued liabilities (note 3)	69,616,281	54,903,222
Debt (net of sinking funds) (note 4)	711,163,290	557,737,244
	780,779,571	612,640,466
Net Debt	(545,592,826)	(554,841,241)
Non-Financial Assets		
Tangible capital assets (note 5)	2,855,862,044	2,681,331,071
Inventories of supplies	4,356,061	4,312,253
Prepaid expenses	562,801	617,268
	2,860,780,906	2,686,260,592
Accumulated surplus (note 6)	\$ 2,315,188,080	\$ 2,131,419,351

	_Chief Financial Officer
The accompanying notes are an integral part of these file	nancial statements.
COVID-19 (note 11)	
Contingencies (note 8)	
Contractual obligations and rights (note 7)	

**Board Chair** 

Exhibit B
Statement of Operations

Year ended December 31, 2021

	2021		2021		2020
		Budget	Actual	4	Actual
		(note 9)			
Revenue (note 10)					
Metered sale of water	\$	316,341,192	\$ 319,989,323	\$ 2	97,780,794
Sinking fund, debt retirement and interest income		17,594,045	20,734,421		19,233,123
Interest income		713,060	630,564		1,091,295
<b>Building income from Metro Vancouver Districts</b>		9,650,613	9,616,135		12,227,786
Building income from external parties		6,747,794	6,634,971		6,133,979
Other revenue		1,674,556	10,660,566		8,670,769
		352,721,260	368,265,980	3	45,137,746
Expenses (note 10)					
Water operations		172,616,063	167,532,829	1	.58,192,895
Building operations		16,850,926	16,964,422		15,591,928
		189,466,989	184,497,251	1	.73,784,823
Annual surplus		163,254,271	183,768,729	1	71,352,923
Accumulated surplus, beginning of year		2,131,419,351	2,131,419,351	1,9	60,066,428
Accumulated surplus, end of year	\$	2,294,673,622	\$ 2,315,188,080	\$ 2,1	31,419,351

The accompanying notes are an integral part of these financial statements.

Exhibit C
Statement of Change in Net Debt

Year ended December 31, 2021

	2021	2021	2020
	Budget	Actual	Actual
	(note 9)		
Annual surplus	\$ 163,254,271	\$ 183,768,729	\$ 171,352,923
Change in tangible capital assets:			
Acquisition of tangible capital assets	(431,250,000)	(215,953,824)	(247,236,906)
Amortization of tangible capital assets	40,552,047	41,422,851	40,020,293
	(390,697,953)	(174,530,973)	(207,216,613)
Change in other non-financial assets:			
Acquisition of prepaid expenses	-	(562,801)	(617,268)
Use of prepaid expenses	-	617,268	528,445
Acquisition of inventories of supplies	-	(4,356,061)	(4,312,253)
Consumption of inventories of supplies	-	4,312,253	2,861,051
	-	10,659	(1,540,025)
Changes in net debt	(227,443,682)	9,248,415	(37,403,715)
Net debt, beginning of year	(554,841,241)	(554,841,241)	(517,437,526)
Net debt, end of year	\$ (782,284,923)	\$ (545,592,826)	\$ (554,841,241)

The accompanying notes are an integral part of these financial statements.

Exhibit D
Statement of Cash Flows

Year ended December 31, 2021

	2021	2020
Cash provided by (used in):		
Operating transactions:		
Annual surplus	\$ 183,768,729	\$ 171,352,923
Items not involving cash:		
Amortization	41,422,851	40,020,293
Sinking fund income	(20,696,085	(19,187,680)
Debt reserve fund income	(111,875	(278,655)
Change in non-cash assets and liabilities:		
Accounts receivable	4,293,919	8,441,772
Prepaid expenses	54,467	(88,823)
Accounts payable and accrued liabilities	14,713,059	(8,728,293)
Inventories of supplies	(43,808	3) (1,451,202)
Net change in cash from operating transactions	223,401,257	190,080,335
Capital transactions:		
Capital transactions:  Acquisition of tangible capital assets	(215,953,824	(247,236,906)
Acquisition of tangible capital assets	(215,955,624	(247,230,900)
Net change in cash from capital transactions	(215,953,824	(247,236,906)
Financing transactions:		
Due from Metro Vancouver Regional District	(179,390,919	38,717,502
Debenture debt issued	230,000,000	
Debt reserve fund issuance	(2,300,000	(700,000)
Debt reserve fund maturity	791,709	57,874
Sinking fund payments	(55,877,869	9) (51,574,488)
Net change in cash from financing transactions	(6,777,079	56,500,888
Net change in cash and cash equivalents	670,354	(655,683)
Cash and cash equivalents, beginning of year	1,110,634	1,766,317
Cash and cash equivalents, end of year	\$ 1,780,988	3 \$ 1,110,634

The accompanying notes are an integral part of these financial statements.

Notes to Financial Statements, page 1

Year ended December 31, 2021

### 1. Significant Accounting Policies

The Greater Vancouver Water District (the "District") was established by an Act of the same name in 1924. Its primary responsibility is the supply of potable water to its member municipalities. Its Board of Directors comprises the same councillors and mayors as appointed to the Metro Vancouver Regional District ("MVRD") Board by the participating municipalities.

The District owns or holds under a 999-year lease from the Province an extensive closed watershed network as its source of supply. It owns a series of dams, reservoirs, water treatment plants and a distribution network connecting to the municipal distribution systems. The member municipalities under the Act are jointly and severally liable for its debts. The District also owns and is responsible for operating and maintaining office buildings that are leased to MVRD and its related entities.

The District's financial statements are prepared by management in accordance with Canadian public sector accounting standards ("PSAS"). Significant accounting policies adopted by the District are as follows:

#### **Basis of Accounting**

The District follows the accrual method of accounting for revenues and expenses. Revenues are recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and/or the legal obligation to pay.

## **Government Transfers**

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. The transfer of revenue is initially deferred and then recognized in the statement of operations as the stipulation liabilities are settled.

When the District is deemed the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.

### Sinking Fund, Debt Retirement and Interest Income

Interest income is reported as revenue in the period earned. When required, based on external restrictions, interest income earned on deferred revenue is added to and forms part of the deferred revenue balance and is recognized into income when related stipulations are met. Any surpluses received from upon debt retirement are recorded in the year received.

Notes to Financial Statements, page 2

Year ended December 31, 2021

### 1. Significant Accounting Policies (continued)

### Cash and Investments

In order to improve cash management, Metro Vancouver Districts accumulate cash and investment transactions in pooled accounts held by the MVRD. GVWD's cash is therefore presented as due from Metro Vancouver Regional District. Investments held by the MVRD consist of bonds issued by governments and Canadian chartered banks, money market instruments and term deposits. Interest earned on GVWD's fund balances is included in the amount owing from the MVRD and is recorded as interest income in the Statement of Operations.

## **Employee Future Benefits**

Employees who provide services for the District are employees of the MVRD. Employee related costs are allocated by the MVRD to the District based on services rendered. These costs are shown as expenses in the financial statements and are included in amounts owing to MVRD.

Post-employment benefits of the MVRD, including accumulated banked sick and vacation pay, retirement severance and Worker's Compensation top-up benefits for employees pursuant to certain policies and union agreements, are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans is allocated to the District based on projected benefits as the employees render services necessary to earn the future benefits and included in amounts owing to MVRD.

## Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Notes to Financial Statements, page 3

Year ended December 31, 2021

### 1. Significant Accounting Policies (continued)

## Non-Financial Assets (continued)

### Tangible Capital Assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, is amortized on a straight line basis over the estimated useful lives of the assets as follows:

Asset	Useful Life Years
Buildings	
Corporate head office	40
Watershed	25
Infrastructure	
Dams and reservoirs	150
Supply mains	100
Distribution systems, drinking water treatment	50
Bridges and roads	50
Vehicles	5 - 10
Machinery, Equipment, Furniture and Fixtures	5 - 20

### a. Annual amortization:

Annual amortization begins when the asset is put into service and is expensed over its useful life. Assets under construction are transferred to the appropriate asset class and are amortized from the date the asset is put into productive use.

### b. Contributions of tangible capital assets:

Contributions of tangible capital assets are recorded at their fair value at the date of receipt and as contribution revenue.

### c. Interest capitalization:

The District does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

## Inventories of Supplies

Inventories of supplies held for consumption are recorded on a first-in-first-out basis.

Notes to Financial Statements, page 4

Year ended December 31, 2021

### 1. Significant Accounting Policies (continued)

### Revenue Recognition

Metered sale of water, building income from external tenants, Metro Vancouver Districts and Housing Corporation, and other income are recognized as revenue on an accrual basis according to the usage and rates approved and set by the Board.

#### **Use of Estimates**

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts in the financial statements and the disclosure of contingent liabilities. These estimates and assumptions are based on management's best information and judgment and may differ from actual results. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

Significant areas requiring the use of management's judgment relates to the determination of contaminated sites liabilities, the amortization rates of tangible capital assets and the assessment of the outcome of contingent liabilities.

### Segmented Information

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. Definitions of the District's segments and their related financial information are presented in note 10.

## **Liabilities for Contaminated Sites**

A liability for remediation of a contaminated site is recognized when the site is no longer in productive use and the following criteria are satisfied: an environmental standard exists; contamination exceeds the standard; the District is either directly responsible or has accepted responsibility for remediation; it is expected that future economic benefits will be given up and a reasonable estimate of the liability can be made. Liabilities for contaminated sites are reported in accounts payable and accrued liabilities (note 3).

Notes to Financial Statements, page 5

Year ended December 31, 2021

#### 2. Debt Reserve Fund

The Municipal Finance Authority of British Columbia ("MFA") provides financing for regional districts and member municipalities. The MFA is required to establish a Debt Reserve Fund for each debenture issue equal to one-half the average annual installment of principal and interest. The debt reserve fund is comprised of cash deposits equal to 1% of the principal amount borrowed and a non-interest bearing demand note for the remaining requirement. Cash deposits held by the MFA are payable with interest to the ultimate borrower when the final obligations under the respective loan agreements have been made.

If, at any time, the District has insufficient funds to meet payments due on its obligations to the MFA, the payments will be made from the debt reserve fund. The demand notes are callable only if there are additional requirements to be met in order to maintain the level of the debt reserve fund. At December 31, 2021, \$41,402,712 (2020 - \$36,580,208) in callable demand notes were outstanding and have not been recorded in the statement of financial position.

### 3. Accounts Payable and Accrued Liabilities

	2021		2020
Trade accounts	\$ 37,400,180	ć	26,565,725
	. , ,	ڔ	
Construction holdbacks	25,870,577		22,502,301
Accrued interest on debt	5,883,967		5,523,920
Contaminated sites (a)	461,557		201,323
Other	-		109,953
	\$ 69,616,281	\$	54,903,222

(a) The District accrued \$461,557 (2020 - \$201,323) to remediate contaminated soils at its properties. The remediation work for one property identified in 2020 was completed in 2021. It is expected that the work on the site identified in 2021 will be completed by 2023.

Notes to Financial Statements, page 6

Year ended December 31, 2021

### 4. Debt

- a) All borrowings for the District are obtained from MFA by the MVRD on the District's behalf, although the District maintains the right to finance debt without MFA involvement.
  - Debt, debentures or other security issued by the District is a direct, joint and several obligation and liability of the District and each and every member municipality.
  - Debt servicing requirements comprising sinking fund contributions, serial repayments and interest are funded as incurred by revenue earned during the year.
- b) Principal payments and sinking fund installments due within the next five years and thereafter are as follows:

	Total
	Payments
2022	\$ 66,189,780
2023	61,712,326
2024	57,935,234
2025	50,943,480
2026	44,501,695
Thereafter	260,302,147
Total payments	541,584,662
Estimated sinking fund income	169,578,628
Total debt	\$ 711,163,290

c) Sinking fund installments are invested by the MFA and earn income that, together with principal payments, are expected to be sufficient to retire the sinking fund debt at maturity. For sinking fund agreements, the MFA has established either a normal sinking fund or a capital repayment equalization fund.

Notes to Financial Statements, page 7

Year ended December 31, 2021

### 4. Debt (continued)

d) Debt (net of sinking funds) reported on the Statement of Financial Position comprises the following and includes varying maturities up to 2036 with interest rates ranging from 1.28% to 4.20%.

		Debent	ure debt			
Issue	By-law	Interest	Maturity	authorized	outstan	ding
number	number	rate - %	date	to be issued	2021	2020
67	813	1.75	November 5, 2022	\$ 14,294,000	\$ 14,294,000	\$ 14,294,000
67	853	1.75	November 5, 2022	706,000	706,000	706,000
97	946	1.75	April 19, 2021	15,630,930	-	15,630,930
97	994	1.75	April 19, 2021	4,369,070	-	4,369,070
99	994	1.75	October 19, 2021	40,000,000	-	40,000,000
102	994	2.25	December 1, 2022	80,000,000	80,000,000	80,000,000
103	994	2.65	April 23, 2023	40,000,000	40,000,000	40,000,000
104	994	2.90	November 20, 2023	35,630,930	35,630,930	35,630,930
105	1073	2.25	June 3, 2024	60,000,000	60,000,000	60,000,000
106	1073	2.25	October 13, 2024	80,000,000	80,000,000	80,000,000
110	1073	1.28	April 8, 2025	50,000,000	50,000,000	50,000,000
112	1073	1.28	October 6, 2025	70,000,000	70,000,000	70,000,000
116	1073	4.20	April 4, 2026	30,000,000	30,000,000	30,000,000
118	1073	3.40	April 11, 2027	70,000,000	70,000,000	70,000,000
121	1073	2.90	October 4, 2027	20,000,000	20,000,000	20,000,000
126	1073	3.85	September 26, 2028	70,000,000	70,000,000	70,000,000
127	1073	3.30	April 7, 2029	60,000,000	60,000,000	60,000,000
130	1073	3.00	October 14, 2029	50,000,000	50,000,000	50,000,000
131	1073	2.20	April 8, 2030	60,000,000	60,000,000	60,000,000
137	1073	2.60	April 19, 2031	80,000,000	80,000,000	80,000,000
137	1224	2.60	April 19, 2031	20,000,000	20,000,000	20,000,000
141	1224	2.80	April 7, 2032	50,000,000	50,000,000	50,000,000
147	1224	2.66	April 9, 2034	22,000,000	22,000,000	22,000,000
150	1224	1.99	April 9, 2035	40,000,000	40,000,000	40,000,000
151	1224	1.28	June 1, 2035	30,000,000	30,000,000	30,000,000
153	1224	2.41	April 15, 2036	100,000,000	100,000,000	-
154	1224	2.41	May 28, 2036	130,000,000	130,000,000	-
Debt				\$ 1,322,630,930	\$ 1,262,630,930	\$ 1,092,630,930
Less sinkin	g funds				(551,467,640)	(534,893,686)
Total debt	(net of sinki	ng funds)			\$ 711,163,290	\$ 557,737,244

Notes to Financial Statements, page 8

Year ended December 31, 2021

### 5. Tangible Capital Assets

Year	ended	Decem	ber 3:	1, 2021
------	-------	-------	--------	---------

Year ended December 31, 202	21											
			Cos	st								Net book
		Balance at				Balance at		Balance at		Balance at		value
		December 31,			D	ecember 31,	1	December 31,	Amortization	December 31,	1	December 31,
		2020		Additions		2021		2021	Expense	2021		2021
									-			
Land	\$	44,704,207	\$	8,959,945	\$	53,664,152	\$	-	\$ -	\$ -	\$	53,664,152
Infrastructure		2,118,001,989		127,793,225		2,245,795,214		402,689,372	34,930,244	437,619,616		1,808,175,598
Buildings		216,476,101		-		216,476,101		19,224,621	5,463,049	24,687,670		191,788,431
Machinery, equipment furniture & fixtures		13,197,425		-		13,197,425		6,394,667	1,029,558	7,424,225		5,773,200
Assets under construction		717,260,009 <b>3,109,639,731</b>	<u>,</u>	79,200,654		796,460,663 <b>3,325,593,555</b>	Ś	428,308,660	\$ 41,422,851	\$ 469,731,511	<u>,</u>	796,460,663 <b>2,855,862,044</b>
Write-offs and disposals in 20 Year ended December 31, 202		ere \$nil (2020 -	\$nil	).								
•			Cos	st								Net book
		Balance at				Balance at		Balance at		Balance at		value
		December 31,			D	ecember 31,	1	December 31,	Amortization	December 31,	1	December 31,
		2019		Additions		2020		2019	Expense	2020		2020
Land	\$	44,704,207	\$	-	\$	44,704,207	\$	-	\$ -	\$ -	\$	44,704,207
Infrastructure		2,116,289,696		1,712,293		2,118,001,989		369,121,481	33,567,891	402,689,372		1,715,312,617
Buildings		213,924,180		2,551,921		216,476,101		13,788,155	5,436,466	19,224,621		197,251,480
Machinery, equipment		12 720 772		467.653		12 107 125		F 270 724	4.045.036	C 204 CC7		C 002 750
furniture & fixtures		12,729,772		467,653		13,197,425		5,378,731	1,015,936	6,394,667		6,802,758
Assets under construction		474,754,970		242,505,039		717,260,009		-	-	-		717,260,009
	\$	2,862,402,825	\$	247,236,906	\$	3,109,639,731	\$	388,288,367	\$ 40,020,293	\$ 428,308,660	\$	2,681,331,071

### 6. Accumulated Surplus

Accumulated surplus consists of individual fund surplus and reserves as follows:

	2021	2020
Reserves	\$ 43,696,639	\$ 34,595,530
Capital fund balance	126,792,687	(26,770,006)
Investment in tangible capital assets	2,144,698,754	2,123,593,827
Accumulated surplus, end of year	\$ 2,315,188,080	\$ 2,131,419,351

Capital fund balance represents the future expected level of funding required or accumulated.

Notes to Financial Statements, page 9

Year ended December 31, 2021

### 6. Accumulated Surplus (continued)

Continuity of reserves is as follows:

	ſ	December 31, 2020	Interest	Annual Operating Surplus	Contributions from / (to) operations	December 31, 2021
Designated reserves						
Sustainability innovation fund	\$	13,901,697 \$	165,824 \$	- \$	242,046	\$ 14,309,567
Laboratory equipment		750,275	8,946	=	25,512	784,733
		14,651,972	174,770	-	267,558	15,094,300
Non-designated reserves						
Operating reserve		19,943,558	234,255	8,424,526	-	28,602,339
Total reserves	\$	34,595,530 \$	409,025 \$	8,424,526 \$	267,558	\$ 43,696,639

Investment in tangible capital assets is calculated as follows:

	2021	2020
Tangible capital assets Amounts financed by:	\$ 2,855,862,044	\$ 2,681,331,071
Long-term debt	(711,163,290)	(557,737,244)
	\$ 2,144,698,754	\$ 2,123,593,827

The change in the investment in tangible capital assets is as follows:

	2021	2020
Change in the investment in tangible capital assets		
Acquisition of tangible capital assets	\$ 215,953,824	\$ 247,236,906
Amortization of tangible capital assets	(41,422,851)	(40,020,293)
	174,530,973	207,216,613
Less funding of tangible capital assets		
Sinking fund and debt retirement	(55,877,869)	(51,574,488)
Sinking fund income	(20,696,085)	(19,187,680)
Debenture debt issued	230,000,000	70,000,000
	153,426,046	(762,168)
Change in investment in tangible capital assets	21,104,927	207,978,781
Investment in tangible capital assets, beginning of year	2,123,593,827	1,915,615,046
Investment in tangible capital assets, end of year	\$ 2,144,698,754	\$ 2,123,593,827

Notes to Financial Statements, page 10

Year ended December 31, 2021

### 7. Contractual Obligations and Rights

### a) Contractual Obligations:

i) As at December 31, 2021, the District had the following commitments outstanding related to capital projects in progress:

	2021	2020
Authorized for outstanding projects	\$ 2,541,411,828	\$ 2,298,311,822
Expended at December 31	(1,112,159,228)	(903,211,367)
Commitment remaining	\$ 1,429,252,600	\$ 1,395,100,455

ii) The District is committed under a number of lease and right-of-way agreements to make minimum annual payments. These agreements have varying terms, including one agreement with annual payments of \$107,000 to perpetuity, with adjustments annually for CPI.

	Amount
2022	\$ 228,572
2023	106,948
2024	106,948
2025	106,948
2026	106,948
2027 - 2031	534,740
Total	\$ 1,191,104

### b) Contractual Rights:

The District is party to several property lease agreements that are anticipated to provide it with future revenues. These agreements are with third parties with varying terms to 2027. Amounts anticipated to be received over the future years are as follows:

	Amount
2022	\$ 6,570,773
2023	6,609,902
2024	6,647,784
2025	5,580,353
2026	3,728,260
Thereafter	13,891,808
Total	\$ 43,028,880

Notes to Financial Statements, page 11

Year ended December 31, 2021

### 8. Contingencies

### **Lawsuits:**

As at December 31, 2021, there were various lawsuits pending against the District arising in the ordinary course of business. The District has retained legal counsel to defend against these lawsuits. Where the outcomes or amounts cannot be reasonably determined, no liability has been recorded. None of these lawsuits are anticipated to result in a material loss to the District. Management is of the opinion that losses, if any, in connection with these lawsuits can be sufficiently funded by reserve funds or covered by insurance. Any expected losses will be accrued and recorded as expenses at the time they are considered likely and amounts are reasonably determinable.

### Self Insurance Reserve:

A self insurance reserve has been established within the MVRD to cover losses resulting from uninsured liability exposures of the District, other MVRD Districts and Housing Corporation.

Each year a review is undertaken to determine if it would be beneficial to purchase additional liability insurance. The District, other Metro Vancouver Districts and the MVHC transfer amounts to the reserve depending on the reserve's adequacy to cover retained liability risk.

An estimate is made for all costs of investigating and settlement of claims annually and an adjustment is made to the fund to maintain an adequate balance to cover potential losses in excess of recorded liabilities. These estimates are changed as additional information becomes known during the course of claims settlement. Any likely losses would be expensed at the time the losses are known and the amounts are reasonably determinable.

Notes to Financial Statements, page 12

Year ended December 31, 2021

### 8. Contingencies (continued)

#### **Debt Reserve Fund:**

The MFA is required to establish a Debt Reserve Fund for each debenture which is comprised of cash deposits and a non-interest bearing demand note (refer to note 2). If, at any time, the District has insufficient funds to meet payments due on its obligations to MFA, the payments will be made from the debt reserve fund. The demand notes are callable only if there are additional requirements to be met to maintain the level of the debt reserve fund, and therefore have not been recorded in the statement of financial position.

### 9. Budget Information

The annual budget presented in these financial statements is based upon the 2021 operating and capital budgets approved by the District's Board in October 2020. The budget is based on operational and capital expenditure requirements and their associated funding. Amortization is a non-cash item that is not funded for budget purposes. Also, contributions to or from reserves and debt principal repayments are removed from the approved budget for financial statement presentation. The schedule below reconciles the approved operating budget to the budget figures reported in these financial statements. Capital expenditures of \$431,250,000 were included in the capital budget approved by the Board.

	2021	2020 Budget		
	Budget			
Budgeted annual surplus per Exhibit B - Statement of Operations	\$ 163,254,271	\$	152,172,967	
Items not included in the operating budget				
Amortization of tangible capital assets	40,552,047		40,277,716	
Sinking and debt retirement fund income	(17,594,045)		(15,543,695)	
Reserve interest	(713,060)		(675,592)	
Items included in the budget but not in financial statements				
Debt principal payments	(55,877,869)		(51,574,488)	
Transfers to capital	(130,975,759)		(127,075,627)	
Transfers from reserve funds	2,102,934		3,187,719	
Transfers to reserve funds	(748,519)		(769,000)	
Annual surplus per approved budget	\$ _	\$	_	

Notes to Financial Statements, page 13

Year ended December 31, 2021

### 10. Segmented Information and Expenses by Object

The District's primary responsibilities are the supply of potable water to the municipalities of he MVRD and the property management of the office buildings owned by the District. For management reporting purposes, the District's operations and activities are organized and reported by these two primary areas of service. The information reported in the segmented information does not include \$7,168,137 (2020 - \$8,937,048) of salaries and benefits directly attributable to the construction of tangible capital assets which have been included in the cost of tangible capital assets in the Statement of Financial Position.

The services disclosed in the Segmented Information are as follows:

### **Water Operations**

Water Operations is responsible for the supply of potable water to the District's member municipalities. The District owns a series of dams, reservoirs, water treatment plants and a distribution network connected to the member municipalities' systems.

**Building Operations** Building Operations is responsible for operating and maintaining office buildings owned by the District. These facilities are leased to MVRD and its related entities for its head office operations as well as to external parties.

	2021 Budget	0	Water perations	Building Operation	Inter-Program  Adjustments	ı	2021 Total		2020 Total
Revenue									
Metered sale of water	\$ 316,341,192	\$	319,989,323	\$	- \$ -	\$	319,989,323	\$	297,780,794
Sinking fund and debt retirement income	17,594,045		18,946,364	1,788,0	57 -		20,734,421		19,233,123
Interest income	713,060		630,564				630,564		1,091,295
Building income from Metro Vancouver Districts	9,650,613		-	14,679,8	31 (5,063,746	)	9,616,135		12,227,786
Building income from external parties	6,747,794		-	6,634,9	71 -		6,634,971		6,133,979
Otherincome	1,674,556		10,389,769	270,7	97 -		10,660,566		8,670,769
	352,721,260		349,956,020	23,373,7	06 (5,063,746	)	368,265,980		345,137,746
Expenses									
Salaries and benefits	45,981,808		42,181,362	529,2	97 -		42,710,659		41,863,753
Consulting, contracted and professional services	13,959,491		12,715,964	1,626,2	- 14		14,342,178		11,164,512
Asset repairs and maintenance	6,517,261		3,814,835	2,541,1	- 18		6,355,983		6,192,486
Materials and supplies	14,440,889		11,508,448	92,6	56		11,601,114		10,008,497
Utilities, permits and taxes	9,574,379		7,601,294	1,206,3	27 -		8,807,621		8,149,065
Corporate costs	23,878,450		25,755,210		- (5,063,746	)	20,691,464		18,965,912
Other	4,732,811		7,325,059	1,347,9	.5 -		8,672,974		8,170,219
Amortization of tangible capital assets	40,552,047		36,508,211	4,914,6	- 10		41,422,851		40,020,293
Interest on long-term debt	29,829,853		25,186,192	4,706,2	.5 -		29,892,407		29,250,086
	189,466,989		172,596,575	16,964,4	22 (5,063,746	)	184,497,251		173,784,823
Annual surplus	\$ 163.254.271	Ś	177.359.445	\$ 6.409.2	34 \$ -	Ś	183.768.729	Ś	171.352.923

# **GREATER VANCOUVER WATER DISTRICT**

Notes to Financial Statements, page 14

Year ended December 31, 2021

#### 11. COVID-19

The COVID-19 global pandemic, declared in 2020, continued to impact the global economy in 2021. Throughout the pandemic, the District delivered key services to the Metro Vancouver region in line with its mandate. Management continues to monitor the impacts of the pandemic on taxpayers, suppliers and other third party business associates that could impact the timing and amounts realized on the Districts's assets and ability to provide services to the region. However, to date, the pandemic has not materially impacted revenue streams, expenses, cash flows or caused significant asset impairments.

Financial Statements of

# METRO VANCOUVER HOUSING CORPORATION

Year ended December 31, 2021

April 7, 2022

**Index to Financial Statements** 

# December 31, 2021

	Exhibit
Management Report	
Independent Auditor's Report	
Statement of Financial Position	А
Statement of Operations	В
Statement of Change in Net Debt	С
Statement of Cash Flows	D
Notes to Financial Statements	

# METRO VANCOUVER HOUSING CORPORATION ("MVHC")

#### MANAGEMENT REPORT

The Financial Statements contained in this report have been prepared by management in accordance with Canadian public sector accounting standards and the integrity and objectivity of these statements are management's responsibility. Management is responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The Board of Directors is responsible for approving the financial statements and for ensuring that management fulfills its responsibilities for financial reporting and internal control.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian Auditing Standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the *Financial Information Act*. The Independent Auditor's Report outlines the scope of the audit for the year ended December 31, 2021.

On behalf of Metro Vancouver Housing Corporation.					
	Date: April 29, 2022				
Dean Rear, Chief Financial Officer					

# **Independent Auditor's Report**

To the Members of the Board of Directors of the Metro Vancouver Housing Corporation

#### Opinion

We have audited the financial statements of the Metro Vancouver Housing Corporation (the "Corporation"), which comprise the Statement of Financial Position as at December 31, 2021, and the Statements of Operations, Change in Net Debt and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2021, and the results of its operations, change in net debt and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud
  may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
  control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Chartered Professional Accountants** 

Vancouver, British Columbia DATE

**Exhibit A** 

**Statement of Financial Position** 

Year ended December 31, 2021

		2021	2020
Financial Assets			
Accounts receivable	\$	623,427	\$ 6,225,698
Due from Metro Vancouver Regional District	<b>Y</b>	61,528,240	50,049,682
		62,151,667	56,275,380
Liabilities			
Accounts payable and accrued liabilities (note 3)		5,051,559	3,889,696
Deferred revenue and refundable deposits (note 4)		6,535,981	5,650,394
Mortgages and loans payable (note 5)		54,518,957	58,362,487
		66,106,497	67,902,577
Net Debt		(3,954,830)	(11,627,197)
Non-Financial Assets			
Tangible capital assets (note 6)		105,843,374	103,424,964
Prepaid land leases (note 7)		5,062,302	5,257,101
Prepaid expenses		784,143	721,541
		111,689,819	109,403,606
Accumulated surplus (note 8)	\$	107,734,989	\$ 97,776,409

Contractual obligations (note 9) Contingencies (note 10) COVID-19 (note 12)

The accompanying notes are an integral part of these financial statements.	
	Director
	Director

Exhibit B

**Statement of Operations** 

Year ended December 31, 2021

	2021	2021	2020
	Budget	Actual	Actual
	(note 11)		
Revenue			
Property rental	\$ 41,303,421	\$ 42,416,407	\$ 41,607,050
Contributions:			
Canada Mortgage and Housing Corporation	-	-	51,945
British Columbia Housing Management Commission	2,348,616	1,749,788	935,526
Grants and other contributions	8,500,000	120,703	6,768,542
Interest income	942,813	655,358	717,921
Other revenues	801,468	900,466	841,168
	53,896,318	45,842,722	50,922,152
Expenses			
Asset repairs and maintenance	19,731,520	16,866,033	14,973,808
Amortization of tangible assets and prepaid land leases	2,108,764	3,212,445	2,080,628
Utilities, permits and taxes	6,784,708	4,454,801	1,083,414
Salaries and benefits	6,337,498	6,411,113	6,170,660
Interest and fees on long-term debt	1,589,757	1,265,098	1,410,783
Corporate costs	2,482,827	2,095,291	2,080,032
Consulting, contracted and professional services	1,008,314	632,423	661,159
Other	923,675	778,431	835,314
Materials and supplies	189,306	168,507	188,639
	41,156,369	35,884,142	29,484,437
Annual surplus	12,739,949	9,958,580	21,437,715
Accumulated surplus, beginning of year	97,776,409	97,776,409	76,338,694
Accumulated surplus, end of year	\$ 110,516,358	\$ 107,734,989	\$ 97,776,409

The accompanying notes are an integral part of these financial statements.

Exhibit C
Statement of Change in Net Debt

Year ended December 31, 2021

	2021	2021	2020
	Budget	Actual	Actual
	(note 11)		
Annual surplus	\$ 12,739,949	\$ 9,958,580	\$ 21,437,715
Change in tangible capital assets			
Acquisition of tangible capital assets	(39,600,000)	(5,436,056)	(6,424,255)
Amortization of tangible capital assets	1,913,965	3,017,646	1,885,829
	(37,686,035)	(2,418,410)	(4,538,426)
Change in other non-financial assets			
Payment of prepaid expenses	_	(784,143)	(721,541)
Use of prepaid expenses	-	721,541	663,092
Amortization of prepaid land leases	194,799	194,799	194,799
	194,799	132,197	136,350
Change in net debt	(24,751,287)	7,672,367	17,035,639
Net debt, beginning of year	(11,627,197)	(11,627,197)	(28,662,836)
Net debt, end of year	\$ (36,378,484)	\$ (3,954,830)	\$ (11,627,197)

The accompanying notes are an integral part of these financial statements.

**Exhibit D Statement of Cash Flows** 

Year ended December 31, 2021

	2021		2020
Cash provided by (used in):			
Operating transactions:			
Annual surplus	\$ 9,958,5	\$ \$	21,437,715
Items not involving cash			
Amortization of tangible capital assets	3,017,6	646	1,885,829
Amortization of prepaid land leases	194,7	799	194,799
Change in non-cash assets and liabilities			
Accounts receivable	5,602,2	271	(5,808,602)
Accounts payable and accrued liabilities	1,161,8	363	(2,707,552)
Deferred revenue and refundable deposits	885,	587	913,735
Prepaid expenses	(62,0	502)	(58,449)
Net change in cash from operating transactions	20,758,2	L44	15,857,475
Capital transactions:			
Acquisition of tangible capital assets	(5,436,0	)56)	(6,424,255)
Financing transactions:			
Due from Metro Vancouver Regional District	(11,478,	558)	(12,658,329)
Mortgage issued		-	13,334,706
Reduction of forgivable loan		-	(6,685,520)
Principal repayments on mortgages and loans	(3,843,5	530)	(3,424,077)
Net change in cash from financing transactions	(15,322,0	088)	(9,433,220)
Net change in cash and cash equivalents		-	-
Cash and cash equivalents, beginning of year		-	-
Cash and cash equivalents, end of year	\$	- \$	

The accompanying notes are an integral part of these financial statements.

Notes to Financial Statements, page 1

Year ended December 31, 2021

# 1. Significant Accounting Policies

The Metro Vancouver Housing Corporation ("MVHC" or the "Corporation") is a wholly-owned subsidiary of the Metro Vancouver Regional District ("MVRD").

The MVHC is incorporated under the Business Corporations Act (British Columbia) as a not-for-profit corporation for the purpose of supplying public rental accommodation, and is exempt from income taxes.

The Corporation's financial statements are prepared by management in accordance with Canadian public sector accounting standards ("PSAS"). Significant accounting policies adopted by the MVHC are as follows:

## **Basis of Accounting**

The Corporation follows the accrual method of accounting for revenue and expenses. Revenue is recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and/or the legal obligation to pay.

# Government Transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. The transfer of revenue is initially deferred and then recognized in the statement of operations as the stipulation liabilities are settled.

When the Corporation is deemed the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.

# Deferred Revenue and Refundable Deposits

Deferred revenues represent tenant security deposits, restricted contributions and revenues, and rental income which have been collected, but which the related services or obligations have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed or obligations have been met.

Amounts received under the following programs have been recorded as deferred revenue:

i) Rental Operations: Under operating agreements entered into with Canada Mortgage and Housing Corporation ("CMHC") and administered by BCHMC (Homes BC, Seniors and Investment in Housing Innovation properties), a portion of the funds received from rental operations are restricted and can only be used by MVHC according to the terms of the agreements. Restricted amounts are recorded as deferred revenue and are used when expenditures exceed revenue in the program.

Notes to Financial Statements, page 2

Year ended December 31, 2021

# 1. Significant Accounting Policies (continued)

Deferred Revenue and Refundable Deposits (continued) ii) Replacement Projects: Under operating agreements entered into with Canada Mortgage and Housing Corporation ("CMHC") and administered by BCHMC (Homes BC, Seniors and Investment in Housing Innovation properties), a portion of the funds received from rental operations are restricted for the replacement of equipment and specified building components. These funds are deferred until spent on approved items.

#### Interest Income

Interest income is reported as revenue in the period earned. When required, based on external requirements, interest income earned on deferred revenue and refundable deposits is added to and forms part of the deferred revenue and refundable deposit balance.

# Cash and Investments

In order to improve cash management, Metro Vancouver Districts and MVHC accumulate cash and investment transactions in pooled accounts held by the MVRD. MVHC's cash is therefore presented as due from Metro Vancouver Regional District. Investments held by the MVRD consist of bonds issued by governments and Canadian chartered banks, money market instruments, guaranteed investment certificates and term deposits. Interest earned on MVHC's fund balances is included in the amount owing from MVRD and is recorded as interest income in the Statement of Operations.

# **Employee Future Benefits**

Employees who provide services for MVHC are employees of the MVRD. Employee related costs are allocated by the MVRD to MVHC based on services rendered. These costs are shown as expenses in the financial statements and are included in amounts owing from MVRD.

Post-employment benefits of the MVRD, including accumulated banked sick and vacation pay, retirement severance and Worker's Compensation top-up benefits for employees pursuant to certain policies and union agreements, are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans is allocated to MVHC based on projected benefits as the employees render services necessary to earn the future benefits and included in amounts owing to the MVRD.

Notes to Financial Statements, page 3

Year ended December 31, 2021

# 1. Significant Accounting Policies (continued)

#### Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

# Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, is amortized on a straight-line basis over the estimated useful lives of the assets as follows:

Asset	Useful Life - Years
Buildings	
Manor House and Regal Hotel	25
Other buildings	35
Furniture and fixtures	6 - 10

#### 1) Annual amortization:

Annual amortization begins when the asset is put into service and is expensed over its useful life. Assets under construction are transferred to the appropriate asset class and are amortized from the date the asset is put into productive use.

# 2) Interest capitalization:

The MVHC capitalizes interest and property taxes incurred to the date of completion of the project.

# Prepaid Land Leases

Prepaid land leases are recorded at historical cost less accumulated amortization. Upon expiration of the lease contract, the property will revert to the lessor. Prepaid land leases are amortized on a straight-line basis over the lease term.

Notes to Financial Statements, page 4

Year ended December 31, 2021

# 1. Significant Accounting Policies (continued)

# Financial Instruments

Financial instruments are recorded at fair value on initial recognition.

Unrealized changes in fair value are recognized in the Statement of Remeasurement Gains and Losses until they are realized, when they are transferred to the Statement of Operations.

Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the Statement of Operations and any unrealized gain is adjusted through the Statement of Remeasurement Gains and Losses.

When the asset is sold, the unrealized gains and losses previously recognized in the Statement of Remeasurement Gains and Losses are reversed and recognized in the Statement of Operations.

There are no financial instruments carried at fair value as at year end and as a result, the Statement of Remeasurement Gains and Losses has not been prepared.

Functional and Segmented Presentation of Revenue and Expenses A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. Management believes that MVHC's activities are comprised of only one segment and hence no additional disclosure is required. Furthermore, as the operations of MVHC are comprised of a single function, supply of public rental accommodation, the Statement of Operations presents revenue and expenses by object.

# Revenue Recognition

Property rental income, contributions and other revenues are recognized as revenue on an accrual basis. Housing property rental revenue is recognized over the rental period once the tenant commences occupancy, rent is due and collection is assured. Annual property rental increases are based on rates established by provincial tenancy legislation. Contributions from CMHC and BCHMC are based on provisions set in agreements and outlined in note 2.

Notes to Financial Statements, page 5

Year ended December 31, 2021

# 1. Significant Accounting Policies (continued)

# Liability for Contaminated Sites

A liability for remediation of a contaminated site is recognized when the site is no longer in productive use and the following criteria are satisfied; an environmental standard exists; contamination exceeds the standard; MVHC is either directly responsible or has accepted responsibility for remediation; it is expected that future economic benefits will be given up and a reasonable estimate of the liability can be made.

#### **Use of Estimates**

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts and disclosure of contingent liabilities, in the financial statements. These estimates and assumptions are based on management's best information and judgment and may differ from actual results. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

Significant areas requiring the use of management's judgment relate to the determination of contaminated sites liabilities, the amortization rates of tangible capital assets and the assessment of the outcome of contingent liabilities.

# 2. Senior Government Assistance

BCHMC is the administrator and provides the related government assistance for all of MVHC's Federal programs and Provincial operating agreements (Homes BC and Seniors programs). In 2007, CMHC devolved its operations relating to the MVHC's federal programs to BCHMC, which provides BCHMC with the authority to manage MVHC's federal programs.

Details of senior government assistance are as follows:

CMHC mortgage insurance

Pursuant to Section 6 of the NHA, CMHC has undertaken to insure mortgages payable by the MVHC.

NHA Section 82.1(a) and 82.1(b) subsidy

Rental supplements are authorized under Section 82.1(a) and 82.1(b) of the NHA and are funded jointly by BCHMC on behalf of the both the Federal Government and the Province of British Columbia.

Notes to Financial Statements, page 6

Year ended December 31, 2021

# 3. Accounts Payable and Accrued Liabilities

	2021	2020
Trade accounts	\$ 4,649,286	\$ 3,518,905
Construction holdbacks	314,806	272,599
Accrued interest on mortgages and debenture debt	87,467	98,192
	\$ 5,051,559	\$ 3,889,696

# 4. Deferred Revenue and Refundable Deposits

	2021		2020
			_
Externally restricted funds for programs under			
BCHMC Agreements:			
Rental operations	\$	47,320	\$ 46,771
Replacement provisions	3	3,375,308	3,245,157
	3	3,422,628	3,291,928
MVHC tenant security deposits	2	2,097,391	2,041,598
Rent and subsidies received in advance		394,878	316,868
Grant received in advance		621,084	-
Total	\$ 6	6,535,981	\$ 5,650,394

	2021	2020
Balance, beginning of year	\$ 5,650,394	\$ 4,736,659
Contributions received	1,419,568	2,165,983
Contributions earned	(667,784)	(1,379,056)
Change in security deposits and prepaid rents	133,803	126,808
Change in deferred revenue	885,587	913,735
Balance, end of year	\$ 6,535,981	\$ 5,650,394

Notes to Financial Statements, page 7

Year ended December 31, 2021

# 5. Mortgages and Loans Payable

- a) MVHC's loans for Cedarwood, Crown Manor, Earle Adams, Euclid Square, Grandview Gardens, Kelly Court, Manor House, Regal Hotel and Semlin Terrace are financed through the MVRD at MVRD's internal variable rate which was 1.30% in 2021 (2020 2.00%). Financing arrangements are approved through the Boards of MVRD and MVHC and renewed every 5 years. There are no charges or liens on these properties.
- b) Mortgages and loans outstanding (see note 5(d)) are expected to be renegotiated on a long-term basis. Annual principal repayments assuming extention to maturity are as follows:

	Paymo	Payments for MVRD Loans		Payments for Mortgages	Tot	tal Payments
2022	\$	923,583	\$	2,693,154	\$	3,616,737
2023		923,583		2,604,578		3,528,161
2024		923,583		2,654,963		3,578,546
2025		923,583		2,721,853		3,645,436
2026		923,583		2,790,528		3,714,111
Thereafter		4,560,081		31,875,885		36,435,966
Total	\$	9,177,996	\$	45,340,961	\$	54,518,957

- c) Properties funded by BCHMC mortgages are collateralized by a general assignment of rents and the benefit of all covenants and agreements included in any lease.
- d) Mortgages and loans are comprised of the following and includes varying maturities up to 2055 with interest rates ranging from 1.30% to 4.87%.

Notes to Financial Statements, page 8

Year ended December 31, 2021

# 5. Mortgages and Loans Payable (continued)

		Interest		Expected		
Rental Property	Financed by	Rate - %	Renewal Date	Maturity Date	2021	2020
Investment in Housing Inno	vation Projects:					
Heather Place A	Other	1.44	December 1, 2030	December 1, 2055	\$ 13,039,238	\$ 13,334,706
Total Investment in Housi	ing Innovation proj	ects			13,039,238	13,334,706
Seniors projects:						
Alderwood Place	CHMC	2.55		July 1, 2027	1,487,817	1,732,592
Cedarwood Place	CHMC	2.39	5	January 1, 2023	179,732	341,327
Cedarwood Place	MVRD	1.30	July 1, 2024	July 1, 2038	3,508,789	3,715,165
Total Seniors projects			7.577.67		5,176,338	5,789,084
Homes BC projects:						
Chateau de Ville	Other	4.87	July 1, 2027	July 1, 2035	6,840,730	7,191,408
Claude Douglas	Other	2.56	November 1, 2029	November 1, 2036	1,847,421	1,947,898
Fraserwood	Other	1.44	December 1, 2030	December 1, 2035	3,080,169	3,277,419
Inlet Centre Residences	Other	1.58	October 1, 2030	October 1, 2038	5,178,448	5,445,241
Maplewood	Other	2.62	May 1, 2027	May 1, 2037	2,329,800	2,450,947
Odlinwood	Other	2.03	August 1, 2026	August 1, 2036	4,357,318	4,609,865
Total Homes BC projects					23,633,886	24,922,778
MVHC projects:						
Crown Manor	MVRD	1.30	July 15, 2024	July 15, 2038	649,208	687,882
Earle Adams Village	MVRD	1.30	June 1, 2022	June 1, 2027	1,590,405	1,855,503
Euclid Square	MVRD	1.30	June 1, 2022	June 1, 2027	467,186	545,051
Grandview Gardens	MVRD	1.30	June 1, 2022	June 1, 2027	333,419	388,989
Kelly Court	MVRD	1.30	June 1, 2022	June 1, 2027	661,665	771,943
Manor House	MVRD	1.30	March 15, 2024	March 15, 2038	1,088,218	1,152,865
Meridian Village	Other	2.46	September 1, 2026	July 1, 2031	4,403,694	4,806,243
Minato West	Other	2.22	October 1, 2021	October 1, 2031	2,596,594	2,819,042
Regal Place Hotel	MVRD	1.30	March 15, 2024	March 15, 2038	386,367	409,319
Semlin Terrace	MVRD	1.30	June 1, 2022	June 1, 2027	492,739	574,862
St. Andrews Place	Other	3.29		October 1, 2021	-	304,220
Total MVHC projects					12,669,495	14,315,919
Total mortgages and loans p	payable				\$ 54,518,957	\$ 58,362,487
Mortgages and loans payab	le consists of:					
Loans payable to MVRD Mortgages payable to CM	HC and financial in	stitutions			\$ 9,177,996 45,340,961	\$ 10,101,579 48,260,90
Total mortgages and loans	payable		·		\$ 54,518,957	\$ 58,362,487

Notes to Financial Statements, page 9

Year ended December 31, 2021

# 6. Tangible Capital Assets

Year ended	December	31, 2021
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Year ended December 31,	2021								
		Cost				Accumulated	Amortization		Net book
	Balance at			Balance at	Balance at			Balance at	value
	December 31,			December 31,	December 31,		Amortization	December 31,	December 31,
	2020	Additions	Disposals	2021	2020	Disposals	Expense	2021	2021
Land	\$ 52,274,381	\$ -	\$ -	\$ 52,274,381	\$ -	\$ -	\$ -	\$ -	\$ 52,274,381
Buildings	220,575,387	(235,781)	-	220,339,606	174,053,428	-	2,491,050	176,544,478	43,795,128
Furniture & fixtures	6,463,268	479,849	(503,659)	6,439,458	4,719,772	(503,659)	526,596	4,742,709	1,696,749
Construction in progress	2,885,128	5,191,988	-	8,077,116	-	-	-	-	8,077,116
	\$ 282,198,164	\$ 5,436,056	\$ (503,659)	\$ 287,130,561	\$ 178,773,200	\$ (503,659)	\$ 3,017,646	\$ 181,287,187	\$ 105,843,374
Year ended December 31,	2020								
		Cost				Accumulated	Amortization		Net book
	Balance at			Balance at	Balance at			Balance at	value
	December 31,			December 31,	December 31,		Amortization	December 31,	December 31,
	2019	Additions	Disposals	2020	2019	Disposals	Expense	2020	2020
Land	\$ 52,274,381	\$ -	\$ -	\$ 52,274,381	\$ -	\$ -	\$ -	\$ -	\$ 52,274,381
Buildings	192,173,219	28,402,168	-	220,575,387	172,633,282	-	1,420,146	174,053,428	46,521,959
Furniture & fixtures	6,462,008	435,582	(434,322)	6,463,268	4,688,411	(434,322)	465,683	4,719,772	1,743,496
Construction in progress	25,298,623	(22,413,495)	-	2,885,128	-	-	-	-	2,885,128
	\$ 276,208,231	\$ 6,424,255	\$ (434,322)	\$ 282,198,164	\$ 177,321,693	\$ (434,322)	\$ 1,885,829	\$ 178,773,200	\$ 103,424,964

There was no write-down of tangible capital assets during the year (2020 -  $\mbox{$\rm $nil$}\mbox{}).$ 

Notes to Financial Statements, page 10

Year ended December 31, 2021

# 7. Prepaid Land Leases

	2021	2020
Balance, beginning of year	\$ 5,257,101	\$ 5,451,900
Amortization	(194,799)	(194,799)
Balance, end of year	\$ 5,062,302	\$ 5,257,101

The lease terms for the properties are as follows:

Asset	Lease Expiry Dates	Lease Term (Years)
Buildings Habitat Villa	February 2029	50
Walnut Gardens	May 2026	42
Other prepaid land leases	May 2036 to June 2062	60

# 8. Accumulated Surplus

Accumulated surplus consists of authorized and issued 2,000 common shares with a par value of \$1 per share and individual fund surplus and reserves as follows:

	2021	2020
Reserves	\$ 51,346,270	\$ 47,454,831
Capital fund	5,062,302	5,257,101
Investment in tangible capital assets	51,324,417	45,062,477
Share capital	2,000	2,000
	\$ 107,734,989	\$ 97,776,409

# Continuity of reserves is as follows:

	2021	2020
Balance, beginning of year	\$ 47,454,831	\$ 27,135,634
Interest	535,652	533,299
Contribution (to) from operations	(7,075,873)	(3,935,249)
Contribution from (to) capital	(4,859,212)	7,346,033
Annual operating surplus	15,290,872	16,375,114
	\$ 51,346,270	\$ 47,454,831

Notes to Financial Statements, page 11

Year ended December 31, 2021

# 8. Accumulated Surplus (continued)

Investment in tangible capital assets is calculated as follows:

	2021	2020
Tangible capital assets Amounts financed by:	\$ 105,843,374	\$ 103,424,964
Long-term debt	(54,518,957)	(58,362,487)
	\$ 51,324,417	\$ 45,062,477

The change in investment in tangible capital assets is as follows:

	2021	2020
Change in the investment in tangible capital assets		
Acquisition of tangible capital assets	\$ 5,436,056	\$ 6,424,255
Amortization of tangible capital assets	(3,017,646)	(1,885,829)
	2,418,410	4,538,426
Less financing of tangible capital assets through debt		
Payment of long-term debt	(3,843,530)	(3,424,077)
Reduction of forgivable loan	-	(6,685,520)
External mortgage	-	13,334,706
	(3,843,530)	3,225,109
Change in investment in tangible capital assets	6,261,940	1,313,317
Investment in tangible capital assets, beginning of year	45,062,477	43,749,160
Investment in tangible capital assets, end of year	\$ 51,324,417	\$ 45,062,477

# 9. Contractual Obligations

# a) Contractual Obligations

i) As at December 31, 2021, the Corporation had the following commitments relating to projects in progress.

Authorized and			
Outstanding	<b>Expended at</b>	Total	Total
Projects	December 31	2021	2020
\$ 354,400,000	\$ (8,077,115)	\$ 346,322,885	\$ 79,814,872

Notes to Financial Statements, page 12

Year ended December 31, 2021

# 10. Contingencies

#### **Lawsuits**

As at December 31, 2021, there were various lawsuits pending against the Corporation arising in the ordinary course of business. The Corporation has retained legal counsel to defend against these lawsuits. Where the outcomes or amounts cannot be reasonably determined, no liability has been recorded. None of these lawsuits are anticipated to result in a material loss to the Corporation. Management is of the opinion that losses, if any, in connection with these lawsuits can be sufficiently funded by reserve funds or covered by insurance. Any expected losses will be accrued and recorded as expenses at the time they are considered likely and amounts are reasonably determinable.

# Self Insurance Reserve

A self insurance reserve has been established within the MVRD to cover losses resulting from uninsured liability exposures of the Metro Vancouver Districts and the MVHC.

Each year a review is undertaken to determine if it would be beneficial to purchase liability insurance. The MVRD, its related Districts and the MVHC transfer amounts to the reserve depending on the reserve's adequacy to cover retained liability risk.

An estimate is made for all costs of investigating and settlement of claims incurred annually and an adjustment is made to the fund to maintain an adequate balance to cover potential losses in excess of recorded liabilities. These adjustments are changed as additional information becomes known during the course of claims settlement. Any likely losses would be expensed by at the time the losses are known and the amounts are reasonably determinable.

# BC Homes Repayable Assistance

Under the operating agreements, the cumulative Non-Rent Geared to Income (Non-RGI) assistance is contingently repayable to BCHMC in the event that BCHMC's unit rent contribution for any unit exceeds the economic or breakeven rent of the units occupied by Non-RGI tenants in any year. MVHC is required to commence repayment of the cumulative Non-RGI assistance on the first day of the fiscal year following the fiscal year in which the preceding event occurs. The balance then bears interest at bank prime and the required monthly payments are set annually based upon the amount by which Non-RGI BCHMC's unit rent contributions exceed economic rent for these units in the prior year. Currently the estimated total Repayable Assistance at December 31, 2021 is \$nil (2020 - \$nil). However, the balance will be reconciled and finalized once BCHMC completes the financial review for the fiscal year ended December 31, 2021.

Notes to Financial Statements, page 13

Year ended December 31, 2021

## 10. Contingencies (continued)

# **BCHMC Grant Funding**

In 2018 MVHC entered into a forgivable loan agreement (the "Agreement") with BC Housing Management Commission for funding for the Heather Place Facility. MVHC received funding in the amounts of \$5,137,797 and \$1,547,723 in 2018 and 2019, respectively. The loan term is 35 years and is forgivable in the amount of 1/25<sup>th</sup> of the final balance of \$6,685,520 commencing in the 11<sup>th</sup> year after completion of construction and commencement of operations, which occurred in 2020. Upon commencement of operations of the facility, the amount of funding received was recorded as revenue from government transfer as the remaining stipulation of continuing to operate the facility in accordance with the Agreement is not considered to create a liability.

Forgiveness of the loan under the Agreement requires that the property must be continuously used for the provision of housing for eligible occupants and there is no default under the loan or operating agreement. Should a breach in the agreement occur, the outstanding balance of the funding not previously forgiven would need to be repaid to BCHMC immediately. Payments of interest will not be required unless there is a default, which would result in interest being payable on the unforgiven balance of the principal amount then outstanding at prime plus 2% per annum, compounded semi-annually and not in advance. As management does not consider it likely that the amount will be repaid, no liability is recorded in the financial statements.

Notes to Financial Statements, page 14

Year ended December 31, 2021

# 11. Budget Information

The annual budget presented in these financial statements is based upon the 2021 operating and capital budgets approved by the Corporation's Board in October 2020. The budget is based on operational and capital expenditure requirements and their associated funding. Amortization is a non-cash item that is not funded for budget purposes. Contributions to or from reserves and debt principal repayments are removed from the approved budget for financial statement presentation. The schedule below reconciles the approved budget to the budget figures reported in these financial statements. Capital expenditures of \$39,600,000 were included in the Capital Budget approved by the Board.

	2021 Budget	2020 Budget
	buuget	buuget
Budgeted annual surplus per Exhibit B	\$ 12,739,949	\$ 16,660,714
Items not included in the operating budget		
Amortization of tangible capital assets and prepaid land lease	2,108,764	2,471,594
Reserve interest	(942,813)	(314,325)
Development grant	(8,500,000)	(8,500,000)
Items included in the budget but not in financial statements		
Debt principal payments	(3,564,408)	(3,424,100)
Transfers to reserves	(1,841,492)	(6,893,883)
Annual surplus per approved budget	\$ -	\$ -

#### 12. COVID-19

The COVID-19 global pandemic, declared in 2020, continued to impact the global economy in 2021. Throughout the pandemic, the Corporation delivered key services to the Metro Vancouver region in line with its mandate. Management continues to monitor the impacts of the pandemic on taxpayers, suppliers and other third party business associates that could impact the timing and amounts realized on the Corporation's assets and ability to provide services to the region. However, to date, the pandemic has not materially impacted revenue streams, expenses, cash flows or caused significant asset impairments.



To: Performance and Audit Committee

From: Joe Sass, Director, Financial Planning/Deputy CFO

Date: April 1, 2022 Meeting Date: April 14, 2022

Subject: 2021 Financial Results Year-End

#### **RECOMMENDATION**

That the MVRD Board receive for information the report dated April 1, 2022, titled "2021 Financial Results Year-End".

#### **EXECUTIVE SUMMARY**

The final overall operational results for 2021 for Metro Vancouver's functions is a net surplus of close to \$47.2 million on an approved budget of \$943.8 million or approximately 5.0% of the budget. The results were positive for most functions with surpluses realized, which are available in future years to either avoid debt through additional contributions to capital or to pay for future projects or to reduce future tax requisitions, levies or fees to the member municipalities.

In addition, capital program expenditures for Metro Vancouver's functions were underspent for the year by \$819.6 million overall with the majority of the surplus generated in the Utilities - Liquid Waste, Water, Solid Waste and Housing functions -due to delay/deferral of expenditures for several major capital projects to future years. Refer to report titled "Capital Program Expenditures Update".

# **PURPOSE**

To present the Board with the final report on financial performance for the year ending December 31, 2021 as compared to the 2021 annual budget.

#### **BACKGROUND**

The Performance and Audit Committee Terms of Reference requires that the Committee be provided, three times per year, an update on the financial performance of the Metro Vancouver Districts and Metro Vancouver Housing Corporation (MVHC) with the report on the year-end results also sent to the Board.

This is the third and final report for 2021, with the results for the year in terms of comparison to the annual budget. Going forward, financial results will be provided quarterly in order to enhance transparency and provide more frequent financial results to the Finance Committee.

#### **HIGHLIGHTS**

# **Operating Results**

The final overall operational results for 2021 for Metro Vancouver's functions is a net surplus of \$47.2 million on an approved budget of \$943.8 million or approximately 5.0%. All of the Metro Vancouver's Districts and MVHC were in surplus positions for the 2021 fiscal year. The overall surplus is primarily due to the deferral of some operating and capital projects, staff vacancies, lower miscellaneous operating costs plus lower debt service costs in the utilities. In addition, water sales were higher due to slightly

Performance and Audit Committee Regular Meeting Date: April 14, 2022

higher consumption levels and more solid waste tipping fees than were budgeted due to higher waste flows during the year.

Budgets are set and approved based on the best information available at the time of preparation and presentation. Throughout the course of the year, changing operational priorities or unforeseen operational constraints along with pursuing alternate paths and looking for operational efficiencies can lead to actual results differing from original expectations. In accordance with the Operational, Discretionary and Statutory Reserves Policy, financial surpluses generated from operations are used for the benefit of either the District or the function from which the surplus was generated, usually by first avoiding or paying down debt, followed by allocation to reserves to be used for future one-time expenditures or to reduce future tax requisitions, levies or fees to the member municipalities. An overview of the 2021 financial performance is provided below. Details, explanations and a trend analysis of some key financial indicators are provided in the attachment.

Water District
Sewerage & Drainage
Liquid Waste Services
Solid Waste Services
<b>MV Housing Corporation</b>
Regional District

Revenues	Opera Expend	_	Capital Funding		Total	
	Surplus/(Deficit) millions					
\$ 2.4	\$	6.2	\$	(0.2)	\$	8.4
(6.2)		16.5		0.4		10.7
4.6		11.7		1.1		17.4
0.3		5.6		-		5.9
(3.2)		8.0		-		4.8
\$ (2.1)	\$	48.0	\$	1.3	\$	47.2

Regional District: The operating surplus in the Regional District can be mainly attributed to labour underspends related to ongoing recruitment and reduced expenditures related to certain programs, projects and initiatives as a direct result of the pandemic plus delayed costs in Regional Parks. Related to the Regional District's budgets for the year, the COVID-19 pandemic had impacts on expenditures during 2021 and has resulted in lower than anticipated expenditures overall for the year, particularly in several program areas located in General Government Administration, Regional Parks, Regional Planning, Labour Relations (Regional Employer Services), Air Quality and the Housing Planning and Policy functional areas. Also, there was slightly higher than planned miscellaneous revenues received during the year in several functions offset by less reserve usage due to delays/deferrals of several projects/initiatives that were planned in 2021 year.

Water District: The operating surplus is largely due to slightly higher water sales than were budgeted, along with lower operating expenditures resulting from some underspends due to staff vacancies where recruitment efforts continue, and some underspends largely in the water treatment and water supply program expenses due to less consulting, lower than expected repairs and maintenance, reduced chemical and hydro expenditures and less easement acquisitions than anticipated offset by less than budget reserve usage for 2021 due to delayed/deferred Sustainability Innovation project work and equipment purchases. Variances on the capital spend are the result of delays and deferrals of capital projects during 2021.

<u>Liquid Waste:</u> The operating surplus is primarily due to the deferral of some minor capital, residuals and research and innovation program/other consulting work, delayed permit fee increases for the wastewater treatment plants, staff vacancies where recruitment efforts continue combined with slightly lower debt servicing costs due to lower than planned capital expenditures and borrowing. Lower expenditures were partially offset by less reserves/deferred revenue usage due to the project underspends in residuals, research and innovation and less DCC revenue transfers for debt than planned offset by slightly higher revenues for industrial fees and other lease/sundry revenues.

<u>Solid Waste:</u> For 2021, Solid Waste had a surplus of close to \$17.4 million compared to the planned contribution to reserves of \$4.4 million for a net gain of \$13.0 million. Net revenues were higher by close to \$4.6 million primarily due to higher waste flows. Expenses were lower than budget by \$8.4 million due primarily to lower operational/facility costs, consulting and debt servicing expenditures.

Metro Vancouver Housing Corporation: The surplus position for 2021 is primarily due to less than expected expenditures for property operations and capital replacement due to the pandemic, exemption for property taxes, and slightly higher tenant rents offset by less use of reserves for capital replacement.

Centralized support programs finished in a surplus position for 2021 of approximately \$1.9 million primarily due to staff vacancies in a number of support functions as recruitment efforts continue, as well as underspends for delayed project work.

#### **Budget Surplus Compared to Financial Statement Surplus**

Metro Vancouver is required to prepare balanced budgets by its enabling legislation, however the budget information reported on the financial statements must be per public sector accounting standards. This creates a difference between the reported annual surplus on the financial statements and the surplus to budget. The table below reconciles that difference (in \$ thousands):

Annual surplus per consolidated Statement of Operations (Exhibit B)	\$ 435,058
Items not included in the operating budget:	
Amortization of tangible capital assets	86,610
Loss (gain) on disposal of assets	(367)
Sinking fund and debt retirement income	(25,748)
Reserve interest	(4,323)
Deferred revenue contributions	131
Capital grants and other income	(80,212)
Corporate programs revenue (excluding reserve funding)	(11,231)
Items not included in budget but not in financial statements:	
Sinking fund and debt retirement payments	(109,169)
Transfers to capital fund	(211,063)
Transfers from reserve funds	(32,467)
Annual surplus per Financial Performance Report	\$ 47,219

# **Capital Results**

Overall capital expenditures for Metro Vancouver for 2021 were under budget by \$818.4 million. The majority of the under spend variance is related to the three utilities. The underspend in capital is a key contributor to the lower debt servicing costs noted above for all three of the utilities. The 2021 budget anticipated \$941.0 million in borrowing for Water Services, Liquid Wates Services and Solid Waste Services for the year, however, only \$600.0 million in new borrowing was undertaken for major capital projects, contributing to the slightly less than budget Utilities debt servicing costs.

The summary of 2021 Capital Expenditures is as follows:

	2021	2021	Variance		
	Budget*	Actual			
	Surpl	Surplus/(Deficit) millions			
Water District	\$ 431.3	\$ 214.9	\$ 216.4		
Sewerage & Drainage					
Liquid Waste Services	934.5	420.9	513.6		
Solid Waste Services	96.3	46.2	50.1		
MV Housing Corporation	49.1	13.9	35.2		
Regional Parks	26.5	22.2	4.3		
	\$ 1,537.7	\$ 718.1	\$ 819.6		

<sup>\*</sup>Includes annual budget amounts plus additions approved by the Board during the year

Further discussion on capital results is included in the report titled "2021 Capital Program Expenditure Update" dated March 24, 2022.

# **FINANCIAL INDICATORS**

The table below summarizes the list of financial indicators used to show Metro Vancouver's ability to provide services to the region on a sustainable basis. Detailed calculations and explanations are included in Attachment 1.

	2020	2021	
	Actual	Actual	
Municipal Property Tax and Levies/Total Revenue	39.8%	39.2%	
Current Ratio (current asset to current liabilities)	2.8 to 1	3.2 to 1	
Debt Service Costs/Total Revenue	16.5%	17.9%	
Interest Costs/Total Revenue	5.9%	6.4%	
Operating Reserves/Total Revenue	10.6%	12.5%	
Total Municipal Taxes, Water, Sewer and Solid Waste Charges Per Capita	\$271	\$289	

# **ALTERNATIVES**

This report is provided for information. No alternatives are presented.

# **FINANCIAL IMPLICATIONS**

This report provides information on the results of 2021 operations which generated a surplus of \$47.2 million. This surplus is available in future years to either avoid debt through additional contributions to

capital or to pay for future projects or to reduce future tax requisitions, levies or fees to the member municipalities.

# **SUMMARY / CONCLUSION**

Overall, the 2021 financial results for the Metro Vancouver entities and functions were generally favourable to budget with a surplus of \$47.2 million.

#### **Attachments:**

Attachment 1 – 2021 Financial Performance

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# Metro Vancouver Districts 2021 Financial Performance

April 2022

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#### METRO VANCOUVER DISTRICTS SURPLUS TO BUDGET 2021 FINANCIAL PLAN

	2021 ORIGINAL BUDGET	BUDGET ADJUSTMENTS APRIL 2021	2021 AMENDED BUDGET	2021 YEAR-END FINAL	2021 ACTUAL VARIANCE
REVENUES					
Water Sales Liquid Waste Services Levy Solid Waste Tipping Fees	\$ 316,341,192 288,225,540 108,516,645	\$ - -	\$ 316,341,192 288,225,540 108,516,645	\$ 319,989,323 288,225,540 112,609,847	\$ 3,648,131 - 4,093,202
Metro Vancouver Regional District Requisitions Compensation Services Revenue	80,939,658 484,531	- -	80,939,658 484,531	80,939,658 484,531	4,093,202
Collective Bargaining Services Revenue Housing Rents	900,427 41,303,421	-	900,427 41,303,421	900,427 42,477,650	1,174,229
Liquid Waste Industrial Charges Energy Sales	11,756,424 6,239,530	-	11,756,424 6,239,530	12,157,191 5,778,816	400,767 (460,714)
Transfer from DCC Reserves User Fees	43,145,119 5,184,946	-	43,145,119 5,184,946	42,204,285 5,429,754	(940,834) 244,808
Housing Mortgage Subsidies Non-Road Diesel Permit Fees	2,099,058 1,365,000	-	2,099,058 1,365,000	1,880,489 1,503,633	(218,569) 138,633
Regional Global Positioning System User Fees Electoral Area Requisition	288,091 389,401	-	288,091 389,401	288,091 389,401	-
Love Food Hate Waste Zero Waste Conference	492,000 325,000	-	492,000 325,000	419,114 48,509	(72,886) (276,491)
Other External Revenues Transfer from Sustainability Innovation Fund Reserve	11,537,524 2,102,001	- - 4,354,882	11,537,524 6,456,883	15,071,528 1,447,871	3,534,004 (5,009,012)
Transfer from Reserves	17,852,993		17,852,993	9,510,178	(8,342,815)
TOTAL REVENUES	\$ 939,488,501	\$ 4,354,882	\$ 943,843,383	\$ 941,755,836	\$ (2,087,547)
EXPENDITURES					
Operating Programs:	¢ 040 004 740	4 400 004	<b>(</b> 000 440 000	<b>.</b> 044 454 007	Φ (F 004 045)
Greater Vancouver Water District	\$ 318,631,748	1,486,934	\$ 320,118,682	\$ 314,154,637	\$ (5,964,045)
Greater Vancouver Sewerage & Drainage District: Liquid Waste	353,356,111	1,049,675	354,405,786	337,486,003	(16,919,783)
Solid Waste	118,512,571	-	118,512,571	105,741,364	(12,771,207)
Metro Vancouver Housing Corporation	53,692,021	-	53,692,021	48,059,092	(5,632,929)
Metro Vancouver Regional District Air Quality	11,683,020	877,667	12,560,687	10,169,520	(2,391,167)
E911 Emergency Telephone Service Electoral Area Service	4,633,573 678,891	-	4,633,573 678,891	4,540,752 681,228	(92,821) 2,337
General Government Administration General Government Zero Waste Collaboration Initiatives	5,681,876 1,660,020	-	5,681,876 1,660,020	5,334,999 1,268,869	(346,877) (391,151)
Housing Planning and Policy Regional Economic Prosperity/Invest Vancouver	6,221,486 1,530,000	333,426 -	6,554,912 1,530,000	6,085,442 1,555,859	(469,470) 25,859
Regional Emergency Management Regional Employer Services/Labour Relations	228,945 3,102,235	-	228,945 3,102,235	45,534 2,624,476	(183,411) (477,759)
Regional Global Positioning System Regional Parks	324,719 54,561,963	323,410	324,719 54,885,373	253,762 52,932,117	(70,957) (1,953,256)
Regional Planning Sasamat Fire Protection Service	3,855,768 1,133,554 95,296,050	283,770	4,139,538 1,133,554 97,114,323	3,101,416 502,213	(1,038,122) (631,341) (8,018,136)
TOTAL EXPENDITURES	95,296,050 \$ 939,488,501	1,818,273 \$ 4,354,882	97,114,323 \$ 943,843,383	\$9,096,187 \$ 894 537 283	(8,018,136) \$ (49,306,100)
TO THE EAST UNES	ψ 333,400,30 I	ψ +,554,002		\$ 894,537,283	
			2021 ACTUAL SURPI	LUS TO BUDGET	\$ 47,218,553

# Metro Vancouver Districts 2021 Financial Performance District Summaries

#### **Greater Vancouver Water District**

The Water District is in a surplus position of approximately \$8.4 million for the 2021 fiscal year.

Total Water District revenues, overall, exceeded budget by approximately \$2.5 million for 2021 primarily due to water sales exceeding expected results by close to \$3.6 million more than budget. Water consumption levels were approximately .7% more than budget for the 2021 year. In addition to the excess water sales, there were higher lease and other external revenues of close to \$500,000 offset by \$1.6 million in less reserve usage (due to reduced/delayed approved SIF project spending.)

Water District expenditures came in approximately \$6.0 million lower than budget due primarily to delays in Sustainability Innovation Fund (SIF) project work and equipment purchases (\$1.6 million), delays in corrosion control implementation (close to \$800,000) and delays in easement acquisition (close to \$300,000.) Staff vacancies where recruitment efforts continue and some consulting/repair projects under budget contributed close to \$3.3 million in further underspends to the 2021 surplus.

The 2021 generated operations surplus will be applied to capital to avoid future debt requirements.

## **Greater Vancouver Sewerage and Drainage District**

## Liquid Waste

Liquid Waste Services realized a surplus of \$10.7 million primarily due to operational expenditure surpluses of \$16.5 million, a debt surplus of \$0.4 million offset by lower than budget revenues of \$6.2 million. The breakdown of the surpluses to each of the Sewerage areas and Drainage is as follows: Vancouver Sewer Area \$4.0 million, North Shore Sewer Area \$2.1 million, Lulu Island Sewer Area \$0.9 million, Fraser Sewer Area \$3.8 million offset by an overall deficit in the drainage areas of (\$0.1) million.

Function revenues were under budget by about to \$6.2 million primarily due to budgeted applications from reserves/deferred revenues not fully utilized in 2021. Delays in several Sustainability Innovation Fund (SIF) projects due to staffing and resource constraints accounted for about \$1.7 million of the total, while delays in residuals program work of \$5.0 million and lower than budgeted DCC revenue transfers of \$0.9 million make up the balance. These under utilizations of \$7.6 million were offset slightly by more than budget lease/other sundry revenues of close to \$1.0 million along with BOD/TSS industrial fee revenues more than budget by close to \$0.4 million.

The function's operational costs were under budget by \$16.9 million. \$2.7 million of the variance is attributed to the under spending for minor capital caused by the cancellation and deferral of some projects. Delays in the residuals program work make up about \$6.0 million of the variance offset by lower revenue from reserves to fund this work. The variance in residuals work is due primarily to delays in Iona Lagoon Dewatering. The LWS Research and Innovation program was also \$1.9 million under budget mostly due to the delay in the commencement of SIF projects. Operations costs of the Wastewater Treatment Plants were about \$1.4 million under budget due to the deferral of permit fee increases. Staff vacancies where recruitment efforts continue and some consulting and other planned projects under budget contributed close to \$4.5 million in further underspends to the 2021 surplus. The function's debt servicing costs came in \$0.4 million under budget in 2021 due to reduced borrowing and expenditures than planned for major capital projects.

The 2021 generated operations surplus will be applied to capital to avoid future debt requirements.

#### Solid Waste

Solid Waste had a surplus of \$17.4 million (or \$13 million higher than the planned surplus of \$4.4 million). Expenditures were lower by \$8.4 million primarily due to lower costs related to City of Vancouver facilities (\$1.7 million), lower tonnage throughput at the Waste-to-Energy Facility (\$1.4 million), new lower cost contracts for organics and disposal ban inspections (\$1.2 million), timing of the opening of the United Boulevard Recycling and Waste Centre and timing of deconstruction of the Coquitlam Recycling and Waste Centre (\$1.0 million), decreased bottom ash disposal costs due to beneficial use (\$0.8 million), other miscellaneous operational program savings (\$1.2 million), and less borrowing due to delayed capital expenses resulting in lower debt servicing costs (\$1.1 million.)

Revenues were higher by \$4.6 million due primarily to higher regional waste flows (close to 976K tonnes versus budgeted tonnage of 860K) resulted in net user fees higher than budget by \$4.1 million with other miscellaneous net revenues of approximately \$500,000 comprising the balance.

# **Metro Vancouver Housing Corporation**

Total contribution to reserves for the Metro Vancouver Housing Corporation in 2021 was approximately \$15.3M, which was close to \$5.9M over the budgeted amount. This was primarily a result of savings in property tax expense. Cost savings resulting from lower fees negotiated in new operating contracts offset higher than expected materials and supplies costs as well as the rent revenue lost as a result of the freeze on rent increases that extended throughout 2021.

Tenant rental revenue was \$1.2M higher than budgeted as rental assistance subsidies were lower than anticipated. The vacancy rate was higher than expected for 2021 as limitations due to COVID-19 resulted in slower than expected unit turnovers.

As of the end of December 2021, Metro Vancouver Housing Corporation's administrative support programs were in surplus positions, mainly due to savings from inter-departmental allocations and lower than expected employee travel expenses as a result of COVID-19.

The 2021 capital replacement program has an annual budget of \$9.5M, of which \$8.7M was spent at the end of the year. Delays in larger building envelope projects at Kelly Court and Evergreen Downs allowed other minor repair work to proceed.

The capital development program with an annual budget of \$39.6M, spent \$5.2M as of the end of 2021. The Kingston Gardens and Welcher Avenue projects were both expected to see construction in the latter part of 2021. The Kingston Gardens development permit was acquired later than expected, which delayed the construction start date to February 2022. The increase in scope for the Welcher Avenue project to a 5-storey complex required adjustments to the design and therefore, delayed the start of the construction to April 2022.

## **Metro Vancouver Regional District**

The Regional District functions had a surplus of approximately \$1.9 million for the year which is primarily due to projected salary underspends related to ongoing recruitment and reduced expenditures related to certain programs, projects and initiatives as a direct result of the pandemic this year and delayed costs in Regional Parks. Related to the Regional District's budgets for the year, the COVID-19 pandemic had impacts on expenditures during 2021 and has resulted in lower than anticipated expenditures overall for the year, particularly in several program areas located in General Government Administration, Regional Parks, Regional Planning, Labour Relations (Regional Employer Services), Air Quality and the Housing Planning and Policy functional areas.

## **❖** Air Quality

Air Quality's \$881,000 yearend surplus is mainly the result of unspent consulting budget due to delays in Climate policy, extensions for regulation development and lower legal fees than expected.

# **❖** E911 Emergency Telephone

E911 ended the year with a \$93,000 surplus. Primarily due to translation costs lower than expected.

# Electoral Area Services

Electoral Area Services ended the year with a \$139,000 surplus primarily due to the receipt of higher than expected Provincial grants, a one-time additional Community Works grant and cost savings related to Emergency Management.

#### General Government Administration

The function is in a surplus position of close to \$616,000 at year-end as a result of lower than budgeted expenditures relating to projects and initiatives delayed due to COVID-19 pandemic factors.

#### General Government Zero Waste Collaboration Initiatives

General Government Zero Waste Collaboration Initiatives had a net surplus of close to \$82,000 for the year due to reduced expenses and related program revenue for the Zero Waste Conference and Love Food Hate Waste program initiatives as a result of COVID-19 restrictions.

# Housing Planning and Policy

The Housing Planning and Policy program reported a surplus of \$155,000 in 2021. The surplus was the result of lower than expected expenditures, which included an underspend in salaries, communication costs as well as other employee travel and conference costs that were limited due to the ongoing pandemic. The SIF (Sustainability Innovation Fund) projects were underspent in 2021 by \$356,000 and as such the related SIF reserve revenue for underspends was not recognized.

## Labour Relations (Regional Employer Services)

The Labour Relations function is in a surplus of approximately \$265,000 for the year due to labour savings where there is ongoing recruitment and limited activity due to the COVID-19 pandemic.

# Invest Vancouver

Invest Vancouver has a deficit of \$26,000 for the year due to staffing structural changes and external resource requirements.

# \* Regional Emergency Management (REM)

Regional Emergency Management ended the year with a \$127,000 surplus due to restrictions surrounding COVID and difficulties in hiring staff.

# Regional Global Positioning System (GPS)

Regional Global Positioning has a surplus of approximately \$130,000 for 2021. This was primarily due to delays in consulting expenditures and higher than expected subscription fees.

# Regional Parks

In 2021, Regional Parks had an operating surplus of close to \$1,810,000 due primarily to costs of \$800,000 being delayed to 2022. Consulting and contract services were also under budget by approximately \$650,000 due to poor weather conditions during the year, delays in hiring contractors and changes to project timelines. An increase in demand for outdoor exercise during the pandemic has led to higher than anticipated camping and parking/facility revenues of \$110,000.

# \* Regional Planning

Regional Planning ended the year with a \$481,000 surplus primarily due to project delays due to COVID-19 and staff vacancies.

# Sasamat Fire Protection Service

The Sasamat Fire Protection Service had a \$36,000 surplus at year end primarily due to savings in repairs and maintenance.

# **Centralized Support Programs**

Centralized Support Programs are in a surplus position of close to \$1.9 million on an overall budget of \$83.8 million in 2021. Specific comments for each of the centralized support areas are set out below:

### External Relations

External Relations is in a surplus position of \$191,000 for the year primarily due to labour underspends resulting from staff vacancies.

# Human Resources

Human Resources is in a surplus position of close to \$294,000 for the year, primarily due to labour underspends resulting from staff vacancies and underspent on travel/training/tuition as a result of the COVID-19 pandemic.

#### Financial Services

Financial Services is in a surplus of close to \$679,000 due primarily to labour underspends due to vacancies with ongoing recruiting efforts and delays in projects.

# Indigenous Relations

Indigenous Relations had a surplus of \$73,000 at year end primarily due to staff vacancies and unexpended meeting expenses due to COVID restrictions.

# Legislative Services

Legislative Services ended the year with a \$267,000 surplus mainly due to staff vacancies for part of the year.

# Corporate Services

Head Office Building Operations has a surplus of \$98,000 which is mainly due to a vacant position.

IT Services has a surplus of \$149,000 due to staff vacancies, fewer travel and training costs due to the Covid-19 pandemic and savings on telephone and internet charges due to service changes.

Corporate Security has a (\$96,000) deficit at year end due to an overspend in some site specific contract services due to enhanced COVID protocols.

Corporate Safety ended the year with a \$237,000 surplus due to staff vacancies and a reduced demand for training due to COVID.

# Metro Vancouver Districts Financial Indicators

These ratios are intended to help indicate the Metro Vancouver Districts' financial ability to continue to provide services to the region on a sustainable basis. This involves evaluating a number of factors, including the ongoing ability to ensure revenues meet expenditures, ability to meet debt obligations, and the flexibility to address unexpected contingencies. Forecast ratios can help to identify potential financial problems in advance.

# 1) MVRD Requisition and Levies / Total Revenue

This ratio is a measure of the diversification of revenues. A high ratio indicates a reliance on property tax related levies / fees. A low ratio illustrates a greater range of revenues which is seen as beneficial. However, other revenue streams may not be sustainable or fluctuate more than tax requisitions.

	2018 Actual		2019 Actual		2020 Actual	2021 Budget	2021 Actual
Total Property tax/levies	\$291,309,226	37.7%	\$317,365,717	38.1%	\$346,393,945 39.8%	\$369,554,599 39.2%	\$369,554,599 39.2%
Total Revenue*	\$771,746,665	_	\$834,011,157	_	\$869,875,032	\$943,843,383	\$941,755,836

The Metro Vancouver has a reasonably well diversified revenue base. Some revenue streams such as Water Sales and Solid Waste User Fees are subject to fluctuations during the year and, in 2021, these ended up slightly higher than projected/budgeted levels for both the revenue streams.

# 2) Current Ratio

This is one measure of liquidity – the ability of the local government to meet current obligations through existing current assets. A high ratio indicates a greater ability to respond to and meet budgeted and unexpected expenditures.

	2018 Actual		2019 Actual		2020 Actual		2021 Actual	
Current Assets Current Liabilities	\$1,237,870,481 \$234,489,303	_ 5.3 to 1	\$1,024,126,331 \$308,634,243	_ 3.3 to 1	\$839,529,453 \$294,805,489	2.8 to 1	\$1,220,936,084 \$384,234,381	3.2 to 1

<sup>\*2021</sup> Budget includes budgeted reserve, surplus carry-forward items or other additional reserve applications as approved by the Board.

# 3) i) Debt Service Costs/ Total Revenue

This is the percentage of revenue committed to payment of interest and principal on temporary and long-term debt for the regional, sewer, solid waste, water and housing operations. A high percentage indicates greater use of revenues for the repayment of debt, and less ability to adjust to unplanned events and changing circumstances.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Actual
Debt Service Costs	\$131,430,401 17.0%	\$137,166,682 16.4%	\$143,344,968 16.5%	\$170,361,333 18.0%	\$168,945,290 17.9%
Total Revenue*	\$771,746,665	\$834,011,157	\$869,875,032	\$943,843,383	\$941,755,836

# 3) ii) Interest Costs/ Total Revenue

This is the percentage of revenue committed to payment of interest on temporary and long-term debt for the regional, sewer, solid waste and water operations. A high percentage indicates greater use of revenues for servicing interest on outstanding debt, and less ability to adjust to unplanned events and changing circumstances.

	2018 Actual		2019 Actual		2020 Actual		2021 Budget		2021 Actual	
Interest Costs Total Revenue*	\$47,625,913 \$771,746,665	6.2% _	\$46,756,655 \$834,011,157	5.6%	\$51,098,095 \$869,875,032	5.9%	\$61,485,868 \$943,843,383	6.5%	\$60,699,800 \$941,755,836	6.4%

Both the overall debt service costs for the year and interest costs for the year and as a percentage of revenue are down slightly when compared to current budget due to primarily to less debt costs generated by lower rates for both new borrowing and for re-financing of some existing debt.

<sup>\*2021</sup> Budget includes budgeted reserve items, surplus carry-forward items or other additional reserve applications as approved by the Board.

<sup>\*2021</sup> Budget includes budgeted reserve items, surplus carry-forward items or other additional reserve application approved by the Board.

# 4) Operating Reserves/ Total Revenues

Reserve levels are an indicator of financial strength since they provide the ability to meet unforeseen expenditures or revenue losses.

	2018 Actual		2019 Actual		2020 Actual		2021 Budget		2021 Actual	
Operating Reserves	\$81,173,432	10.5%	\$66,205,956	7.9%	\$92,459,857	10.6 %	\$56,865,984	6.0%	\$117,766,533	12.5%
Total Revenue*	\$771,746,665	_	\$834,011,157		\$869,875,032	·	\$943,843,383		\$941,755,836	

As per the *Operating, Discretionary and Statutory Reserve Policy,* operating reserves are set to be a factor of the operating budgets for each of the functions to adequately meet potential unexpected contingencies. The excess MV operating reserves levels will be taken to the Board for review.

# 5) Total MVRD Requisition, Water, Sewer and Solid Waste Charges / Per Capita

This indicator is a representation of the per capita cost impact of the regions tax payer supported services. These costs are passed on to the tax payer through our member municipalities. For budget purposes, the 2021 population was assumed to increase at a rate of 1.5% growth over 2020 based on the February 2021 issued population statistics.

	2018 Actual	Per	2019 Actual	Per	2020 Actual	Per	2021 Budget	Per	2021 Actual	Per
		Capita								
Total Tax Revenue **	\$667,977,139	\$251	\$708,374,482	\$261	\$745,054,922	\$271	\$794,412,436	\$286	\$802,153,769	\$289
Total Population ***	2,658,594		2,709,285		2,746,487	•	2,773,150		2,773,150	

The projected increase in the actual revenues over 2021 budget is primarily a result of an increase in projected revenues for Water Sales and Solid Waste User Fees.

<sup>\*2021</sup> Budget includes budgeted reserve items, surplus carry-forward items or other additional reserve application approved by the Board.

<sup>\*\*</sup>Total Tax Revenue is defined as MVRD Tax Requisitions, Water Sales, Sewerage and Drainage Levies and Solid Waste User Fees.

<sup>\*\*\*</sup>Actual Populations are based on the Demographic Analysis Section, BC Stats, Ministry of Citizens' Services, Government of British Columbia, February 2022.



To: Performance and Audit Committee

From: Joe Sass, Director, Financial Planning/Deputy CFO

Date: March 24, 2022 Meeting Date: April 14, 2022

Subject: Capital Program Expenditure Update as at December 31, 2021

# **RECOMMENDATION**

That the Performance and Audit Committee receive for information the report dated March 24, 2022, titled "Capital Program Expenditure Update as at December 31, 2021."

#### **EXECUTIVE SUMMARY**

Updates on the capital program and its expenditures are brought to the Committee to keep members informed on Metro Vancouver's financial performance. This is the third and final report for the 2021 fiscal year. Attachment 1 provides a summary of the 2021 actual capital spending compared to the Board approved Capital Cash Flow Budget. Attachment 3 provides additional information and narrative by department regarding the spending variances outlined in Attachment 1.

For 2021, Metro Vancouver's capital cash flow expenditures were approximately 47% of budgeted and were underspent by \$819.6 million. The underspend, primarily timing differences, is due to a variety of factors, including: delays in initiating construction, additional planning, design, and permitting requirements as well as delays in awarding of contracts and property negotiations and ongoing issues related to Covid-19 pandemic.

# **PURPOSE**

To present the Committee with the final report on the financial performance of the capital program for the year ending December 31, 2021.

# **BACKGROUND**

Updates on the capital program and its expenditures are brought to the Committee to keep members informed on Metro Vancouver's financial performance. These updates include the actual financial progress of Metro Vancouver's capital expenditures compared to the approved cash flow limits.

Three updates were planned for the fiscal year 2021, which is consistent with the Performance and Audit Committee Terms of Reference. This is the third and final report for the 2021 fiscal year.

Separate reports containing the financial information specific to that function are also presented to the Water, Liquid Waste, Zero-Waste, Housing and Regional Parks Committees.

# **CAPITAL PROGRAM FUNDING**

The Metro Vancouver capital spending, for Liquid Waste, Solid Waste and Water are funded through the Operating Budget by a combination of contribution to capital (pay-as-you-go funding) and debt service costs (principal and interest payments) which is generated annually from the regional ratepayers. In 2021, the impact on the ratepayers for the Liquid Waste, Solid Waste and Water Capital cash flow of \$1,462.0 million is the capital funding of \$367.5 million (contribution to capital and debt service costs) included in the 2021 Operating Budget.

In the case of Regional Parks, capital spending is funded from existing reserves and grants. Contribution to these capital reserves is generated from the MVRD Tax Requisition. In 2021, the impact on the Operating Budget for the Regional Parks Capital Cash Flow Budget is the reserve contributions totaling \$20.8 million, with the remaining \$2.1M being funded from existing reserve balances.

For Housing Services, capital spending is funded through the Operating Budget from a combination of subsidies, grants, reserves, and debt service costs (principal and interest payments) which are primarily generated from housing rents. In 2021, the impact on the Operating Budget for the Housing Services Capital Cash Flow Budget is reserve contributions totaling \$16.2M, \$8.5M from grants and \$5.2M from debt service costs.

### **2021 CAPITAL PROGRAM PROGRESS**

The annual Capital Cash Flow Budget comprises the projected spending for a list of capital projects either continuing or to be started within the calendar year. Projecting the spending on these projects represents a timing exercise which is often subject to uncontrollable circumstances. These uncontrollable circumstances are more likely when projects are in certain phases of completion. Where a project is in the definition, pre-design or detailed design phases, it is more likely that a project may be subject to delays from necessary permitting, access, clarification of design details or procurement complexities which will result in a lag in spending. Conversely, when a project is within the construction phase where a contractor is in place and working effectively on site, actual spending is usually very close to budgeted expectations.

Attachment 1 provides a summary of the 2021 actual capital spending compared to the Board approved Capital Cash Flow Budget. Attachment 3 provides additional information and narrative by department regarding the spending variances outlined in Attachment 1.

For 2021, Metro Vancouver's capital expenditures were approximately 47% of budgeted cash flow and were underspent by \$819.6 million.

### **Housing Services**

Annual capital expenditures for Housing Services were \$13.9M compared to the Capital Cash Flow Budget of \$49.1 million, with the majority of the spending related to capital replacement and Kingston Gardens – Phase 1. The Capital Cash Flow Budget for Housing Services are funded through reserves, grants and mortgage proceeds.

The capital underspend in Housing Services is primarily due to additional lead time required for the design for Welcher Avenue that has, in turn, delayed the construction to 2022 and construction delays related to Kingston Gardens - Phase 1 due to permitting issues. Construction of Kingston Gardens - Phase 1 is now anticipated to commence in Q1 of 2022.

The "Housing Services Capital Expenditures Summary as of December 31, 2021" included in Attachment 3 provides further information.

# **Liquid Waste Services**

Annual capital expenditures for Liquid Waste Services were \$420.9 million compared to a Capital Cash Flow Budget of \$934.5 million. The majority of the spending is related to the Northwest Langley Wastewater Treatment Project and the North Shore Wastewater Treatment Plant replacement.

The underspend is due to a variety of factors, including delays in tendering works or initiating construction, Covid-19 induced delays, protracted property negotiations and permitting delays. In addition, the North Shore Secondary Wastewater Treatment Plant project was previously forecasted to have two milestone payments in 2021, however the contract has been terminated.

The "Liquid Waste Services Capital Expenditures Summary as of December 31, 2021" included in Attachment 3 provided further information.

# **Regional Parks Services**

Annual capital expenditures for Regional Parks were \$22.2 million compared to the amended Capital Cash Flow Budget of \$26.5 million, with the majority of the spending being for park land acquisition and capital maintenance. The 2021 amended Capital Cash Flow Budget for Regional Parks is funded through reserves. Any amounts unspent from 2021 will remain in the reserve for future use.

The underspends were predominantly related to Widgeon Marsh Regional Park development, and service yard projects in Crippen, Capilano and Pacific Spirit Regional Parks, which were all subject to additional planning, permitting, and First Nation engagement requirements that delayed planned capital expenditure. These projects have all advanced and are moving forward to implementation in 2022.

The "Regional Parks Capital Expenditures Summary as of December 31, 2021" included in Attachment 3 provides further information.

# **Solid Waste Services**

Annual capital expenditures for Solid Waste Services were \$46.2 million compared to a Capital Cash Flow Budget of \$96.3 million with a majority of spending occurring in the Recycling and Waste Centre category.

The underspend is primarily due to longer than expected pre-construction phases for Waste-to-Energy Facility projects, and the property purchase timing for the North Surrey Recycling and Waste Centre recycling depot development.

The "Solid Waste Services Capital Expenditures Summary as of December 31, 2021" included in Attachment 3 provides further information.

## **Water Services**

Annual capital expenditures for Water Services were \$214.9 million compared to a Capital Cash Flow Budget of \$431.3 million. A majority of spending occurred in the Growth projects including Kennedy Newton Main and Annacis Main No.5 and Resilience projects including Second Narrows Crossing Tunnel.

The current underspend is due to several factors including delays in permitting and land acquisition, as well as COVID-19 impacts.

The "Water Services Capital Expenditures Summary as of December 31, 2021" included in Attachment 3 provides further information.

### **ALTERNATIVES**

This is an information report. No alternatives are presented.

# FINANCIAL IMPLICATIONS

For 2021, primarily due to the Covid-19 pandemic and the timing of expenditures, Metro Vancouver's capital expenditures were approximately 47% of budgeted and were underspent by \$819.6 million.

Regional Parks and Housing, whose capital expenditures are funded from reserves, will have no resulting surplus from the underspending of the 2021 Capital Cash Flow Budget as the monies will remain in the reserve. As the underspending is due to timing, these funds are expected to be expended in future years.

# CONCLUSION

In 2021, Metro Vancouver's capital expenditures were approximately 47% of budgeted and were underspent by \$819.6 million. The majority of the capital program relates to Liquid Waste, Solid Waste and Water with the underspending primarily due additional design requirements, permitting issues, delays in property acquisition and on-going issues related to the COVID-19 pandemic, which contributed to timing of expenditures differing from expectations.

Although the 2021 Capital Budget was underspent overall, the variances are generally a result of timing with the actual overall spending on a capital project expected to be close to or less than the overall budget for that project due to the savings of any budgeted contingencies.

# **Attachments**

- 1. 2021 Capital Spending Summary as at December 31, 2021
- 2. Capital Expenditure Summary as at December 31, 2021 Liquid Waste, Solid Waste and Water
- 3. Detailed Capital Expenditure Summaries by Department
- 4. Capital Project Status Information by Department

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# **Metro Vancouver**

2021 Capital Spending Summary
For the 12 months ending December 31, 2021

	2021 Budget	Actual Expenditures	% of Annual Budget
Housing Services			
Capital Replacement	9,488,000	8,727,718	
Development Capital	39,600,000	5,191,987	
	49,088,000	13,919,705	28%
Liquid Waste Services			
Infrastructure Growth Capital	270,800,000	196,292,587	
Infrastructure Maintenance Capital	193,050,000	44,830,620	
Infrastructure Resilience Capital	21,500,000	7,744,548	
Infrastructure Upgrade - WasteTreatment Capital	426,278,000	140,543,301	
Infrastructure Upgrade Capital	16,950,000	17,482,039	
Opportunity Capital	5,950,000	14,004,306	
	934,528,000	420,897,400	45%
Regional Parks			
Capital Development	7,040,000	2,637,014	
Capital Maintenance Projects	4,030,000	3,960,970	
Parkland Acquisition Fund Projects	15,435,000	15,563,340	
	26,505,000	22,161,325	84%
Solid Waste Services			
Infrastructure Opportunity Program	2,050,000	297,525	
Landfills	7,400,000	5,582,166	
Recycling and Waste Centre	62,800,000	39,306,059	
Waste to Energy Facility	24,000,000	972,417	
	96,250,000	46,158,166	48%
Water Services			
Infrastructure Growth Capital	167,550,000	65,740,372	
Infrastructure Maintenance Capital	91,200,000	52,099,076	
Infrastructure Resilience Capital	155,600,000	93,729,326	
Infrastructure Upgrade Capital	14,900,000	3,340,447	
Opportunity Capital	2,000,000	<u>-</u>	
	431,250,000	214,909,221	50%
Total	1,537,621,000	718,045,817	47%

# **Metro Vancouver**

Capital Expenditures Summary - by status As at December 31, 2021

Liquid Waste Services	1	Total Budget	E	tal Projected xpenditures t Completion	ll Budget Less Projected spenditures
Ongoing	\$	6,105,287,000	\$	6,441,874,000	\$ (336,587,000)
Completed		249,250,000		248,180,000	1,070,000
Not Started		241,055,000		219,505,000	21,550,000
Cancelled		53,300,000		2,895,000	50,405,000
	\$	6,648,892,000	\$	6,912,454,000	\$ (263,562,000)

			Tot	al Projected	<b>Total Budget Less</b>		
Solid Waste Services	To	otal Budget	Expenditure		Pr	ojected	
			At	Completion	Ехре	enditures	
Ongoing	\$	251,350,000	\$	251,205,000	\$	145,000	
Completed		10,700,000		10,600,000		100,000	
Not Started		253,350,000		253,350,000		-	
Cancelled		-		-		-	
	\$	515,400,000	\$	515,155,000	\$	245,000	

Water Services	7	Total Budget	Total Projected Expenditures At Completion		P	Budget Less Projected Denditures
Ongoing	\$	7,360,071,000	\$	7,341,966,000	\$	18,105,000
Completed		60,050,000		39,208,000		20,842,000
Not Started		751,200,000		751,200,000		-
Cancelled		-		-		-
	\$	8,171,321,000	\$	8,132,374,000	\$	38,947,000

Total \$ 15,335,613,000 \$ 15,559,983,000 \$ (224,370,000)

# Metro Vancouver Housing Services Capital Expenditures Summary As of December 31, 2021

, ,					<b>Current Year</b>				
Project Name		Project Location	2021 Budget	2021 Budget Amendments	Total 2021 Budget	Actual Expenditures	2021 Remaining Budget	Status	Comments
Grand Total Housing Services			49,088,000	-	49,088,000	13,919,705	35,168,295		
MVHC Capital Replacement			9,488,000	-	9,488,000	8,727,718	760,282	Ongoing	Underspend on large building envelopment projects due to delays during the consultant phase allowed for additional spending in minor repairs needed in rental units. Additional underspent attributed to less than expected emergency repair services.
MVHC Development Capital									
Heather F	Place - Building B	Vancouver	2,000,000	-	2,000,000	927,026	1,072,974	Ongoing	Abatement work was meant to begin in late 2021 but due to delays to the issuance of the city abatement permit, work is delayed until mid-2022.
Kingston	Gardines - Phase 1	Surrey	17,600,000	-	17,600,000	2,244,681	15,355,319	Ongoing	Delay in permit issuance did not allow for main construction contract to commence in 2021. ESC and offsite work commenced late Q4 2021.
Malaspina	3	Coquitlam	500,000	-	500,000	208,425	291,575	Ongoing	Awarding of architect contract delayed from late 2021 to early 2022.
Welcher A	Avenue	Port Coquitlam	17,500,000	-	17,500,000	1,478,006	16,021,994	Ongoing	2021 activities include detailed project design and tendering. Construction start was anticipated for Q4 2021, but is now scheduled for Q2 2022.
Pitt Mead	lows Town Centre	Pitt Meadows	500,000	-	500,000	221,917	278,083	Ongoing	RFQ and RFP for project architect and design team issued and awarded in 2021. Schematic design phase proceeded through Q4 2021 and will be completed in Q1 2022.
Eastburn	Square	Burnaby	500,000	-	500,000	71,509	428,491	Ongoing	Architect retention completed Dec 2021. Initital site studies commenced in Q4 2021 and will continue through Q1 2022.
Southwyn	nde - Burnaby	Burnaby	500,000	-	500,000	40,423	459,577	Ongoing	Architect retention completed Nov 2021. Initital site studies commenced in Q4 2021 and will continue through Q1 2022.
23rd Stree	et - CNV	North Vancouver	500,000	-	500,000	-	500,000	Cancelled	Project not proceeding.
			39,600,000		39,600,000	5,191,987	34,408,013		
			33,000,000		33,000,000	3,131,367	37,700,013		
<b>Grand Total Housing Services</b>			49,088,000	-	49,088,000	13,919,705	35,168,295		

					Lifetime						
		Total	Total		Liictiiic	Total Budget Less			Project		
		Project	Expenditures	Remaining	Projected	Projected	Percent	<b>.</b> .	on		_
roject Name	Project Location	Budget	to Date	Budget	Expenditures	Expenditures	Complete	Status	Schedule?	Note	Comments
nfrastructure Growth Capital											
AIWWTP Site Construction Layout	Delta	1,500,000	325,026	1,174,974	450,000	1,050,000	37%	Ongoing	Υ		
Albert Street Trunk Sewer	Port Moody	8,250,000	9,006,527	(756,527)	9,200,000	(950,000)	98%	Ongoing	Υ		Tunnelling resulted in increased costs.
Annacis Outfall System	Delta	378,000,000	166,055,400	211,944,600	378,000,000	-	44%	Ongoing	Υ		Construction is complete and sewer is in service
Annacis Stage 5 Expansion Phase 1 T1 & T2	Delta	243,500,000	242,355,188	1,144,812	243,500,000	-	100%	Completed	Y		
Annacis Stage 5 Expansion Phase 2	Delta	22,000,000	17,901,112	4,098,888	22,000,000	-	81%	Ongoing	Υ		
Annacis Stage 5 Expansion Phase 2a	Delta	180,000,000	176,861,944	3,138,056	180,000,000	-	98%	Ongoing	Υ		
Annacis Stage 5 Expansion Phase 2b	Delta	390,000,000	37,799,281	352,200,719	390,000,000	-	10%	Ongoing	N		Project to be transferred to Project Delivery
Developed also Newth Interceptor Could be Coeting	Dumaahu	44 000 000		44 000 000	44 000 000		00/	Not Chambool	V		Department. Budget to be reassessed in 2022.
Burnaby Lake North Interceptor Cariboo Section Burnaby Lake North Interceptor Winston Section	Burnaby Burnaby	41,000,000 116,950,000	- 23,703,655	41,000,000 93,246,345	41,000,000 111,950,000	5,000,000	0% 20%	Not Started Ongoing	Y V	(1)(2)	Project scheduled to start in 2023 Tunnel construction to start in Apr 2022. Project
Barriaby Lake North Interceptor Winston Section	Barriaby	110,550,000	23,703,033	33,240,343	111,550,000	3,000,000	2070	Oligoliig	'	(+)(2)	expected to be delivered under budget.
Burnaby South Slope Interceptor West Branch Extension	Burnaby	13,200,000	-	13,200,000	13,200,000	-	0%	Not Started	Υ		Future project scheduled to start in 2022
Cloverdale Pump Station Capacity Upgrade	Surrey	36,400,000	296,977	36,103,023	36,400,000	-	1%	Ongoing	N		Delay to determine scope of upgrades
Cloverdale Trunk Sewer Capacity Upgrade	Surrey	29,000,000	-	29,000,000	29,000,000	-	0%	Not Started	Υ		Future project scheduled to start in 2022
Glenbrook Combined Trunk Kingsway Sanitary Section	Burnaby	7,200,000	306,216	6,893,784	7,200,000	-	4%	Ongoing	N		Project delayed by about one year due to
Hactings Sanitary Trunk Sower No. 2	Burnahy	9 000 000	7,451,802	548,198	7,770,000	230,000	93%	Ongoing	Υ	(1)(2)	resourcing challenges, to be resumed in 2022 Project in close out stages
Hastings Sanitary Trunk Sewer No. 2 Hastings-Cassiar Intake Connection	Burnaby Vancouver	8,000,000 2,350,000	7,431,802 273,765	2,076,235	5,350,000	(3,000,000)	10%	Ongoing Ongoing	n N	(1)(2)	Project delayed by one year to accommodate
riastings cassial intake connection	vancouver	2,330,000	273,703	2,070,233	3,330,000	(3,000,000)	1070	Oligonia			expanded scope (dynamically controlled gates) to
											improve functionality.
Lozells Sanitary Trunk Golf Course Section	Burnaby	27,650,000	-	27,650,000	27,650,000	-	0%	Not Started	Υ		Future project scheduled to start in 2025
Lulu Island WWTP Digester No 3	Richmond	53,300,000	1,393,607	51,906,393	2,895,000	50,405,000	100%	Withdrawn	N		Project being withdrawn, some additional studies
											and analysis to improve system performance.
Marshend Pump Station Capacity Upgrade	Burnaby	13,775,000	649,235	13,125,765	13,775,000	_	5%	Ongoing	N		Project delyaed to properly define scope.
North Road Trunk Sewer	Coquitlam	11,675,000	6,755,667	4,919,333	11,675,000	-	58%	Ongoing	N		Majority of workis complete. Protracted
North Noda Trank Sewer	coquitiani	11,073,000	0,733,007	4,313,333	11,073,000		3070	Oligonia			permitting and negotiations are delaying the
											railway crossing component.
North Road Trunk Sewer Phase 2	Coquitlam	8,438,000	888,086	7,549,914	8,438,000	-	11%	Ongoing	Υ		Construction deferred to 2022 at the request of
											the City of Coquitlam
North Vancouver Interceptor - Lynn Branch Pre-build	Dist of North Van	3,950,000	3,213,011	736,989	3,300,000	650,000	100%	Completed	Y	(=)	work complete
Northwest Langley Wastewater Treatment Program NSI 104th Ave Extension	Langley Township	1,330,700,000	198,397,652	1,132,302,348	1,629,700,000	(299,000,000)	12% 38%	Ongoing	N	(5)	Project had been on hold for several years, and is
NSI 104th Ave extension	Surrey	12,950,000	4,938,694	8,011,306	12,950,000	-	38%	Ongoing	N		being rescoped.
NSI Flow Management	Surrey	94,500,000	5,188,968	89,311,033	94,500,000	-	5%	Ongoing	N		Project delayed to confirm facility sizing and
	,	, ,	, ,	, ,	, ,			0 0			configuration, and address regulatory and
											permitting concerns
Port Moody Pump Station Capacity Upgrade	Port Moody	10,550,000	507,913	10,042,087	10,550,000	-	5%	Ongoing	N	(4)	Project on hold since Aug 2020 to revise scope with
Port Moody South Interceptor Capacity Upgrade	Port Moody	3,450,000	_	3,450,000	3,450,000	_	0%	Not Started	٧		regard to revised flow requirements. Future project scheduled to start in 2022
Rosemary Heights Pressure Sewer Capacity Upgrade	Surrey	10,750,000	-	10,750,000	10,750,000	-	0%	Not Started	Y		Future project scheduled to start in 2022
Sapperton Pump Station	New Westminster	82,003,000	74,658,883	7,344,117	77,549,000	4,454,000	98%	Ongoing	N	(1)	Substantial completion in July 2021, still to resolve
	Trest trestimiste.	02,000,000	, 1,000,000	7,5,	7.7,5 13,555	., .5 .,555	30/0	0.18011.8		(-)	defficiencies and complete decommissioning of old
											station.
South Surrey Interceptor Johnston Section	Surrey	84,026,000	49,523,360	34,502,640	84,026,000	_	59%	Ongoing	N		Final section delayed due to protracted property
	3337	0.,020,000	.5,525,555	0 1,00=,0 10	0.,020,000		00,0	5858			and permitting issues.
SSI - King George Section - Odor Control Facility (OCF) and Grit Chamber	Surrey	19,500,000	16,435,720	3,064,280	18,500,000	1,000,000	84%	Ongoing	N		Grit Chamber and 1 OCF operational, 2nd OCF
											delayed to address municipal servicing concerns.
		3,244,567,000	1,044,887,686	2,199,679,314	3,484,728,000	(240,161,000)					
nfrastructure Maintenance Capital											
AIWWTP Chemical Lab UPS System Replacement	Delta	600,000	9,497	590,503	600,000	-	2%	Ongoing	Υ		
AIWWTP Cogen Building Refurbishment	Delta	1,500,000	95,415	1,404,585	1,500,000	-	6%	Ongoing	Y		
AIWWTP Fibre Optic Infrastructure	Delta	1,500,000	1,315,446	184,554	1,400,000	100,000	88%	Ongoing	Υ		
AIWWTP ICS Replacement Program	Delta	14,350,000	-	14,350,000	14,350,000	-	0%	Not Started	N		Delayed to give way to Stage V Activities.
AIWWTP Influent System Remediation	Delta	82,500,000	416,865	82,083,135	82,500,000	-	1%	Ongoing	Υ		Existing Annacis outfall condition led to change in
											risk profile and work scope of project. Conducting
											risk assessment prior to revising estimate and schedule
AIWWTP IPS Pump Building Roof Replacement Phase 2	Delta	830,000	_	830,000	830,000	_	0%	Not Started	N	(4)	Future project scheduled to start in 2024
AIWWTP Outfall Repair	Delta	1,800,000	-	1,800,000	1,800,000	-	0%	Not Started		(4)	Scope review underway to account for new
										-	inspection information.
AIWWTP Replacement of ICS Equipment in Galleries	Delta	2,895,000	2,558,316	336,684	2,895,000	-	88%	Ongoing	Υ		
	ier R Delta	400,000	150,300	249,700	400,000	-		Ongoing			
LC11121 AIWWTP Scheduled 64kV Potential & Current Transform	on D Dalta	400 000			71111 (1111)			DIOT STORTON			
LC11122 AIWWTP Scheduled 64kV Potential & Current Transform		400,000	150 200	400,000	400,000	-	100/	Not Started	V		
LC11122 AIWWTP Scheduled 64kV Potential & Current Transform AIWWTP Scheduled 64kV Potential & Current Transformer Replacements	Delta	800,000	150,300	649,700	800,000	-	19% 37%	Ongoing	Y		
LC11122 AIWWTP Scheduled 64kV Potential & Current Transform							19% 37% 58%		Y Y Y		

As of December 31, 2021											
		Total	Total		Lifetime	Total Budget Less			Project		
		Project	Expenditures	Remaining	Projected	Projected	Percent		on		
Project Name	<b>Project Location</b>	Budget	to Date	Budget	Expenditures	Expenditures	Complete	Status	Schedule?	Note	
AIWWTP Secondary Effluent Discharge Flowmeter Replacement	Delta	400,000	44,719	355,281	200,000	200,000	99%	Ongoing	Υ	(2)	Project in final closeout phases, and will be completed significantly under budget by coordination with other works.
AIWWTP Spare Trickling Filter Pump & Motor Purchase	Delta	1,950,000	-	1,950,000	1,950,000	-	15%	Ongoing	N		tender for supply of pump was issued.
AIWWTP Station Battery Replacement - PHASE 2	Delta	400,000	155,083	244,917	400,000	-	39%	Ongoing	Υ	(2)	
AIWWTP Trickling Filter Media & Distributor Arms & Ducting Replacement	Delta	90,700,000	32,890,863	57,809,137	90,700,000	-	50%	Ongoing	Υ		
Annacis Island WWTP - ICS Component Replacement and Upgrade Program	Delta	1,500,000	1,405,577	94,423	1,500,000	-	94%	Ongoing	Υ		
Annacis MCC 80 051, 80 070, 80 071 Replacement	Delta	2,844,000	2,171,429	672,571	2,844,000	-	76%	Ongoing	Υ		
Annacis Secondary Clarifier Corrosion Repair and Leveling Phase 2	Delta	22,000,000	9,188,811	12,811,189	22,000,000	-	42%	Ongoing	Υ		
Big Bend Forcemain - Gate Replacement	Richmond	2,680,000	70,209	2,609,791	2,680,000	-	3%	Ongoing	N	(4)	Project on hold to confirm scope of repairs
Cambie Trunk Sewer Relocation for Broadway Subway Project	Vancouver	4,500,000	1,155	4,498,845	1,500,000	3,000,000	1%	Ongoing	N		Externally driven and executed project. Scope has been clarified since original submission and expected MV costs reduced.
Combined Sewer Overflow Sampling Station Enhancements	Regional	1,900,000	515,480	1,384,520	1,900,000	-	27%	Ongoing	Υ		
Crescent Beach FM - Replacement	Surrey	29,070,000	6,637,856	22,432,144	28,095,000	975,000	23%	Ongoing	Υ		
English Bay/Balaclava Outfalls Improvement	Vancouver	900,000	-	900,000	900,000	-	0%	<b>Not Started</b>	Υ		Future project scheduled to start in 2022
FSA Flow Metering Program	Regional	3,500,000	1,674,324	1,825,676	3,500,000	-	48%	Ongoing	Υ		
FSA Statutory Right of Way Acquisitions Phase 1	Delta/Port Moody	24,000,000	-	24,000,000	35,100,000	(11,100,000)	0%	Ongoing	Υ		For acquisition of rights-of-way as opportunities arise.
Gilbert/Brighouse Trunk Pressure Sewer Rehab Phase 5	Richmond	23,200,000	-	23,200,000	23,200,000	-	0%	Not Started	Υ		Future project scheduled to start in 2023.
Gilbert/Brighouse Trunk Pressure Sewer Twinning Phase 3	Richmond	54,300,000	14,456,592	39,843,408	54,300,000	-	27%	Ongoing	N		Tender to be issued Feb. 2022 Construction to begin fall of 2022
Gilbert/Brighouse Trunk Pressure Sewer Twinning Phase 4	Richmond	41,800,000	1,105,049	40,694,951	41,800,000	-	3%	Ongoing	N		Tender to be issued Mar. 2022 Construction to begin end of 2022
Glen Eagles Forcemains Replacement Phase 2	West Vancouver	7,750,000	722,627	7,027,373	8,200,000	(450,000)	9%	Ongoing	N		Project delayed due to alignment changes and difficult site conditions.
Glen Eagles Pump Stations Phase 1	West Vancouver	22,500,000	1,472,180	21,027,820	22,500,000	-	7%	Ongoing	N		Delays in design due to permitting and properties.  Design now complete.
Glen Eagles Pump Stations Phase 2	West Vancouver	5,000,000	-	5,000,000	5,000,000	-	0%	Not Started			Future project scheduled to start in 2022
Harbour Pump Station Discharge Header Repair and Valve Replacements	Vancouver	1,500,000	- 05 291	1,500,000	1,500,000	-	0%	Not Started	Y		Design underway. Construction expected in summer 2023.
Harbour Pump Station Power Distribution Equipment Replacement	Vancouver	3,300,000	95,381	3,204,619	3,300,000	-	3% 30%	Ongoing	Y		Externally driven and executed projects. Estimate
Harbour West & East Interceptors Reloc & Protect	Vancouver	16,900,000	5,149,307	11,750,693	19,500,000	(2,600,000)	30%	Ongoing	Y		Externally driven and executed projects. Estimate based upon latest scope of work.
Highbury Interceptor Diversion Junction Chamber Wall Rehabilitation	Vancouver	6,000,000	_	6,000,000	6,000,000	_	0%	Not Started	l N		Project delayed to coordinate with other work.
IIWWTP Digester 4 Roof Replacement & Mixing Replacement	Richmond	24,800,000	17,708,752	7,091,248	20,300,000	4,500,000	95%	Ongoing	V	(2)	rroject delayed to coordinate with other work.
IIWWTP Grit System Refurbishment	Richmond	8,100,000	7,503,949	596,051	8,100,000	-	93%	Ongoing	Ү	(2)	
IIWWTP ICS IPS Control Replacement	Richmond	1,750,000	357,630	1,392,370	1,750,000	_	20%	Ongoing	Y		
IIWWTP ICS Replacement Program	Richmond	750,000	-	750,000	750,000	_	0%	Not Started	ΙΥ		
IIWWTP Influent Gate Refurbishment	Richmond	1,350,000	552,463	797,537	1,110,641	239,000	41%	Ongoing	Υ		
IIWWTP IPS Drive Remediation	Richmond	1,400,000	-	1,400,000	1,400,000	-	0%	Not Started	N	(4)	Project was delayed to confirm scope
IIWWTP MCC/Power Distribution Assess/Replace - Phase 2	Richmond	1,000,000	603,103	396,897	750,000	250,000	99%	Ongoing	Υ	(2)	Project at close out stages and will see a surplus.
IIWWTP PA-Sed Tank & Gallery Wall Refurbishment	Richmond	925,000	-	925,000	925,000	-	0%	Not Started	l N		Work delayed to confirm scope of repair.
IIWWTP Replacement of CoGen Control System	Richmond	2,470,000	1,090,592	1,379,408	2,470,000	-	44%	Ongoing	Υ		, , , , ,
IIWWTP Siphon Chamber Refurbishment	Richmond	2,150,000	, , , , , , , , , , , , , , , , , , ,	2,150,000	2,150,000	-	0%	Not Started	N		Project delayed to allow improved coordination of other related works and improve safe operating conditions for work site.
IIWWTP Solids Handling Refurbishment	Richmond	30,500,000	30,293,884	206,116	30,350,000	150,000	99%	Ongoing	Υ	(2)	
Iona Island Control & Instrumentation Replacement 2011	Richmond	2,750,000	2,033,547	716,453	2,750,000	-	74%	Ongoing	Υ	. ,	
Jervis Pump Station 25kV Voltage Conversion	Vancouver	1,300,000	11,489	1,288,512	1,300,000	-	1%	Ongoing	Υ		
Kent Pump Station High Voltage Switchgear Replacement	Vancouver	2,000,000	-	2,000,000	2,000,000	-	0%	Ongoing	Υ		Future project scheduled to start in 2022
LIWWTP CCT Isolation Gates	Richmond	2,050,000	669,623	1,380,377	2,050,000	-	33%	Ongoing	Υ		
LIWWTP High Efficiency Boiler	Richmond	1,330,000	156,382	1,173,618	1,330,000	-	12%	Ongoing	N	(4)	Rescheduled to after Biogas Cleanup Project is completed and in operation.
LIWWTP ICS Component Replacement	Richmond	360,000	338,299	21,701	360,000	-	94%	Ongoing	Υ		
LIWWTP ICS Replacement Program	Richmond	6,750,000	454,996	6,295,004	6,750,000	-	7%	Ongoing	Υ		
LIWWTP PA-Sed Tank Refurbishment	Richmond	4,115,000	46,529	4,068,471	4,115,000	-	1%	Ongoing	Υ		
LSA Flow Metering Program	Richmond	300,000	76,399	223,601	300,000	-	25%	Ongoing	Υ		
Marshend PS Rehab	Burnaby	7,000,000	1,037,052	5,962,948	7,000,000	-	15%	Ongoing	N		Project delayed to confirm scope, but is now proceeding.
New West Interceptor Grit Chamber	New Westminster	9,050,000	221,159	8,828,841	9,050,000	-	2%	Ongoing	N		Project delayed to coordinate with Sapperton PS completion and focus on higher priority work.
New Westminster Interceptor Repair Columbia St. Section	New Westminster	32,782,000	5,522,820	27,259,180	32,782,000	-	17%	Ongoing	N		Project under construction and experiencing some delays in execution.
NLWWTP Screw Pump Replacement	Langley City	1,550,000	1,218,261	331,739	1,550,000	-	79%	Ongoing	Υ		
North Surrey Interceptor Annieville Channel Crossing Scour Protection	Regional	995,000	397,633	597,367	995,000	-	40%	Ongoing	Y		
NSA Flow Metering Program	West Vancouver	900,000	205,310	694,690	900,000	-	23%	Ongoing	Y		
NSA Scour Protection Upgrades	Regional	2,250,000	- 2 204 71E	2,250,000	2,250,000	-	0%	Ongoing	Υ		Port Mann robabilitation nagging constitution
NSI Rehab or Replacement	Surrey	46,463,000	3,894,715	42,568,285	46,463,000	-	8%	Ongoing	N		Port Mann rehabilitation nearing completion,  Manson Road section delayed to confirm future flow requirements.
NWI - Annacis Section 2 Improvement	Delta	45,000,000	4,875,170	40,124,830	45,000,000	-	11%	Ongoing	N		Project delayed to improve scope definition, and coordination with other works.
NWL WWTP 25 kV Substation Replacement	Langley Township	10,025,000	8,704,590	1,320,410	8,666,000	1,359,000	87%	Ongoing	Υ	(1)	

# Metro Vancouver Liquid Waste Services Capital Expenditures Summary As of December 31, 2021

Ocean Park Trunk Crescent Section (OPC) Pipe Rehabilitation/Replacement Ocean Park Trunk Manholes Lining Port Coquitlam Pump Station Refurbishment  Port Moody Storm Drain Rehabilitation Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment White Rock Forcemain Rehabilitation	Project Location Surrey Surrey Port Coquitlam  Port Moody New Westminster  Surrey  New Westminster  Delta Surrey  Regional	Total Project Budget  4,953,000  550,000 9,250,000  1,650,000 7,238,000  25,800,000  7,000,000	Total Expenditures to Date  2,639,076  - 263,866  - 1,364,859	Remaining Budget  2,313,924  550,000 8,986,134  1,650,000 5,873,141  25,800,000	Projected Expenditures  2,753,000  550,000  51,100,000  1,650,000  8,238,000	Total Budget Less Projected Expenditures  2,200,000  - (41,850,000)	Percent Complete 98% 0% 1% 0% 16%	Status Ongoing Not Started Ongoing  Not Started Ongoing	Project on Schedule? N Y Y	Note (1)	Comments  Project in final closeout phases, and will be completed significantly under budget. Future project scheduled to start in 2022 Scope changed since original concept, and a replacement pump station is now likely required. The budget was updated in the 2022 Capital Plan Future project scheduled to start in 2023
Ocean Park Trunk Crescent Section (OPC) Pipe Rehabilitation/Replacement Ocean Park Trunk Manholes Lining Port Coquitlam Pump Station Refurbishment  Port Moody Storm Drain Rehabilitation Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Surrey Surrey Port Coquitlam  Port Moody New Westminster  Surrey  New Westminster  Delta Surrey	Project Budget  4,953,000  550,000  9,250,000  1,650,000  7,238,000  25,800,000	Expenditures to Date  2,639,076  - 263,866  - 1,364,859	Budget  2,313,924  550,000 8,986,134  1,650,000 5,873,141	Projected Expenditures  2,753,000  550,000  51,100,000  1,650,000  8,238,000	Projected Expenditures  2,200,000  - (41,850,000)	98% 0% 1%	Ongoing  Not Started  Ongoing  Not Started	on Schedule? N Y Y		Project in final closeout phases, and will be completed significantly under budget. Future project scheduled to start in 2022 Scope changed since original concept, and a replacement pump station is now likely required. The budget was updated in the 2022 Capital Plan
Ocean Park Trunk Crescent Section (OPC) Pipe Rehabilitation/Replacement Ocean Park Trunk Manholes Lining Port Coquitlam Pump Station Refurbishment  Port Moody Storm Drain Rehabilitation Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Surrey Surrey Port Coquitlam  Port Moody New Westminster  Surrey  New Westminster  Delta Surrey	Budget  4,953,000  550,000  9,250,000  1,650,000  7,238,000  25,800,000	2,639,076 - 263,866 - 1,364,859	2,313,924 550,000 8,986,134 1,650,000 5,873,141	550,000 51,100,000 1,650,000 8,238,000	2,200,000 - (41,850,000) -	98% 0% 1%	Ongoing  Not Started  Ongoing  Not Started	N Y Y		Project in final closeout phases, and will be completed significantly under budget. Future project scheduled to start in 2022 Scope changed since original concept, and a replacement pump station is now likely required. The budget was updated in the 2022 Capital Plan
Ocean Park Trunk Manholes Lining Port Coquitlam Pump Station Refurbishment  Port Moody Storm Drain Rehabilitation Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Surrey Port Coquitlam  Port Moody New Westminster  Surrey  New Westminster  Delta Surrey	550,000 9,250,000 1,650,000 7,238,000 25,800,000	- 263,866 - 1,364,859	550,000 8,986,134 1,650,000 5,873,141	550,000 51,100,000 1,650,000 8,238,000	- (41,850,000) -	0% 1%	Not Started Ongoing Not Started	Y Y	(1)	completed significantly under budget. Future project scheduled to start in 2022 Scope changed since original concept, and a replacement pump station is now likely required. The budget was updated in the 2022 Capital Plan
Port Coquitlam Pump Station Refurbishment  Port Moody Storm Drain Rehabilitation Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Port Coquitlam  Port Moody New Westminster  Surrey  New Westminster  Delta Surrey	9,250,000 1,650,000 7,238,000 25,800,000	263,866 - 1,364,859 -	1,650,000 5,873,141	51,100,000 1,650,000 8,238,000	(41,850,000)	1%	Ongoing  Not Started	Y		Future project scheduled to start in 2022 Scope changed since original concept, and a replacement pump station is now likely required. The budget was updated in the 2022 Capital Plan
Port Coquitlam Pump Station Refurbishment  Port Moody Storm Drain Rehabilitation Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Port Coquitlam  Port Moody New Westminster  Surrey  New Westminster  Delta Surrey	9,250,000 1,650,000 7,238,000 25,800,000	263,866 - 1,364,859 -	1,650,000 5,873,141	51,100,000 1,650,000 8,238,000	(41,850,000)	1%	Ongoing  Not Started	Y		Scope changed since original concept, and a replacement pump station is now likely required. The budget was updated in the 2022 Capital Plan
Port Moody Storm Drain Rehabilitation Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Port Moody New Westminster  Surrey  New Westminster  Delta Surrey	1,650,000 7,238,000 25,800,000	- 1,364,859 -	1,650,000 5,873,141	1,650,000 8,238,000	-	0%	Not Started			replacement pump station is now likely required. The budget was updated in the 2022 Capital Plan
Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	New Westminster  Surrey  New Westminster  Delta Surrey	7,238,000	1,364,859 -	5,873,141	8,238,000						
Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	New Westminster  Surrey  New Westminster  Delta Surrey	7,238,000	1,364,859 -	5,873,141	8,238,000						Future project scheduled to start in 2023
Royal Ave PS Rehabilitation  Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	New Westminster  Surrey  New Westminster  Delta Surrey	7,238,000	1,364,859 -	5,873,141	8,238,000						ruture project scrieduled to start in 2025
Sewer Relocations and Protections at Fraser Surrey Docks  Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Surrey  New Westminster  Delta Surrey	25,800,000	<u>-</u>			(1,000,000)	10/0	Oligonig	'		Costs updated to reflect scope as per 70% detail
Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	New Westminster  Delta Surrey			25,800,000							design.
Sewer Relocations and Protections for Pattullo Bridge Replacement Project  SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Delta Surrey		2.240	, ,	4,000,000	21,800,000	0%	Not Started	N		Externally driven and executed project. Scope has
SSI Influent Control Chamber Repair and Replace Gates Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Delta Surrey	7,000,000	2 240								been reduced since BHP pulled out of terminal upgrade proposal.
Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program  Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Surrey		3,218	6,996,783	7,000,000	-	1%	Ongoing	N		Externally driven and executed project.
Surrey Corrosion Control Facility Replacement  VSA Flow Metering Program  Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Surrey										
VSA Flow Metering Program Westridge FM Replacement Westridge Pump Stations 1 & 2 Refurbishment	•	1,305,000	13,554	1,291,446	1,305,000	-	1%	Ongoing	N	(4)	Project on hold to confirm scope of repairs
Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment	Regional	2,900,000	461,699	2,438,301	7,250,000	(4,350,000)	16%	Ongoing	N		Project delayed to confirm configuration and
Westridge FM Replacement  Westridge Pump Stations 1 & 2 Refurbishment		5,800,000	683,346	5,116,654	5,800,000	_	12%	Ongoing	Υ		location of facility.
	Burnaby	3,650,000	686,027	2,963,973	3,650,000	-	19%	Ongoing	N		Project delayed in early 2021 to focus on higher
	•										priority work
White Rock Forcemain Renabilitation	Burnaby	16,250,000	731,798	15,518,202	16,250,000	-	5%	Ongoing	Y		Future president ask adulad to basics in 2022
	White Rock/Surrey	8,700,000	19,949	8,680,051	8,700,000	-	0%	Not Started	Υ		Future project scheduled to begine in 2022
Works Yard	Burnaby	32,000,000	26,550,793	5,449,207	32,000,000	-	83%	Ongoing	Υ		
	_	889,880,000	222,886,326	666,993,674	919,059,641	(29,180,000)					
nfrastructure Resilience Capital											
AIWWTP 69 kV Substation Modifications	Delta	5,500,000	2,575,199	2,924,801	5,500,000	-	47%	Ongoing	Υ		
AIWWTP Automation of Influent Gates	Delta	3,700,000	3,583,620	116,380	3,694,681	5,000	97%	Ongoing	Υ		
AIWWTP Cogeneration Backup Power	Delta	75,003,000	70,237,858	4,765,142	72,003,000	3,000,000	94%	Ongoing	Υ		Project nearing completion and expected to come
AIWWTP PST Area Walkway & Column Remediation	Delta	1,800,000	1,391,248	408,752	1,380,000	420,000	100%	Completed	٧	(1)(2)	in under budget. Under budget due to efficient design, competitive
Alwari 191 Area walkway a column hemediadon	Delta	1,000,000	1,331,240	400,732	1,300,000	420,000	10070	completed	'	(1)(2)	market pricing and less tank defects than
											anticipated.
AIWWTP UPS Condition Monitoring System	Delta	550,000	-	550,000	550,000	-	0%	Not Started	N	(4)	Construction on hold until resolution of design issues.
Highbury Interceptor North Arm Crossing - Upgrade of Siphons	Vancouver	12,500,000	12,246,186	253,814	12,500,000	-	98%	Ongoing	N		Project execution delayed to coordinate safety approvals
IIWWTP - Biogas Lines Relocation	Richmond	5,780,000	3,942,379	1,837,621	5,780,000	-	75%	Ongoing	N		Delays due to challenges with approvals and supply chain issues.
IIWWTP Standby Diesel Generators	Richmond	5,000,000	2,791	4,997,209	5,000,000	_	1%	Ongoing	N		Citain issues.
LIWWTP Power Reliability	Richmond	8,202,000	1,830,816	6,371,184	8,202,000	-	22%	Ongoing	N		Project delayed due to procurement and to
											coordinate design issues.
SSI Sulfide Odour and Corrosion Control	Delta	7,700,000	1,074,954	6,625,046	7,700,000	-	14%	Ongoing	N		Project delayed due to procurement issues
VSA Emergency Backup Power	Vancouver	24,310,000	12,945,579	11,364,421	24,310,000	-	53%	Ongoing	N		5 of 7 units are complete, 2 stations (Jervis and Chilco PS) are delayed due to protracted property
		150,045,000	109,830,630	40,214,370	146,619,681	3,425,000					and permitting issues.
nfrastructure Upgrade - WasteTreatment Capital											
Iona Secondary Treatment Upgrade	Richmond	750,000,000	24,740,016	725,259,984	750,000,000	-	3%	Ongoing	Υ	(5)(6)	
North Shore WWTP Secondary Upgrade and Conveyance	Dist of North Van	1,057,867,000	497,387,107	560,479,893	1,057,867,000		37%	Ongoing	N	(5)	
		1,807,867,000	522,127,122	1,285,739,878	1,807,867,000	<del>-</del>					
nfrastructure Upgrade Capital											
AIWWTP Ammonia Removal – Sidestream	Delta	125,900,000	734,499	125,165,501	125,900,000	-	1%	Ongoing	Υ	(4)	Continuing with data collection with more analyses
											in 2022 to confirm study results. Design not
											scheduled to start until late in the decade.
AIWWTP Electrical Distribution System Protection Control and Monitoring	Delta	2,650,000	607,205	2,042,795	2,650,000	-	23%	Ongoing	Υ		
AIWWTP Replacement of Protective Relays	Delta	3,258,000	2,242,665	1,015,335	3,258,000	-	69%	Ongoing	Υ		
All WWTPs Power Quality Monitoring & Outage Alarming Network	Regional	2,870,000	2,632,027	237,973	2,870,000	-	92%	Ongoing	Y		Decided delivered to a confirmation of the con
Biosolids Dryer	Delta	211,700,000	11,722,975	199,977,025	211,700,000	-	1%	Ongoing	Υ		Project delayed to confirm location (AIWWTP vs NWL WWTP)
Ferguson Road Paving Refurbishment	Richmond	850,000	-	850,000	1,100,000	(250,000)	0%	Not Started	Υ		Project Scheduled to start in 2022
Glenbrook Combined Trunk Sewer Separation	New Westminster	73,450,000	268,911	73,181,089	73,450,000	-	1%	Ongoing	Ϋ́		Initial phase (project scoping) is complete. Balance
		-						- •			of project not scheduled to start for some years.
IIWWTP Biosolids Dewatering Facility	Richmond	61,300,000	56,409,219	4,890,781	61,300,000	_	92%	Ongoing	N		Project delayed due to construction and permittin
HAVANA LE DIOSONIOS DEMOTERNIS FACILITÀ	MCHHOHU	01,500,000	30,403,213	4,030,781	01,300,000	-	JZ 70	Ongoing	IN		issues, but is nearing completion
IIWWTP Sludge Lagoons Dewatering Facility	Richmond	4,000,000	1,949,205	2,050,795	4,000,000	-	90%	Ongoing	N		Delayed due to supply chain issues.
LIWWTP Effluent Heat Recovery Project	Richmond	10,000,000	-	10,000,000	10,000,000						• • •

**ATTACHMENT 3 - LWS Metro Vancouver** 

**Liquid Waste Services Capital Expenditures Summary** As of December 31, 2021

7.5 01 2-66-113-11 3-1, 2-52-1	Γ				Lifetime						
	_	Total	Total			Total Budget Less			Project		
		Project	Expenditures	Remaining	Projected	Projected	Percent		on		
Project Name	<b>Project Location</b>	Budget	to Date	Budget	Expenditures	Expenditures	Complete	Status	Schedule?	Note	Comments
New CSO Management Gates for New Westminster Interceptor	New Westminster	5,925,000	608,135	5,316,865	5,925,000	-	10%	Ongoing	Υ		
Ocean Park Trunk Sewer - Air Management Facility	Surrey	7,750,000	-	7,750,000	7,750,000	-	0%	Not Started	N	(4)	On hold due to protracted property negotiations
WWTPs Electrical System Studies & Upgrades	Regional	1,900,000	11,405	1,888,595	1,900,000	-	1%	Ongoing	N	(4)	Awaiting completion of AI Stage 5 Ph1 and AI Cogen projects studies.
	- -	511,553,000	77,186,246	434,366,754	511,803,000	(250,000)					- ' '
Opportunity Capital											
AIWWTP Hydrothermal Processing Pilot	Delta	19,380,000	1,072,859	18,307,141	19,380,000	-	10%	Ongoing	Υ		
Fraser Sewerage Area Integrated Resource Recovery (IRR) Study	Regional	1,200,000	137,146	1,062,854	1,200,000	-	11%	Ongoing	N		Adding scope to the sudy. Anticipated completion Fall 2022
LIWWTP Biogas Clean-up Project	Richmond	13,800,000	11,928,139	1,871,861	13,800,000	-	86%	Ongoing	Υ		
LIWWTP Pilot Digestion Optimization Facility	Richmond	3,100,000	1,398,421	1,701,579	3,100,000	-	45%	Ongoing	Υ		
North Surrey Interceptor - Port Mann Section - Odour Control	Surrey	7,500,000	253,199	7,246,801	7,500,000	-	2%	Ongoing	N		Project delayed due to resourcing and scope
											definition. Project now proceeding
	-	44,980,000	14,789,764	30,190,236	74,580,000	(29,600,000)					
Grand Total Liquid Waste Services		6,648,892,000	1,991,707,776	4,657,184,224	6,912,454,000	(263,562,000)					

# Notes:

- (1) Project will be completed under budget - savings due to competitive pricing.
- (2) Full contingency not required.
- Design work done in house resulting in lower cost.
- Project on hold.
- Separate status reports are being provided to Liquid Waste Committee and Board.
- (3) (4) (5) (6) Project budget is for up to 2025 only.

Metro Vancouver
Regional Parks Capital Expenditures Summary
As of December 31, 2021

				Current Ye	ar			
Project Name	Project Location	2021 Budget	2021 Budget Amendments	Total 2021 Budget	Actual Expenditures	2021 Remaining Budget	Status	Notes / Comments
Regional Parks Capital Expenditures Summary		23,070,000	3,435,000	26,505,000	22,161,324	4,343,676		
Capital Maintenance Projects		4,030,000	-	4,030,000	3,960,970	69,030		Budget fully expended. Extensive progress on asset management initatives throughout the regional park system.
Regional Parks Land Acquisition		42,000,000	(42,000,000)					
Regional Parks Land Acquisition program total		12,000,000	(12,000,000)	-	-	- (55.4.7)	Camandatad	2. A beathages of land for Kanalia Cook
Kanaka Creek - 27372 Dewdney Trunk Road, Maple Ridge		-	2,250,000	2,250,000	2,305,147	, , ,	Completed	3.4 hectares of land for Kanaka Creek.
Codd Wetlands - 21198 Thompson Road, Pitt Meadows		-	11,500,000	11,500,000	11,552,808	, , ,	Completed	59 hectares of land for Codd Wetlands.
Codd Wetlands - 14788 Neaves Road, Pitt Meadows		-	1,685,000	1,685,000	1,705,385	(20,385)	Completed	14.3 hectares for Codd Wetlands.
		12,000,000	3,435,000	15,435,000	15,563,340	(128,340)		
Capital Development Projects								
Widgeon Marsh - New Park Development	Coquitlam	4,500,000		4,500,000	653,577	3,846,423	Ongoing	A multi-year project to design and develop Widgeon Marsh Regional Park. Implementation planned for 2021 was deferred to 2022 to provide time for additional archeological investigation, relationship building and collaboration with First Nations.
Capilano - New Service Yard	North Vancouver	750,000		750,000	104,587	645,413	Ongoing	The Capilano River service yard is in the final stages of the development permitting process with District of North Vancouver. Construction will proceed in 2022.
Grouse - BCMC Realignment + Improvement	North Vancouver	350,000	200,000	550,000	417,267	132,733	Ongoing	A multi-year project to implement the Grouse Mountain Trail and Amenity Improvement project, funded by an Investing in Canada Infrastructure Grant. Significant improvements to the Grouse Grind and BCMC Trails were completed in 2021. Design, First Nation engagement, and implementation of the project will extend to 2024.
Burnaby Lake - Service Yard Replacement	Burnaby	450,000	(200,000)	250,000		250,000	Ongoing	Regional Park staff are advancing pre-planning and service yard location assesment. This project will move forward in 2022/2023.
Colony Farm - Sheep Paddocks Trail Rebuild	Port Coquitlam	100,000		100,000	21,370	78,630	Complete	This project is complete.
Boundary Bay - Perimeter Trail	Delta	-	150,000	150,000	154,773	(4,773)	Complete	This project is complete.
Derby Reach - Full Service Washroom	Langley	290,000		290,000	46,093	243,907	Ongoing	A multi-year project to construct a full service washroom facility in Derby Reach Regional Park. Consturction was initiated in 2021 and will be complete in 2022.
Crippen - Dorman Point Access and Amenities	Bowen Island	-	50,000	50,000	21,858	28,142	Ongoing	Site design initiated in 2021. Implementation is underway and will be complete in 2022.
Campbell Valley - Perimeter Greenway Trail	Langley	600,000	(200,000)	400,000	51,166	348,834	Ongoing	A multi-year project to implement the MVRD Board approved mangement plan. Design work was initiated in 2021.  Construction will extend from 2022-2024 with implementation of priority trail and staging area improvements beginning in Spring 2022.
Crippen - New Service yard	Bowen Island			-	1,101,425	(1,101,425)	Substantially Complete	2020 capital project carryover expenses. Project is substantially complete.
Aldergrove - Phase 1 Management Plan	Langley			-	5,621	(5,621)	Complete	2020 capital project carryover expenses. Project complete.

# **ATTACHMENT 3 - PARKS**

Metro Vancouver
Regional Parks Capital Expenditures Summary
As of December 31, 2021

	[			Current Yea	ar			
Project Name	Project Location	2021 Budget	2021 Budget Amendments	Total 2021 Budget	Actual Expenditures	2021 Remaining Budget	Status	Notes / Comments
Crippen - Davies Orchard Cabins	Bowen Island			-	59,277	(59,277)	Ongoing	This project was awarded a \$450,000 provincial grant. Design was finalized in 2021. Implementation will proceed through 2022.
		7,040,000	-	7,040,000	2,637,014	4,402,986		
Grand Total Regional Parks		23,070,000	3,435,000	26,505,000	22,161,324	4,343,676		

Metro Vancouver
Solid Waste Services Capital Expenditures Summary
As of December 31, 2021

As of December 31, 2021										
					Lifetime					
		Total	Total	Damainin a	Duntantant	Total Budget Less	D		Project	
Ducinet Name	Duciest Leastien	Project	Expenditures	Remaining	Projected	Projected	Percent	Chahua	on Cabadula Nata	Commonts
Project Name	Project Location	Budget	to Date	Budget	Expenditures	Expenditures	Complete	Status	Schedule? Note	Comments
Infrastructure Opportunity Program										
WTE Facility District Heating Opportunities	Burnaby	2,300,000	440,453	1,859,547	2,300,000	-	25%	Ongoing	Υ	
,	,	2,300,000	440,453	1,859,547	2,300,000	-	•			
andfills										
Alternative Fuel and Recyclables Recovery Centre	Coquitlam	60,000,000	-	60,000,000	60,000,000	-	0%	Not Started		
Coquitlam Landfill Closure*	Coquitlam	5,000,000	4,998,995	1,005	5,000,000	-	100%	Completed		
Coquitlam Landfill East Closure	Coquitlam	5,000,000	-	5,000,000	5,000,000	-	0%	Not Started	Υ	
Coquitlam Landfill Fly Ash Cell 2 Closure Final Cover*	Coquitlam	3,200,000	3,197,734	2,266	3,200,000	-	100%	Completed	Υ	
Coquitlam Landfill Gas Collection Upgrades*	Coquitlam	3,100,000	2,856,423	243,577	3,100,000	-	92%	Ongoing	Υ	
Coquitlam Landfill Gas Collection Upgrades Phase II*	Coquitlam	3,600,000	3,098,378	501,622	3,600,000	-	85%	Ongoing	Υ	
Coquitlam Landfill Lot 3 Development*	Coquitlam	5,000,000	3,718,273	1,281,727	5,000,000	-	95%	Ongoing	Υ	
Coquitlam Landfill Pump Station Upgrade*	Coquitlam	800,000	430,009	369,991	800,000	-	85%	Ongoing	Υ	
Coquitlam Landfill: Leachate Collection System Grade Realignment	Coquitlam	1,000,000	-	1,000,000	1,000,000	-	0%	Not Started	Υ	
		86,700,000	18,299,812	68,400,188	86,700,000	-	•			
ecycling and Waste Centre System										
United Boulevard Recycling and Waste Centre Compactor	Coquitlam	2,500,000	2,317,600	182,400	2,400,000	100,000	100%	Completed	Υ	
United Boulevard Recycling and Waste Centre	Coquitlam	77,600,000	71,659,209	5,940,791	77,600,000	-	96%	Ongoing	N	Facility opened on March 14, 2022
Langley Recycling and Waste Centre Recycling Depot Expansion	Langley Township	5,500,000	-	5,500,000	5,500,000	-	0%	Not Started	Υ	
Maple Ridge Recycling and Waste Centre Upgrades	Maple Ridge	2,000,000	-	2,000,000	2,000,000	-	0%	Not Started	Υ	
North Shore Recycling and Waste Centre Compactor Replacement	North Vancouver	2,500,000	-	2,500,000	2,500,000	-	0%	Not Started	Υ	
Central Surrey Recycling and Waste Centre	Surrey	62,300,000	40,541,940	21,758,060	62,300,000	-	85%	Ongoing	Υ	Facility expected to open in early summer 2022
North Surrey Recycling and Waste Centre Compactor Replacement	Surrey	2,500,000	-	2,500,000	2,500,000	-	0%	Not Started	Υ	
North Surrey Recycling and Waste Centre Recycling Depot Expansion	Surrey	25,500,000	-	25,500,000	25,500,000	-	0%	Not Started	N	Land acquisition expected early 2022. Project n started
Western Region Recycling and Waste Centre Replacement	Regional	75,000,000	-	75,000,000	75,000,000	-	0%	Not Started	Υ	started
	-	255,400,000	114,518,749	140,881,251	255,300,000	100,000				
Vaste to Energy Facility										
Acid Gas Reduction	Burnaby	41,000,000	450,000	40,550,000	41,000,000	-	1%	Ongoing	Υ	
Biosolids Processing	Burnaby	20,500,000	367,243	20,132,757	20,368,000	132,000	5%	Ongoing	V	
Bottom Ash Crane Replacement	Burnaby	1,500,000	-	1,500,000	1,500,000	-	0%	Ongoing	, V	
Bottom Ash Processing	Burnaby	6,800,000	6,248,214	551,786	6,800,000	-	92%	Ongoing	N	Project schedule impacted due to the timing of
Carbon Silo Replacement	Burnaby	2,400,000	-	2,400,000	2,400,000	-	0%	Not Started	Υ	procurement phase
Compressed Air System Replacement	Burnaby	3,000,000	8,423	2,991,577	3,000,000	-	5%	Ongoing	Υ	
District Energy	Burnaby	40,000,000	-	40,000,000	40,000,000	-	0%	Not Started	Υ	
Electrical Transformers Replacement	Burnaby	5,000,000	-	5,000,000	5,000,000	-	0%	Not Started	Υ	
Fabric Filter Hopper and Pulse Header Refurbishment	Burnaby	2,250,000	-	2,250,000	2,250,000	-	5%	Ongoing	N	Consultant has been engaged for detailed desi
Feed Hopper/Chute	Burnaby	2,600,000	1,602,760	997,240	2,587,000	13,000	70%	Ongoing	Υ	
Fly Ash Silo Refurbishment	Burnaby	1,000,000	-	1,000,000	1,000,000	-	0%	Not Started	Υ	
Generation Bank Replacement	Burnaby	9,000,000	-	9,000,000	9,000,000	-	0%	Not Started		
Lime Silo Replacement	Burnaby	3,600,000	-	3,600,000	3,600,000	_	0%	Not Started		
Primary Economizer Replacement	Burnaby	5,000,000	93,851	4,906,149	5,000,000	-	2%	Ongoing	N	Authorization has been provided to Covanta
Primary Superheaters Replacement	Burnaby	4,000,000	-	4,000,000	4,000,000	-	0%	Not Started	Υ	p 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Programmable Logic Controllers Replacement	Burnaby	2,000,000	_	2,000,000	2,000,000	-	0%	Not Started		
Pug Mill Enclosure Ventilation System Replacement	Burnaby	1,000,000	_	1,000,000	1,000,000	-	0%	Not Started		
Refuse Crane	Burnaby	14,000,000	73,539	13,926,461	14,000,000	-	1%	Ongoing	N	Consultant is preparing procurement documen
Secondary Economizers Replacement	Burnaby	6,000,000	-	6,000,000	6,000,000	-	0%	Not Started	Υ	for detailed design and refuse crane purchase.
Stack Refurbishment	Burnaby	350,000	-	350,000	350,000	-	0%	Not Started		
	,	171,000,000	8,844,030	162,155,970	170,855,000	145,000	•			
Grand Total Solid Waste Services		515,400,000	142,103,045	373,296,955	515,155,000	245,000				

# NOTE

<sup>\*</sup> Coquitlam Landfill projects being completed as a part of the United Boulevard Recycling and Waste Centre construction project

Metro Vancouver Water Capital Expenditures Summary As of December 31, 2021

ecember 31, 2021											
		Total	Total		Lifetime Total	Total Budget Less			Project		
roject Name	Project Location	Project	Expenditures to Date	Remaining Budget	Projected Expenditures	Projected	Percent Complete	Status	on Schedule?	Note	Comments
	Project Location	Budget	to Date	buuget	Expenditures	Expenditures	Complete	Status	Scheduler	Note	Comments
Ifrastructure Growth Capital Annacis Main No. 5 (Marine Crossing)	New West/Surrey	488,000,000	50,061,989	437,938,011	488.000.000	_	10%	Ongoing	N		Design delays
Annacis Main No. 5 (Marine Crossing) Annacis Main No. 5 (North)	New West/Surrey	51,500,000			51,500,000	-	2%	Ongoing	N Y		Design delays
Annacis Main No. 5 (North) Annacis Main No. 5 (South)	Surrey	56,900,000	854,555 4,061,247	50,645,445 52,838,753	56,900,000	-	2% 7%	Ongoing	Y		
	Coguitlam	171,550,000	1,302,111		171,550,000	-	1%	Ongoing	Ϋ́Υ		
Cape Horn Pump Station No. 3				170,247,889		-	1%	Ongoing			
Coquitlam Intake No. 2 & Tunnel	Coquitlam	1,181,230,000	8,105,533	1,173,124,467	1,181,230,000	-	1%	Ongoing	N		Project delayed due to value engineering optimized options.
Coquitlam Intake No. 2 (Water Treatment)	Coquitlam	1,486,000,000	887,669	1,485,112,331	1,486,000,000	-	1%	Ongoing	N		Project delayed due to value engineering optimized options.
Coquitlam Main No. 4 (Cape Horn)	Coquitlam	152,600,000	1,988,799	150,611,201	152,599,723	-	1%	Ongoing	Υ		
Coquitlam Main No. 4 (Central Section)	Coquitlam	204,470,000	5,826,397	198,643,603	204,470,000	-	3%	Ongoing	Υ		
Coquitlam Main No. 4 (South Section)	Coquitlam	408,250,000	6,302,346	401,947,654	408,250,000	-	2%	Ongoing	N		South Section Prebuilds delayed due to long detailed design.
Fleetwood Reservoir	Surrey	43,367,000	6,809,477	36,557,523	43,367,000	-	16%	Ongoing	N		Project delayed due to property approval.
Grandview Reservoir Unit No. 2	Surrey	26,000,000	-	26,000,000	26,000,000	-		Not Started	Υ		
Haney Main No. 4 (West Section)	Port Coquitlam	74,050,000	370,846	73,679,154	74,050,000	-	1%	Ongoing	Υ		
Hellings Tank No. 2	Delta	29,411,000	5,643,855	23,767,145	29,411,000	-	19%	Ongoing	Υ		
Jericho Reservoir No. 1	Langley Township	38,065,000	39,971,888	(1,906,888)	40,565,000	(2,500,000)	99%	Ongoing	Υ	(c) (h)	
Kennedy Newton Main	Surrey	132,550,000	58,765,976	73,784,024	116,710,000	15,840,000	44%	Ongoing	N	(b)	Route selection delays.
Newton Pump Station No. 2	Surrey	50,800,000	5,311,398	45,488,602	50,800,000	· · ·	10%	Ongoing	N		Property acquisition delays.
Newton Reservoir Connection	Surrey	27,050,000	-,- ,	27,050,000	27,050,000	-	0%	Not Started	Υ		.,,
Port Mann Main No. 2 (South)	Surrey	36,800,000	31,534,819	4,500,000	36,034,819	765,000	95%	Ongoing	Y		
South Surrey Main No. 2	Surrey	143,700,000	91,086	143,608,914	143,700,000	-	1%	Ongoing	Y		
South Surrey Main No. 2 Nickomekl Dam Prebuild	Surrey	2,000,000	,	2,000,000	2,000,000	_	0%	Not Started	Y		
Whalley Kennedy Main No. 2	Surrey	96,000,000	_	96,000,000	96,000,000	_	0%	Not Started	Ϋ́		
Whalley Main	Surrey	31,800,000	29,834,419	1,965,581	31,800,000	_	95%	Ongoing	Ý		
Whatey Wall	Surrey _	4,932,093,000	257,724,410	4,674,368,590	4,954,787,542	(22,695,000)	3370	Oligoliig			
astructure Maintenance Capital Annacis Main No. 2 - Queensborough Crossover Improvement	New Westminster	1,200,000	=	1,200,000	1,200,000	=	0%	Not Started	Υ	(e)	Likely not required. MOTI may not relocate
Annacis Main No. 3 BHP Potash Facility Pipe Protection	Surrey	600,000	-	600,000	600,000	-	0%	Not Started	Υ	(e)	Queensborough Main.
Beach Yard Facility - Site Redevelopment	Dist of North Van	45,500,000	-	45,500,000	45,500,000	-	0%	Not Started	Υ		
Boundary Road Main No. 2 & No. 3 Decommissioning	Burnaby	1,500,000	424,821	1,075,179	1,500,000	-	50%	Ongoing	Y		
Burnaby Mountain Main No. 2	Burnaby	10,200,000		10,200,000	10,200,000	-	0%	Not Started	Y		
Burnaby Mountain Pump Station No. 2	Burnaby	21,000,000	242,082	20,757,918	21,000,000	-	1%	Ongoing	N		Scope of work under review.
Cape Horn Reservoir Condition Assessment and Structural Repair	Coquitlam	1,550,000	-	1,550,000	1,550,000	-	0%	Not Started	Υ		,
Capilano Main No. 5 (South Shaft to Lost Lagoon)	Vancouver	260,000,000	12,374,911	247,625,089	260,000,000	-	5%	Ongoing	N		Delayed due to project approval timelines.
Capilano Main No. 7 Line Valve & Swing Connection	Dist of North Van	2,100,000	1,962,662	137,338	2,100,000	-	100%	Completed	Υ		,,.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Capilano Raw Water Pump Station Bypass PRV Upgrades	Dist of North Van	1,500,000	95,796	1,404,204	1,500,000	_	6%	Ongoing	ν		
Capilano Watershed Security Gatehouse	Dist of North Van	2,300,000	534,219	1,765,781	2,300,000		23%	Ongoing	Y		
Central Park Main No. 2 (10th Ave to Westburnco)	Burnaby	28,350,000	28,454	28,321,546	28,350,000	-	0%	Not Started	N		Delayed due to project scope review.
Central Park Main No. 2 (Patterson to 10th Ave)	Burnaby	91,900,000	32,275,586	59,624,414	91,900,000	_	35%	Ongoing	Y		belayed ade to project scope review.
Central Park Reservoir Structural Improvements	Burnaby	1,900,000	,,	1,900,000	1,900,000	_	0%	Not Started	Y		
Central Park WPS Starters Replacement	Burnaby	8,000,000	1,346,916	6,653,084	8.000.000	_	17%	Ongoing	N		Delayed due to re-zoning.
CLD & SFD Fasteners Replacement & Coating Repairs	Dist of North Van	2,100,000	1,720,354	379,646	2,100,000	_	82%	Ongoing	Y		belayed due to re zonnig.
Cleveland Dam - Lower Outlet HBV Rehabilitation	Dist of North Van	4,900,000	2,210,055	2,689,945	4,900,000	_	75%	Ongoing	Ϋ́	(g)	
Cleveland Dam Drumgate Seal Replacement	Dist of North Van	1,250,000	269,208	980,792	1,250,000		22%	Ongoing	Y	(6)	
Coquitlam Pipeline Road Remediation	Coquitlam	2,000,000	1,855,820	144,180	1,856,960	143,000	100%	Completed	Ϋ́	(f)	
Coquitiani ripenne Roau Remediation	Coquitiani	2,000,000				143,000	1%		Ϋ́	(1)	
	Convitton	000 000					170	Ongoing			
CWTP Ozone Sidestream Pipe Heat Trace and Insulation	Coquitlam	900,000	9,374	890,626	900,000		407				
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement	Coquitlam	1,400,000	60,882	1,339,118	1,400,000	=	4%	Ongoing	Y		
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades	Coquitlam Coquitlam	1,400,000 1,700,000	60,882 1,684,847	1,339,118 15,153	1,400,000 1,700,000	-	99%	Ongoing	Υ		
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges	Coquitlam Coquitlam Burnaby	1,400,000 1,700,000 2,700,000	60,882 1,684,847 245	1,339,118 15,153 2,699,755	1,400,000 1,700,000 2,700,000	= = =	99% 0%	Ongoing Not Started	Y Y		
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section	Coquitlam Coquitlam Burnaby Burnaby	1,400,000 1,700,000 2,700,000 12,300,000	60,882 1,684,847 245 9,705,838	1,339,118 15,153 2,699,755 2,594,162	1,400,000 1,700,000 2,700,000 12,300,000	- - -	99% 0% 80%	Ongoing Not Started Ongoing	Y Y N		Alignment changes.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section)	Coquitlam Coquitlam Burnaby Burnaby Burnaby	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000	60,882 1,684,847 245 9,705,838 19,869,722	1,339,118 15,153 2,699,755 2,594,162 1,616,278	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000	- - - -	99% 0% 80% 95%	Ongoing Not Started Ongoing Ongoing	Y Y N N	(b)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Dzone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Uggrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000	- - - - -	99% 0% 80% 95% 25%	Ongoing Not Started Ongoing Ongoing Ongoing	Y Y N N		-
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main No. 2 Still Creek	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392 14,101	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 1,485,899	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000	- - - - - -	99% 0% 80% 95% 25% 1%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing	Y Y N N N	(b) (e)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby Dist of North Van	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392 14,101 15,535,852	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000	- - - - - - -	99% 0% 80% 95% 25% 1% 95%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing	Y Y N N N Y	(e)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Dzone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgragdes Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 7,000,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392 14,101 15,535,852 4,341,548	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148 2,658,452	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 5,000,000	- - - - - - - 2,000,000	99% 0% 80% 95% 25% 1% 95%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing	Y Y N N N Y Y		Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements Improvements to Capilano Mains No. 4 and 5	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 7,000,000 1,700,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392 14,101 15,535,852 4,341,548 108,039	1,339,118 15,153 2,659,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148 2,658,452 1,591,961	1,400,000 1,700,000 2,700,000 12,300,000 63,100,000 1,500,000 1,500,000 5,000,000 1,700,000	-	99% 0% 80% 95% 25% 1% 95% 95% 6%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing	Y Y N N N Y	(e)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements Improvements to Capilano Mains No. 4 and 5 Kersland Reservoir No. 1 Structural Improvements	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van Vancouver	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 1,500,000 1,500,000 7,000,000 1,700,000 6,250,000	60,882 1,684,847 245 9,705,838 19,869,722 14,101 15,535,852 4,341,548 108,039 1,025,137	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148 2,658,452 1,591,961 5,224,863	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 5,000,000 1,700,000 6,250,000	- -	99% 0% 80% 95% 25% 1% 95% 95% 6% 16%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing	Y Y N N N Y Y Y	(e) (a)(b)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements Improvements to Capiliano Mains No. 4 and 5	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 7,000,000 1,700,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392 14,101 15,535,852 4,341,548 108,039	1,339,118 15,153 2,659,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148 2,658,452 1,591,961	1,400,000 1,700,000 2,700,000 12,300,000 63,100,000 1,500,000 1,500,000 5,000,000 1,700,000	-	99% 0% 80% 95% 25% 1% 95% 95% 6%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing	Y Y N N N Y Y	(e)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements Improvements to Capilano Mains No. 4 and 5 Kersland Reservoir No. 1 Structural Improvements	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van Vancouver	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 1,500,000 1,500,000 7,000,000 1,700,000 6,250,000	60,882 1,684,847 245 9,705,838 19,869,722 14,101 15,535,852 4,341,548 108,039 1,025,137	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148 2,658,452 1,591,961 5,224,863	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 5,000,000 1,700,000 6,250,000	- -	99% 0% 80% 95% 25% 1% 95% 95% 6% 16%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing	Y Y N N N Y Y Y	(e) (a)(b)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Drone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements Improvements to Capiliano Mains No. 4 and 5 Kersland Reservoir No. 1 Structural Improvements Little Mountain Reservoir Roof Upgrades	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van Vancouver Vancouver	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 7,000,000 1,700,000 6,250,000 3,450,000	60,882 1,684,847 245 9,705,838 19,869,722 14,101 15,535,852 4,341,548 108,039 1,025,137	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148 2,658,452 1,591,961 5,224,863 2,430,669	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 5,000,000 1,700,000 6,250,000 1,650,000	- -	99% 0% 80% 95% 25% 1% 95% 95% 6% 16% 100%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Completed	Y Y N N Y Y Y Y Y Y Y	(e) (a)(b) (g)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 - Kincaid Section Douglas Road Main No. 2 - Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements Improvements to Capiliano Mains No. 4 and 5 Kersland Reservoir No. 1 Structural Improvements Little Mountain Reservoir Roof Upgrades Lulu Island - Delta Main - Scour Protection Phase 2	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van Vancouver Vancouver Richmond	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 7,000,000 1,700,000 6,250,000 3,450,000 3,550,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392 14,101 15,535,852 4,341,548 108,039 1,025,137 1,019,331	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 1,485,899 964,148 2,658,452 1,591,961 5,224,863 2,430,669 3,550,000	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 5,000,000 1,700,000 6,250,000 1,650,000 3,550,000	- -	99% 0% 80% 95% 25% 1% 95% 95% 6% 16% 100%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Completed Not Started	Y Y N N Y Y Y Y Y Y Y	(e) (a)(b) (g)	Procurement delays.
CWTP Ozone Sidestream Pipe Heat Trace and Insulation CWTP Ozone Sidestream Pump VFD Replacement CWTP pH, Alkalinity Upgrades Dechlorination for Reservoir Overflow and Underdrain Discharges Douglas Road Main No. 2 Kincaid Section Douglas Road Main No. 2 (Vancouver Heights Section) Douglas Road Main No. 2 Still Creek Douglas Road Main Protection E2 Shaft Phase 3 First Narrows Tunnel Isolation Chamber Improvements Improvements to Capilano Mains No. 4 and 5 Kersland Reservoir No. 1 Structural Improvements Little Mountain Reservoir Roof Upgrades Lulu Island - Delta Main - Scour Protection Phase 2 Lulu Island - Delta Main No. 2 (Marine Crossing)	Coquitlam Coquitlam Burnaby Burnaby Burnaby Burnaby Dist of North Van Dist of North Van Vancouver Vancouver Richmond Richmond	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 63,100,000 1,500,000 7,000,000 1,700,000 6,250,000 3,450,000 3,550,000 370,000,000	60,882 1,684,847 245 9,705,838 19,869,722 16,027,392 14,101 15,535,852 4,341,548 108,039 1,025,137 1,019,331	1,339,118 15,153 2,699,755 2,594,162 1,616,278 47,072,608 964,148 2,658,452 1,591,961 5,224,863 2,430,669 3,550,000 370,000,000	1,400,000 1,700,000 2,700,000 12,300,000 21,486,000 1,500,000 1,500,000 5,000,000 1,700,000 6,250,000 1,650,000 3,550,000	- -	99% 0% 80% 95% 25% 1% 95% 95% 6% 16% 100% 0%	Ongoing Not Started Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing Completed Not Started	Y Y N N N Y Y Y Y Y Y Y Y	(e) (a)(b) (g)	Procurement delays. Alignment changes.

# Metro Vancouver Water Capital Expenditures Summary As of December 31, 2021

ecember 31, 2021											
					Lifetime					l	
		Total Project	Total Expenditures	Remaining	Total Projected	Total Budget Less Projected	Percent		Project on		
roject Name	Project Location	Budget	to Date	Budget	Expenditures	Expenditures	Complete	Status	Schedule?	Note	Comments
Port Moody Main No. 1 Christmas Way Relocation	Coquitlam	2,350,000	-	2,350,000	2,350,000	-	0%	Not Started	Y	(e)	
Port Moody Main No. 3 Dewdney Trunk Rd Relocation	Coquitlam	2,700,000	4,523	2,695,477	2,700,000	-	85%	Ongoing	Υ	(e)	
Port Moody Main No. 3 Scott Creek Section	Coquitlam	12,000,000	277,851	11,722,149	12,000,000	-	4%	Ongoing	Υ	(-)	
Queensborough Main Royal Avenue Relocation	New Westminster	7,500,000	8,342	7,491,658	7,500,000	_	5%	Ongoing	Y		
Rechlorination Station SHS Storage Tank Replacement	Regional	1,200,000	204,025	995,975	1,200,000	_	17%	Ongoing	v v		
Rechlorination Station Upgrades	Regional	15,000,000	407,302	14,592,698	15,000,000	_	3%	Ongoing	v v		
Rehabilitation of AN2 on Queensborough Bridge	New West/Delta	2,500,000	829,859	1,670,141	2,500,000	_	33%	Ongoing	Ý		
Relocation and Protection for MOTI Expansion Project Broadway	Vancouver	8,900,000	65,004	8,834,997	8,900,000	-	1%	Ongoing	Y	(e)	
	Delta / Richmond		65,004		2,450,000	-	0%		Y		
Relocation and Protection for MOTI George Massey Crossing Replacement	· ·	2,450,000		2,450,000				Not Started		(e)	
Relocation and Protection for Translink Expansion Project Surrey Langley SkyTrain	Surrey	6,600,000	-	6,600,000	6,600,000	-	0%	Not Started	Y	(e)	
Sapperton Main No. 2 North Road Relocation and Protection	Coquitlam	6,500,000		6,500,000	6,500,000	-	0%	Not Started	Y		
SCFP Centralized Compressed Air System	Dist of North Van	900,000	39,769	860,231	900,000	-	4%	Ongoing	Y		
SCFP Clearwell Membrane Replacement	Dist of North Van	17,400,000	-	17,400,000	17,400,000	-	0%	Not Started	Υ		
SCFP Concrete Coatings	Dist of North Van	2,500,000	2,501,262	(1,262)	2,501,262	(1,000)	100%	Completed	Υ		
SCFP OMC Building Expansion	Dist of North Van	2,650,000	123,403	2,526,597	2,650,000	-	5%	Ongoing	Υ		
SCFP Polymer System Upgrade	Dist of North Van	3,450,000	503,748	2,946,252	3,450,000	-	15%	Ongoing	Υ		
SCFP SCADA/ICS Controller Replacement	Dist of North Van	1,400,000	-	1,400,000	1,400,000	-	0%	Not Started	Υ		
South Delta Main No. 1 - Ferry Road Check Valve Replacement	Delta	600,000	106,185	493,815	600,000	_	18%	Ongoing	Υ		
South Surrey Main No. 1 Nickomekl Dam Relocation	Surrey	7,100,000		7,100,000	7,100,000	-	0%	Not Started	N	(e)	Project delayed by City of Surrey.
South Surrey Supply Main (Serpentine River) Bridge Support Modification	Surrey	400,000	79,469	320,531	400,000	_	20%	Ongoing	Y	7	-,
Sunnyside Reservoir Unit 1 Upgrades	Surrey	8,850,000	7,894,106	955,894	7,950,000	900,000	100%	Completed	Ý	(b)	
Tilbury Main North Fraser Way Valve Addition						900,000	13%		Y	(0)	
	Burnaby	3,100,000	398,828	2,701,172	3,100,000	-	2%	Ongoing	Y		
Water Chamber Improvements and Repairs Westburnco Pump Station No. 2 VFD Replacements	Burnaby	2,000,000 2,550,000	36,226	1,963,774 2,295,882	2,000,000	-	2% 10%	Ongoing	Y		
Westburnco Pump Station No. 2 VFD Replacements	New Westminster		254,118		2,550,000		10%	Ongoing	Y		
	=	1,148,986,000	138,922,683	1,010,063,317	1,128,644,222	20,342,000					
structure Resilience Capital											
Barnston/Maple Ridge Pump Station - Back-up Power	Pitt Meadows	9,000,000	240,156	8,759,844	9,000,000		3%	Ongoing	N		Delayed due to property selection.
Burnaby Mountain Tank No. 2	Burnaby	21,650,000	64,104	21,585,896	21,650,000		1%	Ongoing	Y		belayed due to property selection.
Burnaby Mountain Tank No. 3			04,104			-	1%		Y		
	Burnaby	21,400,000		21,400,000	21,400,000	-		Ongoing	Υ		
Cambie Richmond Main No. 3 (Marine Crossing)	Richmond/Van	490,250,000	2,069,434	488,180,566	490,250,000	-	2%	Ongoing	Υ		
Cape Horn Pump Station 2 - Back-Up Power	Coquitlam	8,000,000	131,722	7,868,278	8,000,000	-	2%	Ongoing	Υ		
Capilano Mid-Lake Debris Boom	Dist of North Van	750,000	15,610	734,390	750,000	-	2%	Ongoing	Υ		
Capilano Raw Water Pump Station - Back-up Power	Dist of North Van	33,000,000	11,830,734	21,169,266	33,000,000	-	36%	Ongoing	N		Site selection delays.
Capilano Reservoir Boat Wharf	Dist of North Van	850,000	69,235	780,765	850,000	-	8%	Ongoing	Υ		
Clayton Langley Main No. 2	Surrey	16,900,000	-	16,900,000	16,900,000	-	0%	Not Started	Υ		
Cleveland Dam Power Resiliency Improvements	Dist of North Van	1,700,000	30,530	1,669,470	1,700,000	-	2%	Ongoing	Υ		
Cleveland Dam Seismic Stability Evaluation	Dist of North Van	800,000		800,000	800,000	_	0%	Not Started	Υ		This project phase to start in 2022 after
											completion of the CLD Canyon Amplification/Concrete Dam Analysis pr
Coguitlam Intake Tower Seismic Upgrade	Coquitlam	26,000,000	1,431,915	24,568,085	26,000,000	_	6%	Ongoing	Υ		,, ,
Critical Control Sites - Back-Up Power	Regional	1,800,000	-,,	1,800,000	1,800,000	-	0%	Not Started	Y		
CWTP Ozone Back-up Power	Coquitlam	7,450,000	_	7,450,000	7,450,000	_	0%	Not Started	Ϋ́		
Emergency Power Strategy for Regional Water Facilities	Regional	400,000	158,699	241,301	400,000	-	40%	Ongoing	Ý		
		,		,	,			88	•		
Grandview Pump Station Improvements	Surrey	2,600,000	387,271	2,212,729	2,600,000	-	15%	Ongoing	Υ		
Haney Main No. 4 (Marine Crossing)	P.Cog/P.Meadows	390,250,000	235,112	390,014,888	390,250,000	-	1%	Ongoing	Υ		
Mackay Creek Debris Flow Mitigation	Dist of North Van	9,700,000	9,115,257	584,743	9,700,000	_	98%	Ongoing	N		Delays due to challenging ground condi-
Pebble Hill Pump Station Seismic Upgrade	Delta	1,800,000	,	1,800,000	1,800,000	-	0%	Not Started	N	(d)	Coordinating with City of Delta.
Pebble Hill Reservoir No. 3 Seismic Upgrade	Delta	9,500,000	361.525	9,138,475	9,500,000	_	4%	Ongoing	Y	1-7	
Pebble Hill Reservoir Seismic Upgrade	Delta	14,800,000	1,342,314	13,457,686	12,800,000	2,000,000	15%	Ongoing	N.	(b)	Design delays due to geotechnical cond
Reservoir Isolation Valve Automation	Regional	6,450,000	1,192,875	5,257,125	6,450,000	2,000,000	18%	Ongoing	N	(5)	Delayed due to scope refinement.
Scour Protection Assessments and Construction General	Regional	4.000.000	1,132,013	4.000.000	4.000.000	-	0%	Not Started	Y		selayed due to scope reillientent.
			270.042.000			-			-		
Second Narrows Crossing (Tunnel)	Burnaby/DNV	468,550,000	279,843,998	188,706,002	468,550,000	-	60%	Ongoing	Y		
Seymour Falls Boat Wharf	Dist of North Van	800,000	65,345	734,655	800,000	-	11%	Ongoing	Y		
Seymour Lake Debris Boom	Dist of North Van	800,000	287,175	512,825	800,000	-	36%	Ongoing	Υ		
Seymour Main No. 2 Joint Improvements	Dist of North Van	5,252,000	663,540	4,588,460	5,252,000	-	16%	Ongoing	N		Work delayed to coordinate with Broad Skytrain relocation work.
Seymour Main No. 5 III ( North )	Dist of North Van	236,900,000	5,019,663	231,880,337	236,900,000	-	2%	Ongoing	Υ		Saystani relocation work.
Seymour Reservoir Mid-Lake Debris Boom	Dist of North Van	2,300,000	1,230,676	1,069,324	2,300,000	_	54%	Ongoing	Y		
Sunnyside Reservoir	Surrey	19,300,000	7,556,887	11,743,113	19,300,000	-	50%	Ongoing	Ý		
Vancouver Heights System Resiliency Improvements	Burnaby	1,500,000	6,661	1,493,339	1,500,000	-	0%	Not Started	Y		
	,					-			-		Dealer daler area and Mari
Westburnco Pump Station - Back-up Power	New Westminster	23,500,000 1,837,952,000	1,238,752 <b>324,589,191</b>	22,261,248 <b>1,513,362,809</b>	23,500,000 1,835,952,000	2,000,000	5%	Ongoing	N		Design delay, scope modification.
	-	1,037,332,000	324,303,131	1,313,302,609	1,033,332,000	2,000,000					
tructure Upgrade Capital											
CWTP Ozone Generation Upgrades for Units 2 & 3	Coquitlam	7,000,000	3,271,087	3,728,913	7,000,000	-	47%	Ongoing	N		Delay due to operational requirements.
Lower Seymour Conservation Reserve Learning Lodge Replacement	Dist of North Van	5,000,000	876,931	4,123,069	5,000,000	-	18%	Ongoing	Υ		
Online Chlorine Monitoring Stations	Regional	4,150,000	-	4,150,000	4,150,000	-	0%	Not Started	Υ		

# **ATTACHMENT 3 - WS**

Metro Vancouver Water Capital Expenditures Summary As of December 31, 2021

					Lifetime						
		Total	Total		Total	<b>Total Budget Less</b>			Project		
		Project	Expenditures	Remaining	Projected	Projected	Percent		on		
Project Name Pro	ject Location	Budget	to Date	Budget	Expenditures	Expenditures	Complete	Status	Schedule?	Note	Comments
Sapperton Main No. 1 New Line Valve and Chamber New	Westminster	3,800,000	977,716	2,822,284	3,800,000	-	26%	Ongoing	N		Tie-ins delayed.
South Delta Main No. 1 - 28 Ave to 34B Ave Delt	a	22,650,000	20,708,558	1,941,442	22,650,000	-	100%	Completed	N		Construction delays due to unforeseen
											environmental and geotechnical conditions.
South Delta Mains - 28 Ave Crossover Delt	a	10,500,000	10,439,252	60,748	10,500,000	-	99%	Ongoing	N		Utility conflicts and additional scope of work.
Tilbury Junction Chamber Valves Replacement with Actuators Rich	mond	5,600,000	4,542,070	1,057,930	5,600,000	-	81%	Ongoing	N		Tie-ins delayed due to railway permitting
											requirements.
Water Meter Upgrades Regi	onal	22,400,000	5,437,226	16,962,774	22,400,000	-	24%	Ongoing	N		Procurement delays.
Water Optimization - Flow Meters (Non-billing) Phase 1 Regi	onal	16,500,000	-	16,500,000	16,500,000	-	0%	Not Started	Υ		
Water Optimization - Flow Meters (Non-billing) Phase 2 Regi	onal	19,500,000	-	19,500,000	19,500,000	-	0%	Not Started	Υ		
Water Optimization - Instrumentation Regi	onal	11,400,000	-	11,400,000	11,400,000	-	0%	Not Started	Υ		
Water Optimization Automation & Instrumentation Regi	onal	9,540,000	8,018,834	1,521,166	9,540,000	-	84%	Ongoing	N		Procurement delays.
		138,040,000	54,271,675	83,768,325	138,040,000	-					
Opportunity Capital											
Capilano Hydropower Dist	of North Van	114,250,000	218,368	114,031,632	114,250,000	-	1%	Ongoing	N		Project currently on hold.
op a proper s		114,250,000	218,368	114,031,632	114,250,000	-		. 0. 0			
Grand Total Water Capital		8,171,321,000	775,726,327	7,395,594,673	8,132,374,000	38,947,000					

#### Notes:

- Contingency not required. (a)
- (b) (c) (d) (e) (f) Construction costs lower than estimated. City of Surrey share - 33.72%, Township of Langley share - 66.28%.
- Cost sharing proposal with City of Delta
  Project start is dependent on a 3rd party. External agency yet to begin work.
  GVWD Cost Share City of Coquitlam, Fortis and BC Hydro
- Extent of construction scope less than originally anticipated.
- Design change/consutant

# Capital Project Status Information December 31, 2021

The progress details of the Metro Vancouver Housing Corporation (MVHC) capital projects are highlighted below:

# **Heather Place - Building B**

Expenditures in 2021 were below the anticipated level as the issuance of the city abatement permit was later than scheduled. Abatement work was expected to begin in late 2021; however, the work is now delayed to mid-2022.

# **Kingston Gardens**

Expenditures in 2021 were below the anticipated amount due to the delay in construction commencement, which was a result of the building permit issuance. Construction is expected to begin in Q1 of 2022.

# **Welcher Avenue**

Overall expenditures were below anticipated amounts in 2021 due to the delay in construction commencement. 2021 activities included detailed project design and tendering. Construction was expected to begin in Q4 of 2021. The building permit application was submitted in April 2021 and an amended building permit was submitted in September 2021. Construction is expected to commence in Q2 2022.

# Malaspina Village

Overall expenditures were below anticipated amounts in 2021 as the awarding of the architectural services contract was delayed from late 2021 to early 2022.

#### **Pitt Meadows**

Architectural services contract was awarded in September 2021. Schematic design phase proceeded through Q4 2021 and will continue in 2022. Archaeology draft report has been received and First Nations engagement is complete.

# **Eastburn Square**

Architectural services contract was awarded in December 2021. Geotechnical site assessment has been completed. Schematic design will progress in 2022. Re-zoning application to be submitted in Q1 2022.

# Southwynde

Architectural services contract was awarded in November 2021. Schematic design will progress in 2022. Re-zoning application to be submitted in Q1 2022.

# Capital Project Status Information December 31, 2021

# **GREATER VANCOUVER SEWERAGE & DRAINAGE DISTRICT (Liquid Waste Services)**

Major GVS&DD liquid waste capital projects are generally proceeding on schedule and within budget. The following capital program items and exceptions are highlighted:

# Infrastructure Growth Program

- FSA Albert Street Trunk Sewer The Albert St. Trunk Sewer is a sanitary sewer located in the City of Port Moody that was constructed in the 1960's and is in need of a capacity upgrade. Phase 1 construction was completed in 2019. Phase 2 of the project includes the upgrade of a section that is approx. 200 m long and crosses Barnet Hwy just north of St. John St using the microtunneling construction method. The sewer surcharges in a residential area under heavy rain. Construction was completed in late 2021.
- FSA Burnaby Lake North Interceptor Winston Street Section Phase 1 of the sewer was completed in October 2021, and involves 880 m of 914 mm sewer constructed by open cut methods. It located to the east of Sperling Avenue. Phase 2 of the project involves 2.9 km of 2.1 m diameter sewer constructed primarily by tunneling. The RFP for the tunneling portion of the work closed in December 2021. The successful contractor was Pomerleau Bessac Infrastructure (PBI) and the construction contract was awarded in January 2022. Construction is scheduled to begin in April 2022. The project is projecting a surplus.
- FSA South Surrey Interceptor King George Section Odour Control Facility (OCF) and Grit Chamber This project involves three separate installations: two odour control facilities (at King George Boulevard near 56 Ave in Surrey and at Highway 10 and Highway 91 in Delta) and a grit chamber at the King George location. The grit chamber portion of this project is complete and in service. Tritech Group Ltd., the contractor for the odour control facilities, has completed the facility at Highway 91, which has been operational since March 2020. Tritech is still working on the King George facility which is scheduled to be commissioned later in the spring of 2022. The project is projecting a surplus at the end of construction.
- FSA Annacis Island WWTP Stage 5 Expansion Phase 1 This work involves expansion of treatment process units including primary sedimentation tanks, secondary clarifiers, solid contact tanks, and odour control facilities. This construction contract was awarded to Graham and AECON Joint Venture in April 2017. Substantial completion of the overall project was achieved in May 2021, and the various processes were all in service in late 2021.

 FSA - Annacis Island WWTP Outfall – Surge Control - This project involves the replacement of four hydraulic gates in the Influent Control Chamber and ancillary equipment to mitigate the risk of transient surges to upstream infrastructure. The construction contract was awarded to Maple Reinders Construction Limited in March 2021. Long lead equipment submittals have been approved for fabrication. Construction is approximately 10% complete. The project is tracking on schedule with the substantial completion in late Q3 2023.

# Infrastructure Maintenance Program

- LSA Gilbert Trunk Sewer Twinning Construction of the 5.3 km long Phase 1 and 2 is complete. The remaining 2 Phases have a total length of 4.7 km consisting of 1.8 m diameter sewers. Phase 4, from Steveston Highway to the Lulu Island WWTP, was tendered in 2020 but due to contractual issues the process was collapsed and restarted. It has been re-tendered and is expected to close on March 31 2022. Phase 3 which extends from Blundell Road south to the Steveston Highway, is expected to be tendered in early April 2022. The Phase 4 construction contract is expected to be awarded in July 2022 and construction will begin in late 2022. Phase 3 is expected to be awarded in the fall of 2022 with construction commencing in late 2022 or early 2023.
- FSA North Surrey Interceptor Rehab or Replacement This project involves two components. The
  first is rehabilitating approximately 220m of the existing NSI near the Port Mann Bridge. It also
  involves relocation and upgrading of City of Surrey connection to the NSI. Work is currently
  underway and is expected to be completed in June 2022.

The other part of this project is twinning and rehabilitation of approximately 760m of the existing NSI-Manson Road section. The project is currently moving on to preliminary design. Construction is expected to commence in mid-2023 for the twinning portion. Rehabilitation may begin earlier in 2022 depending on the result of an upcoming condition analysis.

- FSA Crescent Beach FM Replacement This project involves the design and construction of approximately 2 km of sanitary force main to replace the existing 500 mm diameter FRP (fiber reinforced plastic) pipe which is aging and in poor condition. JJM Construction was awarded the contract in July 2021. Construction started in the fall of 2021, and is scheduled to be completed by the end of 2022.
- FSA New Westminster Interceptor Repair Columbia Street Section This project involves the rehabilitation of 1,600 m of the 1.5 m diameter New Westminster Interceptor from Front St. to McBride Blvd. The contract was awarded to Southland Holdings. Construction started in July 2021. Phase 1, which involves the first 800 m of sliplining, is scheduled to be completed in May 2022. Phase 2 and 3 will follow, with timing to be determined in conjunction with the Contractor, the City of New Westminster and the Ministry of Highways.
- FSA Ocean Park Trunk Crescent Section (OPC) Pipe Rehabilitation/Replacement This project involves the design and construction of a 420m long sewer between 24 Avenue and Bayview Street, in Surrey. It is a combination of open cut work and trenchless work using cured in place pipe (CIPP) technology. The contract was awarded to BEL Contracting. Work was finished in Q4 2021.
- FSA Annacis Island WWTP Secondary Clarifier Corrosion Repair This project involves replacing 12 secondary clarifier mechanisms that have been damaged by corrosion and are at the end of their service life. This project is combined with the Secondary Clarifier Flow Control project, which

involves the addition of 12 new influent flow balancing gates and the replacement of 12 effluent launders and weirs. The current construction contract, awarded to NAC Constructors Ltd. in March 2019 for the amount of \$17.8M, consists of the replacement of the 5 remaining mechanism units, the addition of 9 flow balancing gates and the replacement of the 12 existing effluent launders and weirs. Construction started in May 2020 and is scheduled to be complete by end of 2022. To date 12 mechanisms, 8 launders and weirs have been replaced, and 11 flow balancing gates have been installed.

- FSA Annacis Island WWTP Trickling Filter Media, Distributor and FOA Duct Replacement This project replaces the rotary distributors, plastic media and foul air ducting for the four Trickling Filters (TF) at the AIWWTP. These components have been in service for over 20 years and are reaching the end of their service life. The distributors and ducting have experienced significant corrosion, resulting in recent equipment failures requiring emergency maintenance in the past few years. The construction will be completed in two contracts, with the first contract for two TFs and the second contract for the remaining two TFs. This work was to be executed one unit at a time with one TF per year during the low flow season. Maple Reinders Construction Ltd. have completed the refurbishment for the first TF (TF 1) started in April 2020 and was successfully completed in September 2020 before the start of the wet weather season. Refurbishment of the second TF (TF 3) started in mid-April 2021 and was completed in September 2021. The second contract for the refurbishment of the remaining two TFs (TF 2 and TF4) was awarded to Pomerleau in July 2021. There has been a delay due to delivery of equipment, and TF2 and TF4 will now be completed in 2023 and 2024 which is a 1 year delay.
- FSA Northwest Langley WWTP 25 kV Substation Replacement This project involves the design and construction of a new 25kV substation to replace the existing outdoor substation which transforms and distributes power to areas in the plant. Due to its age and poor condition of the switchgear enclosures, the existing substation has been assessed as unreliable for maintenance and operations. The contract was awarded to Pomerleau, and construction commenced in Q1 2019. The construction was substantially completed in July 2021. Project closeout and correction of minor deficiencies remain and Owner's acceptance of the project is expected in Q3 2022.

# Infrastructure Resilience Program

• VSA – Emergency Backup Power - This project involves design, supply and installation of standby emergency backup generators at the Chilco, Columbia, Harbour, Hudson, Jervis, Kent and Willingdon pump stations to allow the stations to remain operational during power failure events and reduce the risk of a spill. Three separate tenders for the Columbia, Harbour, Hudson, Kent and Willingdon upgrades were issued in Q4 2019. The construction at Harbour, Hudson, Kent and Willingdon pump stations were completed earlier in 2021 and the generators were commissioned. The Columbia PS generator was completed and commissioned in Q4 of 2021. The Vancouver Parks Board approved the Jervis PS Generator concept in the fall of 2019, and the design and permitting of the Jervis facility is advancing. Construction has been rescheduled until late 2023, due to unresolved property issues. The Chilco facility concept is currently being reviewed with the Vancouver Parks Board, prior to starting the detailed design. To prevent future spills during power outages, MV is actively working on design and installation of temporary generators at both Chilco and Jervis PS later in 2022.

# Infrastructure Upgrade Program

VSA – Iona Island WWTP Biosolids Dewatering Facility – This project involves the construction of a
mechanical dewatering facility to dewater on-going plant production of biosolids so that they can
be transported for beneficial reuse or disposal. This facility will permit the decommissioning of the

four existing digested sludge lagoons and the sludge drying area to make space for the construction of the new tertiary treatment plant. The \$55 million design-build contract was awarded to NAC Constructors in April 2019. The design phase is 99% completed, and the construction phase is about 95% complete as of December 2021. Ground improvement and civil works underground piping, foundations and concrete works are complete. The two Digested Sludge Storage Tanks, Dewatering Building, Truck Load-out Building, Mechanical/Electrical/Control Rooms have been erected, enclosed, and finished except for minor touch-up painting and remedial work. All mechanical process equipment such as the centrifuges, hoppers, pumps, and screw conveyors have been delivered and installed and will be rotationally-checked and functionally-tested in Q1 2022. The project has nearly completed the electrical installation phase — i.e. cable pulls, transformer installation, switchgear, motor control centers, and the wiring of field devices and instrumentation. The electrical switchgear and field devices will be loop-checked and functionally-tested in Q1 2022. The dewatering facility is targeted for acceptance by MV in Q3 2022 with 30 days of Owner Commissioning commencing in Q2 2022.

# **Opportunity Program**

- FSA Annacis Island WWTP Hydrothermal Liquefaction This work involves the design and construction of a demonstration scale plant to convert wastewater biomass to biocrude as a low carbon fuel. The objective of the demonstration scale is to assess the technology performance and the feasibility of full-scale implementation at an existing or future WWTP. Six separate contracts are anticipated as part of this project including a qualitative risk analysis of the HTL system and an operations-maintenance contract independent of the AIWWTP facility operations. Procurement of a progressive design build contractor for the HTL system is underway and the design portion of the contract is expected to be awarded in Q1 2022. Design of the supporting ancillary systems outside of the HTL system is currently underway and is expected to be substantially completed in Q3 2022. The entire HTL demonstration plant is scheduled to be completed in 2025 and put in operation from 2025 to 2027.
- LSA Lulu Island WWTP Biogas Cleanup Project This project involves the design and construction of a new digester gas clean-up facility at LIWWTP for producing pipeline quality RNG (a.k.a. biomethane) for sale to Fortis Energy Inc. This project supports Metro Vancouver's commitment to protect public health and the environment. This innovative treatment system will result in a decrease in the flaring of digester gas, a reduction in regional greenhouse gas emissions, and the reuse of a sustainable resource. The system will produce enough renewable natural gas to heat 400 homes and gas production will increase as our local population grows. The project is 97% completed as of December 2021 and is presently undergoing the 30-day commissioning period under the supervision of LIWWTP staff to prove out the system and remedy any deficiencies or performance shortcomings of the equipment as provided by the various suppliers and contractors. Owner's commissioning is expected to be completed by March of 2022.
- LSA LIWWTP Pilot Digestion Optimization Facility The Pilot Digestion Optimization Facility (PDOF) fabrication and installation was awarded to Tritech in Q1 2021. Fabrication of the equipment mounted in modular skids is currently underway in the contractor's facilities following a full review of shop drawings by MV in Q3 2021. The PDOF's purpose is to facilitate the evaluation of sludge digestion optimization techniques without risking full-scale operations. Lessons learnt at the pilot scale could be incorporated in existing and future plants leading to the deferral of significant investments such as building new digesters. The project is measured at 42% complete as of December 2021 with an expected completion date in Q3 2022. The PDOF is designed to be adaptable

and transportable (being built in modules) to other WWTP sites (such as AIWWTP or ARC) for further research and testing purposes. Experimentation, data collection and trend analyses will be undertaken by both MV PPA and O&M in cooperation with UBC Okanagan research staff.

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# Capital Project Status Information December 31, 2021

# 2021 Regional Park Major Capital Project Update

Major Regional Parks capital projects are proceeding throughout the region. Project details are highlighted below:

# Widgeon Marsh - Grouse Mountain Trail and Amenity Improvements

Phase 1 implementation work originally planned for 2021 was deferred to 2022 to provide time for relationship building and collaboration with First Nations. Regional Parks staff continue to engage First Nations in sharing information, seeking input and exploring collaborative opportunities. An archeological impact assessment and cultural study, that will guide park design and management over the long term, will conclude in spring 2022.

A rezoning application to the City of Coquitlam is also expected to conclude in Spring 2022 following First Nation engagement. Regional Parks staff continue to work closely with City staff through the rezoning process.

An application to the Investing in Canada Infrastructure Program – Community, Culture and Recreation Program was submitted in October 2020 to fund Phase 1 park improvements. Announcements on the grant program are expected in early 2022. The delay in Phase 1 implementation will ensure Metro Vancouver remains eligible for this grant, should the application be successful.

# **Crippen Regional Park – Davies Orchard Revitalization**

In November 2017, the Metro Vancouver Board approved a concept plan for Davies Orchard with a vision to improve public access, add new features and amenities, and enhance the historic cottages and orchard.

In early 2021, this project was awarded a \$450,000 provincial grant from the Unique Heritage Infrastructure stream of the Community Economic Recovery Infrastructure Program (CERIP). This funding will go towards Phase I of the project which includes upgrades to five cottage buildings, servicing improvements and deconstruction of one cottage in poor condition.

All required permits are now in place for Phase 1. Implementation will begin in Spring 2022 and extend through the year. Phase II, which includes site and public space improvements will proceed in 2023. Staff are working closely with Bowen Island Municipality and are planning a stakeholder workshop this spring.

# **Derby Reach Regional Park - Edgewater Bar Washrooms**

Construction of a full service washroom facility at Edgewater Bar in Derby Reach Regional Park is underway and expected to conclude in December 2022. The new facility will improve the day use and camping visitor experience. Accessibility will be enhanced, capacity will be expanded, site circulation and open space will be improved and environmental impacts will be reduced.

# Grouse Mountain Regional Park - Grouse Mountain Trail and Amenity Improvements

In 2020, the Government of Canada and Province of BC announced a \$2.5 million grant for the Grouse Mountain Trail and Amenity Improvement Project under the Investing in Canada Infrastructure Program.

The purpose of the project is to implement the park management plan, and improve access and safety for park users. The project timeline is from 2020 to 2024.

Improvements to the Grouse Grind and BCMC Trail will continue throughout 2022. Detailed design of an expanded trailhead and lower mountain trail network is underway. First Nation engagement is ongoing and will continue through 2022.

# **Campbell Valley Regional Park Management Plan Implementation**

A multidisciplinary team is guiding the implementation of the MVRD Board approved Campbell Valley Regional Park Management Plan. The scope of this project includes expanding the trail and greenway network, improving park access and ecology, enhancing the Little River Bowl area, and developing and opening McLean Pond for public access.

Advanced design and permitting will continue through 2022. Construction will extend from 2022-2024 with priority trail and staging area improvements beginning in Spring 2022.

# Crippen Regional Park – Dorman Point Development

Regional Park staff have initiated site planning and design of trail access and site amenities for the recently acquired Dorman Point area of Crippen Regional Park. Ecological assessment, survey, and preliminary clearing of the access trail is complete. Detailed design and implementation will extend through 2022.

# **Regional Park Service Yards**

Capilano River, Crippen and Pacific Spirit Regional Parks service yards are scheduled for replacement. These upgrades will ensure continued safe and efficient operation, maintenance and stewardship of regional parks sites.

Construction of the Crippen service yard is substantially complete and is expected to be fully operational in Spring 2022. Construction of the Pacific Spirit service yard is underway. The Capilano River service yard is in the final stages of the development permitting process with District of North Vancouver.

# Capital Project Status Information – Solid Waste Services December 31, 2021

The two recycling and waste centre construction projects, United Boulevard Recycling and Waste Centre and Central Surrey Recycling and Waste Centre are nearing completion. Major capital projects are expected to be completed within budget. Waste-to-Energy Facility projects and purchase of land for a new North Surrey Recycling and Waste Centre recycling depot are proceeding slower than expected and have resulted in reduced expenditures in 2021 compared to projected cash flows.

# Recycling and Waste Centre Program

- The United Boulevard Recycling and Waste Centre construction started in May 2018 with site grading works. The full construction contract was awarded in December 2018. Construction is complete and the facility opened on March 14, 2022.
- The Central Surrey Recycling and Waste Centre project received rezoning and a development permit in late 2018. The construction contract was awarded in the summer of 2020. Construction was initiated in July of 2020. Construction is well underway and expected to be complete in June 2022.

# **Landfills Program**

• Construction of Phase 2 landfill gas collection system upgrades is being completed as a part of the construction of the United Boulevard Recycling and Waste Centre. The new landfill gas infrastructure has been commissioned prior to United Boulevard Recycling and Waste Centre opening. A system upgrade is required which includes a new control room and compressor at the blower flare station. Preliminary design has been started and design work should be completed in 2022.

### Waste-to-Energy Program

- The refuse crane replacement project commenced with preliminary engineering in 2019. The next phases of the project include detailed design and procurement of the major capital items.
- The second pass superheater replacement project is complete.
- Covanta commenced replacement of the back-up feedwater pumps as they have reached the end
  of their useful life.
- The feed hopper / chute replacement project started in late 2019. Feed hopper replacement is now complete with feed chute replacement to be completed in 2022.
- Ministry of Environment and Climate Change Strategy has approved proceeding with managing up to 25,000 tonnes per year of biosolids at the Waste-to-Energy Facility. Procurement for a detailed design engineering study commenced on February 10, 2022.
- The primary economizer project commenced with engineering and procurement services on November 6, 2020. Installation of the works is expected to occur in 2022.

- The compressed air system replacement project is underway, an engineering study commenced on October 18, 2021.
- The fabric filter / pulse header refurbishment project is underway, an engineering study commenced on December 2, 2021.

# **GVWD Capital Project Status Information December 31, 2021**

# **GREATER VANCOUVER WATER DISTRICT**

Major GVWD capital projects are generally proceeding on schedule and within budget. The following capital program items and exceptions are highlighted:

## Infrastructure Growth Program

- Annacis Main No. 5 (Marine Crossing) A 2.3 km long, 4.5 metre diameter water supply tunnel is required under the Fraser River to meet growing water demand south of the Fraser and to provide increased system resiliency. Detailed design, and property acquisition are complete. The construction contract was awarded in late October 2021, and construction will commence in March 2022.
- Annacis Main No. 5 (South) This project comprises approximately 3.0 km of 1.8 metre diameter steel
  pipe connecting the south shaft of the Annacis Water Supply Tunnel to the Kennedy Reservoir in the
  City of Surrey. Preliminary design has been completed and detailed design is in progress and
  expected to be complete in February 2022.
- Cape Horn Pump Station No. 3 Cape Horn Pump Station No. 3 with a back-up power system, will supplement the existing pump station to deliver Coquitlam source water to meet growing demand in the areas south of the Fraser River. Preliminary design of the new station started in Q1 2020 and is nearing completion. The RFP for detailed design and construction engineering services will be issued by end of Q1 2022
- Coquitlam Intake No. 2 A new intake, tunnel and treatment plant are proposed at the Coquitlam
  Reservoir to increase the regional supply from this source and meet growing future demand. A Value
  Engineering Optimization exercise, completed in early 2021, confirmed a preferred project option of
  a North Intake with Smaller Initial Filtration Treatment, which was endorsed by the Board. The Final
  Project Definition Report has been submitted for review. The project is now in the permitting and
  regulatory phase, which will focus on engagement with First Nations and stakeholders.
- Coquitlam Main No. 4 This 12 km long steel water main, consisting of the Central, South, South Tunnel and Cape Horn Sections, will increase the transmission capacity from the Coquitlam source to the Cape Horn Pump Station and Reservoir in the City of Coquitlam. This project is required to address capacity constraints in the existing Coquitlam transmission system and also provide additional transmission capacity for the Coquitlam Intake No. 2. Detailed design of the Central, South and Cape Horn Sections continues. Preliminary design of the South Tunnel Section is underway. Construction of the South Section Prebuild will commence in Q4 2022.
- Fleetwood Reservoir Phase 1 of the Fleetwood Reservoir project includes a 13.6 ML reservoir, valve chamber, piping, access building and associated work located at Meagan Ann MacDougall Park in the City of Surrey. The City of Surrey has finalized the Property Lease Agreement and a Coordinated Works Agreement to include a portion of the city water main in the tender package and they are currently reviewing the building permit application. The construction tender has closed and will go

before the Board in March for award approval. Construction is expected to commence in Q2 2022.

- **Jericho Reservoir** Phase 1 of the Jericho Reservoir project includes a 20.6 ML reservoir, chambers, piping and associated work located at 20400 73A Avenue in the Township of Langley. Construction is substantially complete with minor deficiencies remaining. The reservoir is currently in service.
- **Kennedy Newton Main** This project comprises approximately 9.0 km of 1.8 metre diameter steel water main between the Kennedy Reservoir and the Newton Reservoir in the City of Surrey and is divided into 3 phases. Construction of Phase 1, between 72<sup>nd</sup> Avenue and 84<sup>th</sup> Avenue, is complete. Construction of Phase 2, between 72<sup>nd</sup> Avenue and Newton Reservoir commenced in September 2020 and is nearing completion. Design of the remaining Phase 3, from 84<sup>th</sup> Avenue to Kennedy Reservoir, is complete with the construction tender to be released in Q1 2022.
- Newton Pump Station No. 2 This project, located at 6287 128<sup>th</sup> Street in the City of Surrey, consists of replacing the existing Newton Pump Station and includes full back-up power redundancy, connections to existing and future infrastructure, and installation of new outlets to the existing Newton Reservoir. The detailed design is in progress with completion expected in Q1 2022. Construction of the new reservoir outlets is anticipated to start in fall 2022 with the main pump station construction planned in spring 2023.
- Port Mann Main No. 2 (South) This 2.8 km long, 1.5 metre diameter steel water main will twin the existing Port Mann Main No. 1 between the south shaft of the Port Mann Water Supply Tunnel and the Whalley Main in the City of Surrey. The project is required to meet growing water demand south of the Fraser River. The water main installation and commissioning are now complete and the new main is now in service.
- Whalley Main This 2.0 km long, 1.5 metre diameter steel main will twin the existing Whalley Clayton Main between the Whalley Reservoir and the Whalley Kennedy Link Main in the City of Surrey. The water main installation and commissioning are now complete and the new main is now in service.

# Infrastructure Maintenance Program

- Douglas Road Main No. 2 Still Creek Section This project comprises approximately 2.5 km of 1.5 metre diameter steel pipe with trenchless crossings of Highway 1, Still Creek and the BNSF rail line. The water main alignment has been finalized in consultation with the City of Burnaby. The Project is planned to be constructed in three phases, with the North Open Cut Section and the Trenchless Crossing Section currently under construction. Design of the South Open Cut Section is underway.
- **Douglas Road Main No. 2 Vancouver Heights Section** This project comprises approximately 2.0 km of 1.5 metre diameter steel pipe connecting the Vancouver Heights Reservoir to the Douglas Road Main No. 2 at Beta Avenue and Albert Street in the City of Burnaby. The installation construction contract is complete. Final tie-ins and commissioning are planned for fall 2022.
- Central Park Main No. 2 Patterson to 10<sup>th</sup> Ave This project comprises approximately 7.0 km of 1.2 metre diameter steel pipe connecting the Central Park Pump Station in Burnaby to the existing Central Park Main in New Westminster at 10<sup>th</sup> Avenue. The water main is divided into three phases with the 500 m long Maywood Pre-build completed in December 2020. Construction of Phase 1 of the project commenced in October 2020 with completion anticipated in mid-2022. Design of Phase 2 is underway and is expected to be complete in summer 2022.

• Capilano Main No. 5 (Stanley Park Section) – This 1.4 km long steel water main, in a tunnel, will replace the aged existing Capilano Main No. 4 through Stanley Park to meet growing water demand and provide increased system resiliency. Detailed design is nearing completion. Work to secure permits and land agreements is on-going. The procurement phase for construction is scheduled to commence in April or May 2022, with construction anticipated to start in 2023.

# Infrastructure Resilience Program

- Mackay Creek Debris Flow Mitigation Construction commenced in spring 2019 and was completed in March 2020. Site restoration was completed in late 2021.
- Second Narrows Water Supply Tunnel This project comprises a 1.1 km long, 6.5 metre diameter water supply tunnel under Burrard Inlet, between North Vancouver and Burnaby, to increase the reliability of supply in the event of a major earthquake and provide additional long-term supply capacity. Construction commenced in early 2019. Construction of the north and south shafts is complete. The Tunnel Boring Machine began tunnel excavation in the fall of 2020 and the tunnel was completed in fall 2021. Construction of the south valve chamber and installation of the steel water mains inside the tunnel commenced in late 2021. Overall construction is scheduled to be complete by late 2023, followed by site restoration and final tie-ins and commissioning in 2024 and 2025.
- Capilano Raw Water Pump Station Back-up Power This project consists of installing diesel generators to provide 8 MW of back-up power to the pump station. A portion of the equipment has already been delivered and the design for the construction tender is nearing completion. Construction is anticipated to start in early fall 2022 with overall project completion in 2024.
- Coquitlam Intake Tower Seismic Upgrade The Coquitlam Intake Tower is located in the southeast corner of the Coquitlam Reservoir. Constructed in 1913, the tower provides the GVWD its primary intake of water from Coquitlam Reservoir. The Tower is a 27 metre-high and 5.5 metre diameter unreinforced concrete structure, founded on bedrock. Detailed design of the seismic upgrade is 75% complete. Completion of detailed design is expected in Q2 of 2022. Due to coordination with BC Hydro work and water supply operations, construction will be completed over two winter periods 2024 to 2026.
- **Pebble Hill Reservoir No. 1, 2 and 3 Seismic Upgrade** Pebble Hill Reservoir in south Delta is comprised of three units. Construction is scheduled to be completed in stages, taking only one unit out of service at any time. Construction of Unit 1 is ongoing and will finish in the summer of 2022. Unit 2 will commence in the fall of 2022 and finish in the summer of 2023. A separate tender will be issued for Unit 3 which is not expected to start until 2025.
- Westburnco Pump Station Back-up Power This project consists of installing diesel generators to provide 5 MW's of back-up power to the pump station. Preliminary design was completed in 2019 and detailed design is underway.
- Cambie-Richmond Water Supply Tunnel This project comprises an approximately 1 km long 4.5 m diameter tunnel under the Fraser River between the City of Vancouver and the City of Richmond to increase the reliability of supply in the event of a major earthquake and provide additional long-term supply capacity. Conceptual design commenced in 2019 and is almost complete. Preliminary design is scheduled to commence later this year.

# <u>Infrastructure Upgrade Program</u>

• Coquitlam Ozone Upgrade – This project consists of upgrades to the ozone generators at the Coquitlam Water Treatment Plant. The generators for units 1, 2 and 3 have been replaced and units 1 and 2 are in service. Testing and commissioning of unit 3 is scheduled for Q1 2022. Completion of the upgrades to the ozone control system will follow.

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To: Performance and Audit Committee

From: Joe Sass, Director, Financial Planning/Deputy CFO

Date: March 24, 2022 Meeting Date: April 14, 2022

Subject: Investment Position and Returns – September 1, 2021 to February 28, 2022

#### RECOMMENDATION

That the Performance and Audit Committee receive for information the report dated March 24, 2022 titled "Investment Position and Returns – September 1, 2021 to February 28, 2022".

#### **EXECUTIVE SUMMARY**

Metro Vancouver's investment portfolio has met expectations this period, with 2021 annualized returns for Short-Term at 0.99%, Long-Term at 2.19% and Cultural Reserve Fund at 2.24%. Total investment income in 2021 was \$9.8 million on an average portfolio balance of \$1,097 million. Results and balance information have been included to the end of February 2022.

Interest rates are expected to rise as the Bank of Canada manages inflation. As a result, Metro Vancouver's investment return will increase as higher rates will be earned on investments and cash held in high interest savings accounts.

Staff report investment returns three times a year to this Committee. Beginning in June 2022, in tandem with the transition to quarterly reporting, staff will enhance this report to include a broader range of Treasury issues, including the spread between the costs of borrowing and the earnings realized on investments, the forecasted debt portfolio and inflationary impacts on capital construction, and other important macro-economic factors that Metro needs to consider in its long term planning.

#### **PURPOSE**

To report investment performance and related economic information for receipt by the Committee.

#### **BACKGROUND**

Investment updates are brought to the Committee to keep members informed on important updates relating to Metro Vancouver's investments. The *Corporate Investment Policy* requires that an investment update report be presented to the Committee three times per year. Given the timing of the report, the period covers the third and final report for 2021 and the first two months of the current year.

#### **INVESTMENT CATEGORIES**

Short term investments have terms of less than one year at the time of investment. These normally include Bankers' Acceptances, Canadian Bank Bonds and Credit Union Term Deposits.

Long term investments have terms greater than one year at the time of investment. These investments normally include Canada, Provincial, and Canadian Bank bonds, Guaranteed Investment Certificates and Credit Union Term Deposits greater than one year.

Cultural Reserve investments are long term investments whose revenues have been set aside to fund Metro Vancouver's annual contributions to cultural activities.

#### **OVERALL INVESTMENT RETURNS**

Table 1

2021-2022 SUMMARY OF INVESTMENT RESULTS				
			CULTURAL	
PERIOD	SHORT TERM*	LONG TERM	RESERVE	TOTAL**
January	0.08%	0.20%	0.21%	0.13%
February	0.08%	0.17%	0.17%	0.12%
March	0.09%	0.18%	0.19%	0.13%
April	0.09%	0.18%	0.18%	0.13%
May	0.09%	0.18%	0.19%	0.13%
June	0.08%	0.18%	0.18%	0.10%
July	0.08%	0.19%	0.19%	0.11%
August	0.08%	0.19%	0.19%	0.10%
September	0.08%	0.18%	0.18%	0.10%
October	0.08%	0.18%	0.19%	0.10%
November	0.08%	0.18%	0.18%	0.10%
December	0.08%	0.18%	0.19%	0.10%
2021 Annualized	0.99%	2.19%	2.24%	1.33%
January	0.08%	0.18%	0.19%	0.10%
February	0.08%	0.17%	0.18%	0.10%
2022 Annualized Estimate	0.96%	2.10%	2.22%	1.18%

<sup>\*</sup> Includes cash and high-interest savings account balances

#### **Short Term Investment Performance**

As at February 28, 2022, the short term portfolio held a total of \$112.5 million (at historic cost/book value) and represented 37.6% of total investments.

Appendix 1 details performance during the period compared to benchmarks. The Short Term portfolio's performance exceeded all benchmarks for the period.

The estimated annualized yield for 2022 for the Short Term portfolio is currently as 0.96%. Last year's annual yield was 0.99%. However, as these Short Term investments mature and are re-invested at higher rates, the actual rate of return is expected to be higher.

#### **Long Term Investment Performance**

As at February 28, 2022, the long term portfolio held a total of \$184.9 million (at historical cost/book value) representing 61.7% of all investments.

<sup>\*\*</sup>Weighted average return of short-term, long-term and cultural reserve fund

Appendix 2 details performance during the period compared to our benchmarks. The Long Term portfolio's performance exceeded all benchmarks for the period.

The estimated annualized yield for the Long Term portfolio in 2022 is 2.10% compared to prior year's annual yield of 2.19%. However, as investments mature and are re-invested at higher rates, the actual rate of return is expected to be higher.

#### **Culture Reserve Investment Performance**

Cultural Reserve portfolio held \$2.2 million (at historical cost/book value) in fixed income investments representing 0.7% of total investments. Estimated annualized yield for 2022 is 2.22% compared to prior year's annualized return of 2.24%. The decrease is due to re-investing maturities at a lower rate.

#### **Investment Holdings and Limits**

Investments by counterparty as percentage of the total portfolio and the maximum limits per the policy have been included in Appendix 5.

The portfolio is currently heavily weighted in financial institutions, mostly held in cash, due to the significant cash demands of the capital program and limited short-term investment options with comparable returns.

Looking at the "days to maturity" for all investments, 19.7% will mature in the next 12 months and 13.7% will mature beyond 12 months. The remaining 66.6% are held in high-interest savings accounts (HISA) and is fully liquid. The expected maturity by sector can be found in Appendix 4 of this report.

#### **Investment Income**

As illustrated in Appendix 3, the overall investment income of \$9.8M in 2021 is lower compared to prior years due to the continued lower rates available for investment due to deep interest rate cuts 2020 in response to the global pandemic.

#### **ONGOING MATTERS**

## **Environmental, Social and Governance (ESG)**

As part of the investment policy approved on November 27, 2020, staff will include an update on the Environmental, Social and Governance (ESG) investing environment to inform the continued evolution of the Metro Vancouver investment policy.

Environmental, Social and Governance (ESG) investing continues to gain popularity among investors. For investment purposes, the ongoing challenge is standardization of data as the scoring process is largely qualitative, informed by subjective data that companies choose to release. Nevertheless, there is progress being made in the measurement of ESG data.

In October 2021, Moody's, one of the top ratings agencies in Canada, published an updated methodology of its general principles for assessing environmental, social and governance risks. Currently, the details provided continue to be qualitative and Moody's does not expect any changes to the outstanding ratings for financial institutions.

An additional ESG development is the Bank of Canada's issuance of its first green bonds in late March 2022. The initial offering is for \$5 billion worth of bonds. Proceeds will be earmarked for environmentally focused projects such as infrastructure spending on electric vehicle charging stations, public transit, pollution reduction and forestry preservation.

For investment purposes, the ongoing challenge is standardization of data as the scoring process is largely qualitative, informed by subjective data that companies choose to release. Nevertheless, there is progress being made in the measurement of ESG data as this topic continues to gain popularity among investors. Staff continue to closely monitor the development in this space.

## **Current Economic Impacts**

The Bank of Canada increased its key interest rate by 25 basis points on March 2, 2022. This brought the overnight target rate to 0.50%. Inflation is expected to continue to be above the target range of 1-3% for the foreseeable future and additional interest rate increases are expected. The Bank's next scheduled meeting to announce any rate increases is April 13th.

The US Fed's increased its interest rates 25 basis points on March 16, 2022. This increases the rate to the range of 0.25-0.50%. Further rate hikes are expected in the coming months.

As illustrated in Table 2 below, the yield curve is higher compared to a year ago, but the longer range forecast is flatter than a year ago. At the end of February, a 10 year Canada benchmark bond traded at 2.0% compared to 1.3% a year ago and 1.2% in February 2019.

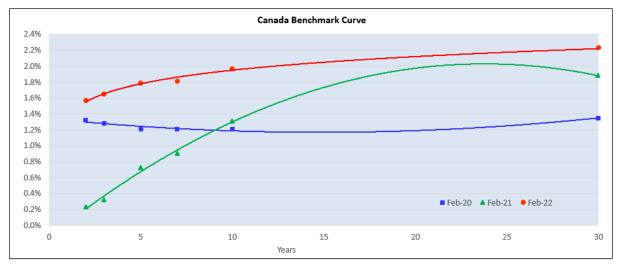


Table 2

Metro Vancouver's investment approach is to ensure the portfolio remains liquid and holds only the highest quality products to ensure safety of capital. Because the curve has levelled, staff are cautious about moving farther out the curve as rates are expected to continue to increase over the coming months. In addition, due to the high cash demands of the capital program Metro Vancouver's portfolio remains focused on shorter term products with a higher cash balance at this time. Staff are looking into a strategy to minimize the overall opportunity cost across the organization.

#### **ALTERNATIVES**

This is an information report. No alternatives are presented.

#### **FINANCIAL IMPLICATIONS**

Overall portfolio returns remain modest, a reflection of the priorities of preservation of capital and maintaining the necessary liquidity to meet operational requirements.

#### **CONCLUSION**

Overall, investment performance for the period, while modest, met expectations. Both the short term and long term investments exceeded returns on our benchmarks. Metro Vancouver's portfolios hold quality investments and are reasonably positioned to withstand the current market volatility. Overall rate of return is expected to increase in the next several months as a significant portion of portfolio will be matured and re-invested in higher rate short term and longer term products. At the same time the interest rate in the HISA accounts is also expected to increase.

#### **Attachments:**

Appendix 1 – Short Term Portfolio – Investment Results and Comparison to Benchmarks

Appendix 2 – Long Term Portfolio – Investment Results and Comparison to Benchmarks

Appendix 3 – 5 Year Comparison of Investment Income

Appendix 4 – Investment Maturity Charts

Appendix 5 – Investment Holdings and Maximum Limit

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INVESTMENT RESULTS - SHORT TERM PORTFOLIOS				
	2021 -2022 Comp	arison to Benchmar	rks	
		ONE MONTH	THREE MONTH	MFA MONEY
	SHORT TERM*	B/A**	B/A**	MARKET FUND
January	0.08%	0.02%	0.02%	0.03%
February	0.08%	0.01%	0.01%	0.03%
March	0.09%	0.01%	0.02%	0.02%
April	0.09%	0.01%	0.02%	0.02%
May	0.09%	0.01%	0.02%	0.02%
June	0.08%	0.01%	0.02%	0.02%
July	0.08%	0.02%	0.02%	0.02%
August	0.08%	0.02%	0.02%	0.02%
September	0.08%	0.02%	0.02%	0.02%
October	0.08%	0.02%	0.02%	0.02%
November	0.08%	0.02%	0.02%	0.03%
December	0.08%	0.02%	0.02%	0.03%
2021 Annualized	0.99%	0.19%	0.21%	0.29%
January	0.08%	0.02%	0.04%	0.03%
February	0.08%	0.03%	0.05%	0.04%
2022 Annualized Estimate	0.96%	0.34%	0.54%	0.43%

<sup>\*</sup> Includes cash and high-interest savings account balances

<sup>\*\*</sup> Per IIROC BA Rate History

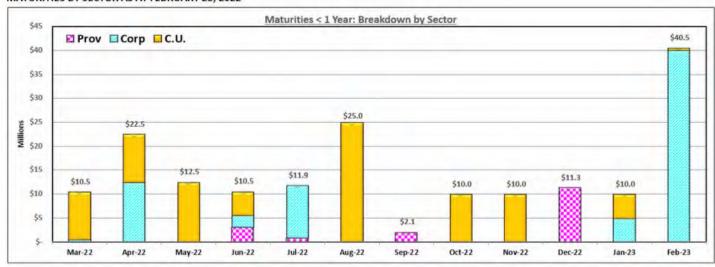
2021 - 2022 INVESTMENT RESULTS - LONG TERM PORTFOLIOS  Comparison to Benchmarks				
	·		MFA GOVT FOCUSED ULTRA- SHORT BOND FUND (Average	MFA BOND FUND
PERIOD	LT PORTFOLIO	CULTURAL RES	Yield*)	(Average Yield*)
January	0.20%	0.21%	0.02%	0.05%
February	0.17%	0.17%	0.03%	0.07%
March	0.18%	0.19%	0.02%	0.07%
April	0.18%	0.18%	0.03%	0.07%
May	0.18%	0.19%	0.02%	0.07%
June	0.18%	0.18%	0.03%	0.08%
July	0.19%	0.19%	0.03%	0.07%
August	0.19%	0.19%	0.03%	0.07%
September	0.18%	0.18%	0.03%	0.09%
October	0.18%	0.19%	0.06%	0.12%
November	0.18%	0.18%	0.06%	0.12%
December	0.18%	0.19%	0.06%	0.12%
2021 Annualized	2.19%	2.24%	0.43%	1.01%
January	0.18%	0.19%	0.09%	0.15%
February	0.17%	0.18%	0.11%	0.16%
2022 Annualized Estimate	2.10%	2.22%	1.18%	1.88%
Average term-to-maturity	2.41 Years	2.07 Years	0.80 Years	2.57 Years

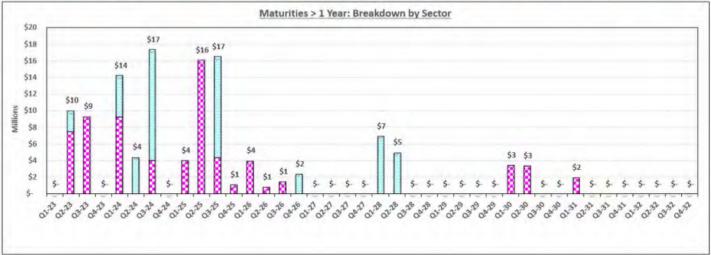
<sup>\*</sup>Starting October 2020, MFA is no longer providing Average Yield in their monthly performance reports. Instead, MFA discloses the Yield to Maturity which is the total return anticipated if securities held in the fund are held until maturity.

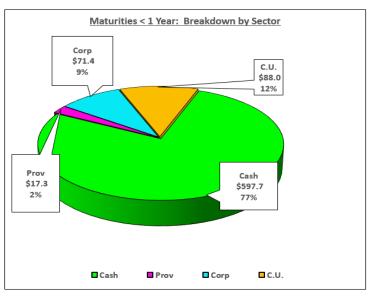
2017 - 2021 INVESTMENT INCOME*					
5 Year Comparison					
In \$000's	2021	2020	2019	2018	2017
Investment Income	\$9,762	\$15,409	\$21,485	\$17,482	\$12,090
Weighted Average Portfolio Balance	\$ 1,097,099	\$835,711	\$849,534	\$768,172	\$588,060
Rate of Return	0.89%	1.84%	2.53%	2.28%	2.06%

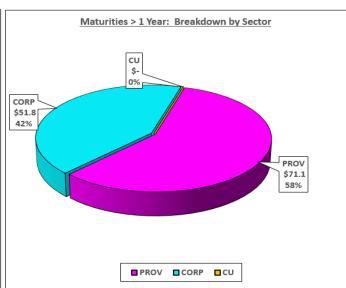
<sup>\*</sup>Excludes cultural reserves

## METRO VANCOUVER MATURITIES BY SECTOR AS AT FEBRUARY 28, 2022









# METRO VANCOUVER INVESTMENT HOLDINGS AND LIMITS AS AT FEBRUARY 28, 2022

INVESTMENT HOLDINGS AND LIMITS AS AT FEBRUARY 28	3, 2022		
	(% of total portfolio)		
	Corporate Policy	investmen <b>t</b> s	
_	Limit	as at February 28, 2022	
Canada	100.0%	0.0%	
Provinces rated AA- or better by S&P (or equivalent)			
British Columbia	50.0%	0.0%	
Saskatchewan	50.0%	0.0%	
Provinces rated A- or better by S&P (or equivalent)			
Alberta	30 0%	0.0%	
New Brunsy ck	30 0%	0 2%	
Ontario	30 0%	2 3%	
Quebec	30 0%	4 4%	
Man toba	50.0%	1 2%	
Nova Scotia	30 0%	0 4%	
Newfoundland	30 0%	0 6%	
Prince Edward Island	30 0%	0.0%	
Subtotal	50.0%	9.1%	
Mun cipal Finance Authority of BC	15.0%	18%	
Government Term 11-30 years	5.0%	0 0%	
SCHEDULE I/II BANKS			
Bank of Montreal	20.0%	10.1%	
Bank of Nova Scotia	20.0%	20.0%	
CIBC	20.0%	4 3%	
Royal Bank of Canada	20.0%	11 6%	
TD Bank	20.0%	7.8%	
HSBC Bank Canada	15.0%	1 4%	
National Bank of Canada	15.0%	15.0%	
Manulife Bank	15.0%	0.0%	
Canadian Western Bank	15.0%	9.1%	
BC CRED UNIONS			
Vancity	20.0%	6.9%	
CoastCapital	20.0%	0.0%	
Westminster Credit Union	20.0%	0.0%	
Blueshore	20.0%	2 2%	
First West	20.0%	0.1%	
Prospera	20.0%	0.0%	
G&F Financial	20.0%	0 6%	
Subtotal	50.0%	9 8%	
BC Credit Union Long 2-5 years	30 0%	0.0%	

5.0%

0.0%

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To: Performance and Audit Committee

From: Roy Moulder, Director, Procurement

Procurement and Real Estate Services Department

Date: March 28, 2022 Meeting Date: April 14, 2022

Subject: Tender/Contract Award Information – December 2021 to February 2022

#### RECOMMENDATION

That the Performance and Audit Committee receive for information the report dated March 28, 2022 titled "Tender/Contract Award Information – December 2021 to February 2022".

#### **EXECUTIVE SUMMARY**

During the period December 1, 2021 and February 28, 2022, the Procurement Division issued twenty-three (23) new contracts, each with a value in excess of \$500,000 (exclusive of taxes). In addition, there were eight (8) existing contracts requiring contract amendments which necessitate further reporting to the Performance and Audit Committee. The 8 amendments experienced additional scope resulting from either internal scope changes, unforeseen project extensions, unforeseen site conditions or third party regulatory requirements.

All awards and amendments were issued in accordance with the "Officers and Delegation Bylaws 1208, 284 and 247 – 2014" and the "Procurement and Real Property Contracting Authority Policy".

#### **PURPOSE**

To provide the Performance and Audit Committee information with regard to contracts, handled through the Procurement Division, with a total anticipated value at or in excess of \$500,000 (exclusive of taxes).

## **BACKGROUND**

The Procurement Division of Metro Vancouver awards contracts for goods, services and construction in accordance with the "Officers and Delegation Bylaws 1208, 284 and 247 – 2014" (Bylaws), and the "Procurement and Real Property Contracting Authority Policy" (Policy) adopted by the Board of Directors on July 11, 2014, effective September 1, 2014. These Bylaws and Policy outline thresholds for competitive bidding and contracting authorities. Contracts in excess of \$500,000 will be reported to the Performance and Audit Committee to align with the thresholds outlined in the Policy.

Capital projects may result in the awarding of one or more contracts to complete the project. Budget availability is verified prior to the execution of contracts.

## NEW CONTRACTS - \$500,000 to \$5,000,000

The following contracts were **awarded** during the months of *December 2021 to February 2022* (Details attached as **APPENDIX A**):

1.	Vimar Equipment Ltd. RFP No. 21-032 Supply and Delivery of three (3) Sewer Cleaning Trucks	(Exclusive of taxes) \$2,371,667	MVRD
2.	AWC Process Solutions Tender No. 21-136 Supply and Delivery of Metal-Seated Butterfly Valves and Rubber-Seated Butterfly Valves – Kennedy Newton Main Phase 3 and Other Related Projects	\$730,348	GVWD
3.	All Round Home Improvements & Restorations Ltd. Tender 21-299 Pinewood Pitched Roof Replacement	\$519,640	MVHC
4.	Mack Kirk Roofing & Sheet Metal Ltd. Tender No. 21-462 2751 Production Way Roof Renewal - West Section	\$899,800	GVSⅅ
5.	All Round Home Improvements & Restorations Ltd. Tender No. 21-300 Semlin Low-Slope Roof Replacement	\$620,460	MVHC
6.	Spartan Controls Ltd. Sole Source No. 21-516 Annual Support Services for the SCADA System, the CDAC System at SCFP, and the CDAC System at CWTP	\$579,152	GVWD
7.	Kleanza Consulting Ltd. Sole Source No. 21-507 Archaeological Support Services for the Iona Island Wastewater Treatment Plant (IIWWTP) Upgrade Project	\$2,256,923	GVSⅅ
8.	Vancouver Pile Driving Ltd. Tender No. 21-234 Construction Services for Capilano Middle-Lake Debris Boom	\$2,454,316	GVWD
9.	Lynch Bus Lines Ltd. RFP No. 21-077 Bus Transportation Services	\$591,575	GVWD

10.	Vancouver Pile Driving Ltd. Tender No. 21-447 Supply and Installation of Scour Protection for Tilbury Main South Arm Crossing	\$989,187	GVWD
11.	Worley Canada Services Ltd. (Advisian) RFP No. 21-238 Iona Island (x <sup>w</sup> əyeyət) Foreshore Ecological Restoration Projects: Data Collection, Modelling and Design	\$1,531,311	GVSⅅ
12.	Pacific Blasting and Demolition Ltd. RFP No. 21-466 Coquitlam Recycling and Waste Centre Demolition	\$726,030	GVSⅅ
13.	Merrick Canada ULC RFP No. 20-225 Progressive Design-Build of Hydrothermal Processing Demonstration Plant at Annacis Island Wastewater Treatment Plant	\$1,640,000	GVSⅅ
14.	Jacob Bros. Construction Ltd. Tender No. 21-039 Construction of the Lower Seymour Conservation Reserve Watershed Administration Building	\$3,197,000	GVWD
15.	British Columbia Hydro Sole Source No. 22-022 BC Hydro Service Connection, Northwest Langley Wastewater Treatment Plant Upgrade	\$1,368,000	GVSⅅ
16.	Integral Hospitality Inc. RFP No. 21-213 General Housekeeping and Refuse Removal Services	\$4,180,012	MVHC
17.	Scooby's Dog Waste Removal Service NOIC No. 21-382 Provision of Dog Waste Collection and Recycling at 17 Metro Vancouver Regional Park Sites	\$776,000	MVRD
18.	GreatPacific Consulting Ltd. RFP No. 22-012 2022 Iona Deep Sea Outfall Receiving Environment Monitoring Program - Sediment Effects Survey	\$1,100,000	GVSⅅ

19.	GreatPacific Consulting Ltd. RFP No. 22-013 2022 Lions Gate Receiving Environment Monitoring Program - Sediment Effects Survey	\$1,250,000	GVSⅅ
20.	NorLand Limited (Bell Contracting Division) RFP No. 21-334 Construction of Hastings-Cassiar Intake Connection	\$2,942,425	GVSⅅ

## **NEW CONTRACTS – BOARD APPROVED**

The following contracts were **authorized for execution** by the GVS&DD and GVWD Boards of Directors during the months of *December 2021 to February 2022* (as such no further information is included in this report):

(Exclusive of taxes) 1. Northwest Pipe Company \$15,739,689 USD **GVWD** RFQ No. 21-183 Supply and Delivery of Large Diameter Steel Pipe -Coquitlam Main No. 4 2. AECOM Canada Ltd. \$4,227,265 GVS&DD RFP No. 14-163 Consulting Engineering Services for the Design and Construction of Burnaby Lake North Interceptor No. 2 -Winston Street Phase 2 - Phase C2 Engineering Construction Services PCL Constructors Westcoast Inc. \$40,000,000 3. GVS&DD RFO No. 21-457 North Shore Wastewater Treatment Plant (NSWWTP) Project

#### **AMENDED CONTRACT**

The following 'not previously reported' contracts were amended during the months of *December 2021 to February 2022* (APPENDIX B):

		Value of <u>Amendments</u>	Total Amended Value of Contract
1.	Deloitte LLP RFP No. 14-217 Financial and Commercial Advisory Services for the Lions Gate Secondary Wastewater Treatment Plant	\$951,100	\$1,327,175
2.	Sandpiper Contracting Tender No. 21-380 Water Meter Upgrade Project – Flowmeter M233	\$86,312	\$571,872

The following **previously reported** contracts were **amended** during the months of *December 2021 to February 2022* (Details attached as **APPENDIX C**):

repr	uary 2022 (Details attached as APPENDIX C):		
		Value of	Total Amended
		<u>Amendments</u>	Value of Contract
1.	Graham Infrastructure LP & Aecon Water Infrastructure Inc., a Joint-Venture RFP No. 16-079	\$36,415,158	\$289,073,537
	Construction of Annacis Island Wastewater Treatment Plant Stage 5 Phase 1 Expansion Project		
2.	CH2M HILL Canada Limited (Jacobs) RFP No. 17-041	\$514,066	\$1,138,777
	Consulting Engineering Services for Iona Island Wastewater Treatment Plant Biogas Piping Relocation		
3.	Mott MacDonald Canada Limited RFP No. 17-163	\$822,340	\$1,513,386
	Coquitlam Intake Tower Seismic Upgrade Consulting Engineering Services		
4.	Mott MacDonald Canada Limited RFP No. 18-023 Consulting Engineering Services for Capilano Main	\$1,681,592	\$12,060,619
	No. 5 - Stanley Park Water Supply Tunnel		
5.	AECOM Canada Ltd. RFP No. 18-043 Consulting Engineering Services for Iona Island Wastewater Treatment Plant Project Definition	\$1,780,344	\$11,638,746
6.	WSP RFP No. 18-189 Project Management and Technical Services for Northwest Langley Wastewater Treatment Plant Projects	\$2,657,000	\$7,547,502

COMPETITIVE SELECTION PACKAGES - anticipated to be greater than \$500,000 (Issued but not awarded) (Details attached as APPENDIX D).

## **ALTERNATIVES**

This is an information report. No alternatives are presented.

#### FINANCIAL IMPLICATIONS

The contract approval process includes a review of available budget. The contracts presented herein are consistent with budget authority provided by the respective Boards.

#### CONCLUSION

The contracts presented herein were awarded in accordance with the "Officers and Delegation Bylaws 1208, 284 and 247 – 2014" (Bylaws) and the "Procurement and Real Property Contracting Authority Policy" (Policy) and comply with competitive bidding laws and applicable legislation.

Further, the competitive selection packages were carefully crafted by teams of subject matter experts resulting in the award of contracts that are fiscally responsible, and balance risk, economic, ethical and legal obligations.

#### Attachments

**APPENDIX A:** Information with regard to newly awarded contracts - \$500,000 to \$5,000,000.

**APPENDIX B:** Contract amended to a value of more than \$500,000 but not previously reported

to the Performance and Audit Committee

**APPENDIX C:** Previously reported contracts that have been amended.

APPENDIX D: Competitive Selection Packages anticipated to be greater than \$500,000 (Issued

but not awarded).

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#### RFP No. 21-032

1. A contract was awarded, November 15, 2021 for the Metro Vancouver Regional District.

## To: Vimar Equipment Ltd.

in the anticipated amount of up to \$2,371,667 (exclusive of taxes) for Supply and Delivery of three (3) Sewer Cleaning Trucks. The initial award of \$790,556 (exclusive of taxes) is for one (1) unit with an option to extend for two (2) one (1) year options upon mutual agreement. Metro Fleet anticipates the need for an additional two (2) units over the term of this contract. The initial award amount is a combination of the successful proponent's proposed price of \$776,610 (exclusive of taxes) and an additional \$13,946 (exclusive of taxes) to account for various optional pieces of equipment as allowed for in the RFP.

The contract price is within the overall budget.

2. Proponents were invited by Metro Vancouver's and BC Bid websites and private invitation on February 9, 2021.

Closing Date: March 31, 2021

3. Proposal received (exclusive of taxes):

Vimar Equipment Ltd.

\$776,610

4. Proposal reviewed by:

Contractual: Procurement Division Staff

Technical: Fleet Services Division Staff

5. Award was made to the only compliant bidder based on the evaluation criteria established in the RFP.

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## AWARD OF CONTRACT

#### **TENDER No. 21-136**

2. A contract was awarded, November 22, 2021 for the **Greater Vancouver Water District**.

## To: AWC Process Solutions

in the amount of \$730,348 (exclusive of taxes) for Supply and Delivery of Metal-Seated Butterfly Valves and Rubber-Seated Butterfly Valves — Kennedy Newton Main Phase 3 and Other Related Projects. This award was for Part B — Supply and Delivery of Rubber-seated butterfly valves.

The contract price is within the overall budget.

3. Tenderers were invited by Metro Vancouver's and BC Bid websites and private invitation on August 25, 2021.

Closing Date: September 22, 2021

4. Tenders received (exclusive of taxes):

	Part B Offig
AWC Process Solutions	\$730,348
CB Process Instrumentation & Controls	\$731,844
Tundra Process Solutions Ltd.	\$1,137,841
John Brooks Company Limited	\$1,291,813

5. Tenders reviewed by:

Contractual: Procurement Division Staff

Technical: Water Services Department Staff

6. Award was made to the lowest compliant bidders for Parts A and B. Part A did not exceed the reporting threshold and therefore is not identified in this information report.

## **TENDER No. 21-299**

1. A contract was awarded, November 26, 2021 for the **Metro Vancouver Housing Corporation.** 

To: All Round Home Improvements & Restorations Ltd.

in the amount of \$519,640 (exclusive of taxes) for Pinewood Pitched Roof Replacement.

The contract price is within the overall budget.

2. Tenderers were invited by Metro Vancouver's and BC Bid websites and private invitation on August 18, 2021.

Closing Date: September 22, 2021

3. Tenders received (exclusive of taxes):

All Round Home Improvements & Restorations Ltd. \$519,640
Cambie Roofing Contractors Ltd. \$674,000

4. Tenders reviewed by:

Contractual: Procurement Division Staff

Technical: Regional Planning and Housing Services Staff

## **TENDER No. 21-462**

1. A contract was awarded, December 7, 2021 for the **Greater Vancouver Sewerage and Drainage District.** 

To: Mack Kirk Roofing & Sheet Metal Ltd.

in the amount of **\$899,800** (exclusive of taxes) for 2751 Production Way Roof Renewal - West Section.

The contract price is within the overall budget.

2. Tenderers were invited by Metro Vancouver's and BC Bid websites and private invitation on November 2, 2021.

Closing Date: November 23, 2021

3. Tenders received (exclusive of taxes):

Mack Kirk Roofing & Sheet Metal Ltd.\$899,800Atlas-Apex Roofing (BC) Inc.\$1,093,000Transwest Roofing Ltd.\$1,205,000

4. Tenders reviewed by:

Contractual: Procurement Division Staff

Technical: Liquid Waste Services Department Staff

## **TENDER No. 21-300**

1. A contract was awarded, December 13, 2021 for the Metro Vancouver Housing Corporation.

To: All Round Home Improvements & Restorations Ltd.

in the amount of \$620,460 (exclusive of taxes) for Semlin Low-Slope Roof Replacement.

The contract price is within the overall budget.

2. Tenderers were invited by Metro Vancouver's and BC Bid websites and private invitation on September 1, 2021.

Closing Date: October 29, 2021

3. Tenders received (exclusive of taxes):

All Round Home Improvements & Restorations Ltd.	\$620,460
Transwest Roofing Ltd.	\$851,500
Marine Roofing (1996) Ltd.	\$923,200
Advanced Systems Roofing & Waterproofing Ltd.	\$1,217,355

4. Tenders reviewed by:

Contractual: Procurement Division Staff

Technical: Housing Maintenance and Capital Projects Department Staff

## AWARD OF SOLE SOURCE CONTRACT

No. 21-516

1. A contract was awarded on December 15, 2021 for the **Greater Vancouver Water District.** 

## To: Spartan Controls Ltd.

in the amount of **\$579,152** (exclusive of taxes) for the purchase of Annual Support Services for the SCADA System, the CDAC System at SCFP, and the CDAC System at CWTP.

A sole source contract was awarded to Spartan Controls Ltd. ("Spartan") for the supply of annual support services for the Corporation's SCADA system and its CDAC systems at Seymour Capilano Filtration Plant (SCFP) and at Coquitlam Water Treatment Plant (CWTP). Spartan is the only authorized service provider in Western Canada for these systems and as a result, the Corporation has sole sourced these services from them for the past 11 years.

## AWARD OF SOLE SOURCE CONTRACT

No. 21-507

1. A contract was awarded December 17, 2021 for the **Greater Vancouver Sewerage and Drainage District.** 

To: Kleanza Consulting Ltd.

in the amount of **\$2,256,923** (exclusive of taxes) for the purchase of Archaeological Support Services for the IIWWTP Upgrade Project.

A sole source contract was awarded to Kleanza Consulting Ltd. for provision of archaeological support services for the Iona Island Wastewater Treatment Plant (IIWWTP) Upgrade Project. Services will include conducting the Archaeological Impact Assessments (AIA) and providing monitoring during construction activities for the period of September 2021 to December 2022 (Phase 1). In accordance with Metro Vancouver's Procurement and Real Property Contracting Authority Policy archaeological services may be sole sourced when a preferred archaeologist is identified by the First Nation. In consultation with Musqueam Indian Band, Kleanza Consulting Ltd. was identified as that preferred archaeologist.

## **TENDER No. 21-234**

1. A contract was awarded, January 5, 2022 for the **Greater Vancouver Water District.** 

To: Vancouver Pile Driving Ltd.

in the amount of **\$2,454,316** (exclusive of taxes) for Construction Services for Capilano Middle-Lake Debris Boom.

The contract price is within the overall budget.

2. Five firms were shortlisted as a result of RFQ No. 20-067 (publicly advertised on Metro Vancouver's and BC Bid websites) and invited to bid on ITT No. 21-234 on October 19, 2021.

Closing Date: November 9, 2021

3. Tenders received (exclusive of taxes):

Vancouver Pile Driving Ltd. \$2,454,316

JJM Construction Ltd. \$2,825,000

4. Tenders reviewed by:

Contractual: Procurement Division Staff

Technical: Water Services Department Staff

#### RFP No. 21-077

1. A contract was awarded, January 6, 2022 for the **Greater Vancouver Water District.** 

## To: Lynch Bus Lines Ltd.

in the anticipated amount of up to \$591,575 (exclusive of taxes) for Bus Transportation Services over a possible five (5) year period. The initial award of \$343,540 (exclusive of taxes) is for a period of three (3) years with an option to extend for an additional two (2) year extension, upon mutual agreement with the successful proponent.

The contract price is within the overall annual operation budget.

2. Proponents were invited by Metro Vancouver's and BC Bid websites and private invitation on July 20, 2021.

Closing Date: August 13, 2021

3. Proposals received (exclusive of taxes):

Lynch Bus Lines Ltd.	\$591,575
FirstCanada ULC	\$638,895
TRAXX Holdings Inc.	\$721,093

4. Proposals reviewed by:

Contractual: Procurement Division Staff

Technical: Water Services Department Staff

#### **TENDER No. 21-447**

1. A contract was awarded, January 13, 2022 for the **Greater Vancouver Water District.** 

To: Vancouver Pile Driving Ltd.

in the amount of \$989,187 (exclusive of taxes) for the Supply and Installation of Scour Protection for Tilbury Main South Arm Crossing.

The contract price is within the overall budget.

2. Tenderers were invited by Metro Vancouver's and BC Bid websites and private invitation on November 29, 2021.

Closing Date: December 21, 2021

3. Tender received (exclusive of taxes):

Vancouver Pile Driving Ltd.

\$989,187

4. Tenders reviewed by:

Contractual: Procurement Division Staff

Technical: Water Services Department Staff

- 5. Award was made to the lowest compliant bidder.
- 6. The tender submitted by Vancouver Pile Driving Ltd. is the only compliant bid with the terms of the Tender. The work is subject to a DFO (Fisheries and Oceans Canada) permit which stipulates that work must be completed by February 15, 2022. Two other bids were received but did not meet the stated DFO requirements.

#### RFP No. 21-238

1. A contract was awarded, January 14, 2022 for the **Greater Vancouver Sewerage and Drainage District.** 

## To: Worley Canada Services Ltd. (Advisian)

in the anticipated amount of up to \$1,531,311 (exclusive of taxes) for Iona Island (xwəyeyət) Foreshore Ecological Restoration Projects: Data Collection, Modelling and Design. The anticipated amount is a combination of the successful consultants' proposed price of \$1,492,441 (exclusive of taxes) and an additional \$38,870 (exclusive of taxes) to account for issues identified during negotiations as allowed for in the RFP.

The contract price is within the overall budget.

2. Proponents were invited by Metro Vancouver's and BC Bid websites and private invitation on August 20, 2021.

Closing Date: October 6, 2021

3. Proposals received (exclusive of taxes):

Worley Canada Services Ltd. (Advisian)	\$1,492,441
Northwest Hydraulic Consultants Ltd.	\$1,826,561*
Golder Associates Ltd.	\$1,585,281*

<sup>\*</sup>Values were adjusted for responses that didn't base the proposed fee on the estimated hours prescribed in the RFP, an average hourly rate was calculated and multiplied by the RFP prescribed hours in order to form a basis of comparison.

4. Proposals reviewed by:

Contractual: Procurement Division Staff

Technical: Project Delivery Department Staff

#### RFP No. 21-466

1. A contract was awarded, January 19, 2022 for the **Greater Vancouver Sewerage and Drainage**District.

## To: Pacific Blasting and Demolition Ltd.

in the anticipated amount of up to **\$726,030** (exclusive of taxes) for Coquitlam Recycling and Waste Centre Demolition.

The contract price is within the overall budget.

2. Proponents were invited by Metro Vancouver's and BC Bid websites and private invitation on November 12, 2021.

Closing Date: December 7, 2021

3. Proposals received (exclusive of taxes):

Dallas Watt Demo Ltd.	\$614,777
Secure Energy	\$627,700
Priestly Demo Inc.	\$698,573
Pacific Blasting and Demo Ltd.	\$726,030
Evergreen Demo Ltd.	\$859,650
MWL Demo Ltd.	\$1,011,495
Lafarge Canada Inc.	\$1,043,660
Klondike Contracting	\$1,597,504

4. Proposals reviewed by:

Contractual: Procurement Division Staff

Technical: Solid Waste Services Department Staff

- 5. Award was made to the highest ranked proponent based on the evaluation criteria established in the RFP.
- 6. Pacific Blasting and Demolition Ltd. did not present the lowest lump sum pricing for the stated scope of work. However, their proposal demonstrated extensive corporate and staff experience, and a well-defined understanding of the scope of the project and technically sound work plan. Pacific Blasting and Demolition Ltd. is the highest overall scoring proponent based on the combined scoring of technical qualification and pricing.

No. 13

#### AWARD OF CONTRACT

## RFP No. 20-225

1. A contract was awarded, January 21, 2022 for the **Greater Vancouver Sewerage and Drainage District.** 

#### To: Merrick Canada ULC

in the anticipated amount of up to **\$1,640,000** (exclusive of taxes) for Progressive Design-Build of Hydrothermal Processing Demonstration Plant at Annacis Island Wastewater Treatment Plant. The initial award is limited to Phase 1 – Design of Inside Battery Limit (ISBL) at a cost of \$1,640,000 (exclusive of taxes) and subsequent phases of the work will be awarded subject to mutual agreement. Any subsequent phase may be conditional on Board approval.

The contract price is within the overall budget.

3. One (1) firm was shortlisted as a result of RFQ No. 20-224 (publicly advertised on Metro Vancouver's and BC Bid websites) and invited to provide proposal for RFP No. 20-224 on August 10, 2020.

Closing Date: September 18, 2020

6. Proposal received (exclusive of taxes):

Merrick Canada ULC \$1,640,000

7. Proposal reviewed by:

Contractual: Procurement Division Staff

Technical: Liquid Waste Services Department Staff

8. Award was made to the only proposal selected to negotiate with.

## **TENDER No. 21-039**

1. A contract was awarded, January 21, 2022 for the **Greater Vancouver Water District.** 

To: Jacob Bros. Construction Ltd.

in the amount of \$3,197,000 (exclusive of taxes) for Construction of the Lower Seymour Conservation Reserve Watershed Administration Building.

The contract price is within the overall budget.

2. Tenderers were invited by Metro Vancouver's and BC Bid websites and private invitation on November 9, 2021.

Closing Date: December 23, 2021

3. Tenders received (exclusive of taxes):

Jacob Bros. Construction Inc.	\$3,197,000
Kenaidan Contracting Ltd.	\$3,248,900
Industra Construction Corp.	\$3,345,788
Kingston Construction Ltd.	\$3,837,141

4. Tenders reviewed by:

Contractual: Procurement Division Staff

Technical: Water Services Department Staff

## AWARD OF SOLE SOURCE CONTRACT

No. 22-022

2. A contract was awarded February 3, 2022 for the **Greater Vancouver Sewerage and Drainage.** 

## To: British Columbia Hydro

in the amount of **\$1,368,000** (exclusive of taxes) for the purchase of BC Hydro Service Connection, Northwest Langley Wastewater Treatment Plant Upgrade.

A sole source contract was awarded to British Columbia Hydro for the detailed design of the 25kV distribution service system for the Northwest Langley Wastewater Treatment Plant. No other companies in British Columbia can compete on the contract as it is under the provincial utilities corporations' responsibility.

#### RFP No. 21-213

1. A contract was awarded, February 4, 2022 for the **Metro Vancouver Housing Corporation.** 

## To: Integral Hospitality Inc.

in the anticipated amount of up to \$4,180,012 (exclusive of taxes) for General Housekeeping and Refuse Removal Services over a five (5) year period. The initial award of \$1,622,513 (exclusive of taxes) is for a period of two (2) years with an option to extend for an additional three (3) year extension, upon mutual agreement with the successful proponent.

The contract price is within the overall annual operation budget.

2. Proponents were invited by Metro Vancouver's and BC Bid websites and private invitation on November 4, 2021.

Closing Date: November 30, 2021

3. Proposals received (exclusive of taxes):

Deepak Management Ltd.	\$1,119,320
Integral Hospitality Inc.	\$1,622,513
On the Spot Services	\$1,730,548
Tricom Building Maintenance	\$2,210,346

4. Proposals reviewed by:

Contractual: Procurement Division Staff

Technical: Housing Operations Department Staff

- 5. Award was made to the highest ranked proponent based on the evaluation criteria established in the RFP.
- 6. Integral Hospitality Inc. offered best overall value (technical, management and financial) to the Corporation through a strong quality control process, allocation of adequate level of resources that meet the requirements of the RFP, and a strong detailed work plan.

#### NOIC No. 21-382

1. A contract was awarded, February 8, 2022 for the Metro Vancouver Regional District.

## To: Scooby's Dog Waste Removal Service

in the anticipated amount of up to \$776,000 (exclusive of taxes) for Provision of Dog Waste Collection and Recycling at 17 Metro Vancouver Regional Park Sites over a five (5) year period. The initial award of \$402,036 (exclusive of taxes) is for a period of three (3) year with an option to extend the term for one additional two (2) year extension, upon mutual agreement with the successful proponent.

The contract price is within the overall annual operation budget.

2. A Notice of Intent to Contract (NOIC) was advertised on Metro Vancouver & BC Bid web sites on September 3, 2021.

Closing Date: September 24, 2021

- 3. No qualified objections were received.
- 4. Proposal reviewed by:

Contractual: Procurement Division Staff

Technical: Parks and Environmental Services Department Staff

5. Award was made to Scooby's Dog Waste Removal Service (Scooby's) for the provision of dog waste collection and recycling services at 17 Metro Vancouver Regional Park sites and the Lower Seymour Conservation Reserve (LSCR). Metro Vancouver reached out to the market and no other company other than Scooby's came forward to undertake the scope of services as listed in the most recent NOIC No. 21-382.

#### RFP No. 22-012

1. A contract was awarded, February 8, 2022 for the **Greater Vancouver Sewerage and Drainage District.** 

## To: GreatPacific Consulting Ltd.

in the anticipated amount of up to \$1,100,000 (exclusive of taxes) for 2022 Iona Deep Sea Outfall Receiving Environment Monitoring Program - Sediment Effects Survey over a three (3) year period. The initial award for 2022 is anticipated to be up to \$354,931. This amount is a combination of the successful consultants' proposed price of \$270,038 (exclusive of taxes) and an additional \$84,893 (exclusive of taxes) to account for additional optional components as allowed for in the RFP. Subject to satisfactory performance of the initial contract term and future annual budget approval, subsequent years two (2) and three (3) will be executed.

The contract price is within the overall annual operation budget.

2. Proponents were invited by Metro Vancouver's and BC Bid websites and private invitation on December 8, 2021.

Closing Date: January 18, 2022

3. Proposals received (exclusive of taxes):

GreatPacific Consulting Ltd. \$270,038 ENKON Environmental Limited \$308,585

4. Proposals reviewed by:

Contractual: Procurement Division Staff

Technical: Liquid Waste Services Department Staff

#### RFP No. 22-013

1. A contract was awarded, February 22, 2022 for the **Greater Vancouver Sewerage and Drainage District.** 

## To: GreatPacific Consulting Ltd.

in the anticipated amount of up to \$1,250,000 (exclusive of taxes) for 2022 Lions Gate Receiving Environment Monitoring Program - Sediment Effects Survey over a three (3) year period. The initial award for 2022 is anticipated to be up to \$350,116. This amount is a combination of the successful consultants' proposal price of \$290,547 (exclusive of taxes) and an additional \$59,569 (exclusive of taxes) to account for additional optional components as allowed for in the RFP. Subject to satisfactory performance of the initial contract term and future annual budget approval, subsequent years 2 and 3 will be executed.

The contract price is within the overall annual operation budget.

2. Proponents were invited by Metro Vancouver's and BC Bid websites and private invitation on December 10, 2021

Closing Date: January 18, 2022

3. Proposals received (exclusive of taxes):

GreatPacific Consulting Ltd. \$290,547 ENKON Environmental Limited \$296,530

4. Proposals reviewed by:

Contractual: Procurement Division Staff

Technical: Liquid Waste Services Department Staff

## RFP No. 21-334

1. A contract was awarded, February 23, 2022 for the **Greater Vancouver Drainage and Sewerage District.** 

## To: NorLand Limited (Bell Contracting Division)

in the anticipated amount of up to \$2,942,425 (exclusive of taxes) for Construction of Hastings-Cassiar Intake Connection.

The contract price is within the overall budget.

2. Five (5) firms were shortlisted as a result of RFQ No. 21-329 (publicly advertised on Metro Vancouver's and BC Bid websites) and invited to bid on RFP No. 21-334 on November 10, 2021.

Closing Date: December 15, 2021

3. Proposals received (exclusive of taxes):

NorLand Limited (Bell Contracting Division)	\$2,942,425
Hall Constructors	\$3,256,170
Clearway Construction Inc.	\$4,928,100

4. Proposals reviewed by:

Contractual: Procurement Division Staff

Technical: Liquid Waste Services Department Staff

¢276 075

\$1,327,175

No. 1

## CONTRACTS AMENDED TO A VALUE OF MORE THAN \$500,000 BUT NOT PREVIOUSLY REPORTED TO THE PERFORMANCE AND AUDIT COMMITTEE

## RFP No. 14-217 PURCHASE ORDER No. 133024

#### Deloitte LLP

Financial and Commercial Advisory Services for the Lions Gate Secondary Wastewater Treatment
Plant for the **Greater Vancouver Sewerage and Drainage District** 

1.	Original value of Contract (exclusive of taxes):	\$376,075
2.	Amendment Value (exclusive of taxes):	\$951,100
3.	Amendment Number:	01

5. Budget Status:

(exclusive of taxes):

4.

This contract is funded within the budget for this project.

Original Value of Contract (evaluative of towar).

6. Reasons for Amendment to Contract:

**Total Amended Value of Contract** 

Amendment No. 1 is for the continuation of financial advisory services in respect to replacing the existing Design Build Finance Structure with a new delivery model with purpose to attain a new contractor. Deloitte was initially engaged as a subject matter expert for the financial evaluation of the original project delivery model. Expertise and existing knowledge warranted expansion of their scope of services.

This amendment consists of two (2) Contract Amendments. The first Contract Amendment in the value of \$134,810 reflects anticipated scope during the original Design-Build competition from 2015. The second Contract Amendment is the value of \$816,290 reflects additional financial analysis to support the decision to replace the initial Design Build Finance structure to a new delivery model, specifically providing strategic support, project support and risk review analysis.

No. 2

## CONTRACTS AMENDED TO A VALUE OF MORE THAN \$500,000 BUT NOT PREVIOUSLY REPORTED TO THE PERFORMANCE AND AUDIT COMMITTEE

## TENDER No. 21-380 PURCHASE ORDER No. 732013

#### **Sandpiper Contracting**

## Water Meter Upgrade Project – Flowmeter M233 for the **Greater Vancouver Water District**

1.	Original Value of Contract (exclusive of taxes):	\$485,560
2.	Amendment Value (exclusive of taxes):	\$86,312
3.	Amendment Number:	01
4.	Total Amended Value of Contract (exclusive of taxes):	\$571,872

5. Budget Status:

This contract is funded within the operation budget for this project.

## 6. Reasons for Amendment to Contract:

Amendment No. 1 is to cover labour, equipment and material required for modifications to the relocated Port Moody Main 1. This includes the supply and install of a new 600 mm x 250 mm tee, along with the install of a 600 mm gate valve to allow flow into the new bypass line. This amendment value can be accommodated within the existing budget and will have no impact to the contingency.

### RFP No. 16-079 PURCHASE ORDER No. 620312

Construction of Annacis Island Wastewater Treatment Plant Stage 5 Phase 1 Expansion Project for the **Greater Vancouver Sewer & Drainage District** 

1. Name of Contractor: Graham Infrastructure LP & Aecon

Water Infrastructure Inc., a Joint-

Venture

2. Date Contract Reported: July 2017

3. Original Anticipated Reported Value of Contract

(exclusive of taxes): \$252,658,379

4. Amendment Number: 01

5. Value of Amendment (exclusive of taxes): \$36,415,158

6. Amendment Type: Additional Services

7. Total Revised Anticipated Amended Value of Contract \$289,073,537

(exclusive of taxes):

8. Budget Status:

This contract is funded within the capital budget for this program.

9. Amendment No. 1 is the result of numerous individual items over the four years of this construction contract. These include design changes, unexpected site conditions and risk mitigation measures to protect the Annacis Island Wastewater Treatment Plant operating environment. Over the course of construction, approximately 250 individual change orders were processed totaling approximately \$14.4 million. The largest change order, CO No. 246, relates to final settlement of outstanding items with the contractor in the amount of \$22, 000,000. In 2019 and 2020 the contractor submitted a number of claims for costs, disputed decisions and schedule extensions that had a value of approximately \$115 million. On September 17, 2021, after more than a year of negotiations, including the participation of external experts, the contractor and the Corporation reached an agreement relating to these issues. Change order No. 246 is the culmination of those negotiations. The contract is now substantially complete and all processes are in operation. This amendment is offset by a reduction in the project contingency and remains within the overall project budget.

## RFP No. 17-041 PURCHASE ORDER No. 144867

Consulting Engineering Services for Iona Island Wastewater Treatment Plant Biogas Piping Relocation for the **Greater Vancouver Sewerage and Drainage District** 

1.	Name of Contractor:	CH2M HILL Canada Limited (Jacobs)
2.	Date Contract Reported:	October 2017
3.	Original Anticipated Reported Value of Contract: (exclusive of taxes):	\$624,711
4.	Amendment Number:	01
5.	Value of Amendment (exclusive of taxes):	\$514,066
6.	Amendment Type:	Additional Services
7.	Total Revised Anticipated Amended Value of Contract (exclusive of taxes):	\$1,138,777

8. Budget Status:

This contract is funded within the capital budget for this program.

9. Amendment No. 01 consists of nine (9) change orders over the life of the contract. Four of the change orders are related to design changes needed to meet new National Fire Protection Association standards. The remaining five change orders are related to the construction schedule delays which required the consultant to provide extra services to complete the project. The contractor on this project was required to offset a portion of these costs as credits to their construction contract. The additional consulting costs are offset by savings realized within the construction budget. There has been no negative impact to the project contingency.

## RFP NO. 17-163 PURCHASE ORDER No. 146350

## Coquitlam Intake Tower Seismic Upgrade Consulting Engineering Services for the **Greater Vancouver Water District**

1.	Name of Contractor:	Mott MacDonald Canada Limited
2.	Date Contract Reported:	February 2018
3.	Original Awarded Value of Contract - Phase A:	\$270,133
	Value of Awarded Amendment - Phase B:	\$420,913
	Subtotal:	<u>\$691,046</u>
4.	Amendment Number:	01
5.	Value of Amendment (exclusive of taxes):	\$822,340
6.	Amendment Type:	Additional Services
7.	Total Revised Anticipated Amended Value of Contract (exclusive of taxes):	\$1,513,386

8. Budget Status:

This contract is funded within the capital budget for this program.

9. This amendment consists of three (3) change orders. As per the requirements and scope of the original RFP, a constructability review was conducted at the 75% design stage. Outcomes from that review resulted in the need to design a temporary electrical kiosk to be used during construction and design a new electrical kiosk to replace the existing. In addition, to mitigate risk during construction, enhancements to the abutment design were required to strengthen the tower. The additional fees associated with this amendment are accommodated within the original consulting budget for this project. There is no negative impact to the project contingency.

## RFP No. 18-023 PURCHASE ORDER No. 147057

Consulting Engineering Services for Capilano Main No. 5 - Stanley Park Water Supply Tunnel for the **Greater Vancouver Water District** 

1.	Name of Contractor:	Mott MacDonald Canada Limited
2.	Date Contract Reported:	July 2017
3.	Original Awarded Value of Contract (Phase A):	\$3,806,636
	Value of Board Approved Contract (Phase B):	\$6,572,391
	Subtotal:	<u>\$10,379,027</u>
4.	Amendment Number:	03
5.	Value of Amendment (exclusive of taxes):	\$1,681,592
6.	Amendment Type:	Additional Services

8. Previous Amendment Explanations (Board Approvals reported to Performance and Audit Committee July 2018 and January 2020)

Amendment No. 01 and 02 is the result of awarding Phase A – Preliminary Design and Phase B – Detailed Design Services.

\$12,060,619

9. Budget Status:

(exclusive of taxes):

7.

This contract is funded within the capital budget for this program.

10. Amendment No. 03 is the result of change orders No. 1 to No. 5:

Total Revised Anticipated Amended Value of Contract

- Change Order No. 1 -\$115,000 (October 2018)
  - Metro Vancouver requested additional design considerations and increase in level of effort for the inclusion of a 1 in 10,000-year seismic return period analysis of the proposed tunnel piping.

- Change Order No. 2 \$130,965 (March 2019)
  - Metro Vancouver requested a change in scope for the tie-in configurations at the Chilco shaft site. The change in scope includes the following amendments:
    - Add preliminary design of a new flowmeter and chamber for the connection to the City of Vancouver.
    - Add study for location of flowmeters to be installed on Cap Main No. 4 (CA4), and Cap Main No. 5 (CA5).
    - Add study of connection options for the re-chlorination facilities at the Chilco Secondary Disinfection Station.
    - Delete 1-day Technical Review Board.
- Change Order No. 3 \$57,257 (July 2019)
  - Metro Vancouver requested a change for the design of the connection to the existing First Narrows South Shaft location. Rather than tie-into the existing valve chamber, the existing shaft cap, and valve chamber will be removed and a new valve chamber with a single valve will be installed. This would allow the new water supply tunnel to be connected directly into the South Shaft of the First Narrows crossing. The resulting system would have higher hydraulic efficiencies, superior seismic resiliency, and lower maintenance costs.
- Change Order No. 4 \$10,250 (March 2021)
  - o In response to a new requirement from the City of Vancouver to obtain building permits for the two new valve chambers that will be constructed as part of the project. This change order provided for a code consultant to be engaged to provide an opinion on whether the chambers would require a permit or if there is anything in the code that would exempt the chambers.
- Change Order No. 5 \$1,368,120 (December 2021)
  - Prepared in response to (1) schedule delay costs associated with additional project management effort and (2) discrete components of extra work required to complete the design for the Project. Additional Components include:
    - Changes associated with the City of Vancouver building permit requirements (the most significant factor).
    - Detailed design of the new Chilco emergency disinfection system.
    - Changes to the detailed design required by Metro Vancouver's Operations and Maintenance teams.
    - Additional design work associated with the upgrade of the Pipeline Rd roundabout required by the Vancouver Board of Parks and Recreation.
    - Design of the temporary overland bypass water supply for Stanley Park.

## RFP No. 18-043 PURCHASE ORDER No. 608136

Consulting Engineering Services for Iona Island Wastewater Treatment Plant Project Definition for the **Greater Vancouver Sewerage and Drainage District** 

1.	Name of Contractor:	AECOM Canada Ltd.
2.	Date Contract Reported:	October 2018
3.	Original Reported Value of Contract:	\$4,538,081
	Value of previous Amendment No. 01:	\$599,625
	Value of previous Amendment No. 02:	\$4,720,696
	Subtotal:	<u>\$9,858,402</u>
4.	Amendment Number:	03
5.	Value of Amendment (exclusive of taxes):	\$1,780,344
6.	Amendment Type:	Additional Services
7.	Total Revised Anticipated Amended Value of Contract	\$11,638,746

(exclusive of taxes):

8. Previous Amendment Explanation (Reported to Performance and Audit Committee January 2021 – Amendment No. 01 and October 2021 – Amendment No. 02)

Amendment No. 01 is the result of a technical investigation of aerobic granular sludge (AGS) technology, additional modeling to characterize the site and assist in the geotechnical design, condition assessments of the existing facility to determine suitability and costs of reusing assets, development of additional design concepts to integrate existing and new facility, and an analysis of solids treatment options and operational impacts. In addition, as a result of these scope additions, design and support activities were required to modify and enhance process and mechanical design, construction sequencing, project schedule, cost estimates.

Amendment No. 02 is the result of change orders 9 to 16 - Change order 9 accounted for additional work required to prepare a regulatory and permitting roadmap and a detailed permitting strategy for the project. Change order 10 accounted for additional work related to air dispersion modelling for the project. Change order 11 accounted for additional work related to incorporate anaerobic digesters into project definition report for the project. Change order

12 accounted for additional work related to the completion of indicative design concepts for the project. Change order 13 accounted for additional work related to the completion of a class 3 capital cost estimate for the project. Change order 14 accounted for additional work related to the completion of indicative design concepts for the project. Change order 15 accounted for additional work related to the completion of construction sequencing and phasing for the project. Change order 16 accounted for additional work required to support transition assignments that were identified as critical path tasks to continue the advancement of the IIWWTP upgrade project.

#### 9. Budget Status:

This contract is funded within the capital budget for this program.

10. Amendment No. 03 consists of two (2) change orders. The largest being change order No. 19 in the amount of \$1,321,712. This change order related to additional scope to provide engineering services during the pilot testing period of the secondary treatment technology under consideration. This scope will include design of the pilot test and oversight of the first year of pilot testing. Change order No. 18, in the amount of \$458,632 relates to additional efforts to support the overall permitting strategy. This includes the application of permits for major utilities, ground improvements, wharf construction, the Ferguson Rd. realignment and City of Richmond Development Permit. This amendment will be captured in the consulting services allocation of the budget and will have no impact to the contingency.

## RFP No. 18-189 PURCHASE ORDER No. 611983

Project Management and Technical Services for Northwest Langley Wastewater Treatment Plant
Projects for the **Greater Vancouver Sewerage and Drainage District** 

1.	Name of Contractor:	WSP
2.	Date Contract Reported:	January 2019
3.	Original Anticipated Reported Value of Contract (exclusive of taxes):	\$4,890,502
4.	Amendment Number:	01
5.	Value of Amendment (exclusive of taxes):	\$2,657,000
6.	Amendment Type:	Additional Services
7.	Total Revised Anticipated Amended Value of Contract (exclusive of taxes):	\$7,547,502

8. Budget Status:

This contract is funded within the capital budget for this program.

9. Amendment No. 01 is the result of the additional program management and technical services needed to improve the program management functions as well as to complete a design peer review of the current Wastewater Treatment Plant (WWTP) design to bring the WWTP costs in line with benchmarks and identify substantial cost savings. It is to cover program management services additional costs from January to June 30, 2022. This amendment is offset by a reduction in the contingency budgeted for this project.

March 18, 2021

# Competitive Selection Packages Anticipated to be greater than \$500,000 (Issued but not awarded)

Note: All contracts listed below are within the project budgets approved by the Board of Directors

Tender/RFP	Closing Date
RFP No. 21-125 Employee and Family Assistance Program — Metro Vancouver	April 21, 2021
RFP No. 21-010 Pre-Selection of Polymer Equipment for the Northwest Langley Wastewater Treatment Plant Upgrade (Cancelled)	July 5, 2021
RFP No. 21-014  Pre-Selection of Low Pressure Gas Holder and Pressurisation Blowers for the Northwest Langley Wastewater Treatment Plant Upgrade (Cancelled)	September 16, 2021
RFP No. 21-006  Pre-Selection of Rotary Drum Thickening Equipment for the Northwest Langley Wastewater Treatment Plant Upgrade (Cancelled)	September 9, 2021
RFP No. 21-240  Provision of Light and Medium Duty Lease Vehicles  (Awarded less than \$500K)	October 8, 2021
RFP No. 21-353 Record Centre Services (Cancelled)	November 26, 2021
RFP No. 20-192 Consulting Engineering Services for the Rechlorination Stations Upgrade (Cape Horn, Pitt River, Clayton)	November 23, 2021
RFP No. 21-144 Environmental Engineering Services Related to Remediation And Risk Assessment For Iona Island Wastewater Treatment Plant Upgrade Project	November 19, 2021

RFP No. 21-272 Scour Protection Design and Construction Services for Maple Ridge Forcemain, North Surrey Interceptor, and Annacis Main No. 3 (Awarded less than \$500K)	November 18, 2021
Tender No. 21-268 LSG Tank Inspection and Membrane Replacement at Annacis Island and Lulu Island WWTP	November 17, 2021
RFP No. 21-276 Consulting Engineering Services for Annacis Island Wastewater Treatment Plant (AIWWTP) Electrical Studies and Upgrade	November 12, 2021
RFP No. 21-460 Architect and Design Services for Affordable Housing Project - Malaspina Village Phases I & II	December 21, 2021
RFP No. 22-001 High Speed Wide Area Network (WAN) - Network Services	December 14, 2021
RFP No. 21-266 Supply and Delivery of Light and Medium Duty Vehicles	January 28, 2022
RFP No. 21-283  Program Management Consulting (PMC) Services for the Iona Island Wastewater Treatment Plant Projects	January 26, 2022
RFP No. 21-146 Geotechnical Exploration Services for the Iona Island Wastewater Treatment Plant Projects	January 21, 2022
RFP No. 21-459 Sludge Hauling Services for Northwest Langley Wastewater Treatment Plant	February 25, 2022
RFP No. 21-468 Newton Pump Station No. 2 – Reservoir Tunnelling & Outlets	February 25, 2022
RFP No. 22-003  Preliminary Design, Detailed Design and Construction Engineering Services  North Surrey Interceptor No. 2 Tunnel	February 17, 2022
RFQ No. 21-498 Conceptual Design of the Haney Water Supply Tunnel — Pitt River Crossing	February 17, 2022

RFP No. 21-517 Operation and Maintenance of The Central Surrey Recycling and Waste Centre	February 16, 2022
RFP No. 21-519 Innovative Organics Processing	February 15, 2022
RFP No. 22-015 Supply and Delivery of Sodium Hypochlorite	February 14, 2022
Tender No. 21-001 Construction - Fleetwood Reservoir Phase 1	February 2, 2022
RFP No. 22-006 Construction of Gilbert Trunk Sewer No. 2 Gilbert Road South Section	March 31, 2022
RFP No. 21-485 Westburnco Pump Station No.2 Variable Frequency Drive (VFD) Replacement Project - Pre-Purchase VFD Equipment	March 31, 2022
RFP No. 21-425 Ground Improvements and Preload Engineering Services for the Iona Island Wastewater Treatment Plant (IIWWTP) Upgrades Program	March 22, 2022
RFP No. 22-048 Training Management System for Safety, Security & Emergency Management Training	March 18, 2022
RFP No. 22-039 Film Site Supervision Services	March 11, 2022
RFP No. 22-002 Delivery of School Programs for Metro Vancouver's Watershed Education Program	March 2, 2022
RFP No. 22-079 Consulting Engineering Services for Cleveland Dam Public Warning System	April 20, 2022
RFP No. 21-492 Kennedy Newton Main - Kennedy Reservoir to 84th Avenue	April 7, 2022



To: Performance and Audit Committee

From: Dean Rear, General Manager, Financial Services/Chief Financial Officer

Date: April 7, 2022 Meeting Date: April 14, 2022

Subject: Manager's Report

#### **RECOMMENDATION**

That the Performance and Audit Committee receive for information the report dated April 7, 2022, titled "Manager's Report".

#### 1. Performance and Audit Committee Work Plan Update

Attachment 1 is the 2022 Work Plan indicating the status of the Committee's key priorities.

#### **Attachments:**

1. Performance and Audit Committee 2022 Work Plan

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## **Performance and Audit Committee 2022 Work Plan**

Report Date: April 7, 2022

## **Priorities**

1 <sup>st</sup> Quarter	Status
Review and Endorse Committee 2022 Priorities and Work Plan	Complete
Review 2021 External Audit Plan	Complete
Municipal Borrowing Requests for MFA Spring 2022 Issue (If Applicable)	Complete
Tender / Contact Award Information	Complete
Financial Policy Review (as required)	Complete
2 <sup>nd</sup> Quarter	
2021 Audited Financial Statements	In Progress
2021 External Audit Findings Report	In Progress
Review 2021 Final Results: Operating Results vs Budget	In Progress
Review 2021 Final Results: Capital Expenditures vs Budget	In Progress
Review 2021 Final Results: Development Cost Charges Collected	Pending
Review 2021 Final Results: Investment Review Position and Returns	In Progress
Review First 2022 Progress: Operating Results vs Budget to March 31, 2022	In Progress
Review First 2022 Progress: Capital Expenditures vs Budget to March 31, 2022	In Progress
Review First 2022 Progress: Investment Position and Returns to March 31, 2021	In Progress
GVSⅅ DCC Revenue Fund Expenditure Bylaw	Pending
Tender / Contact Award Information	In Progress
Financial Policy Review (as required)	In Progress
3 <sup>rd</sup> Quarter	
Review Second 2022 Progress: Operating Results vs Budget to June 30, 2022	Pending
Review Second 2022 Progress: Capital Expenditures vs Budget to June 30, 2022	Pending
Review Second 2022 Progress: Investment Position and Returns to June 30, 2022	Pending
Review First 2022 Progress: Development Cost Charges Collected to June 30, 2022	Pending
Municipal Borrowing Requests for MFA Fall 2022 Issue (If Applicable)	Pending
Performance Dashboard Update	Pending
Tender / Contact Award Information	Pending
Financial Policy Review (as required)	Pending
4 <sup>th</sup> Quarter	
Review Third 2022 Progress: Operating Results vs Budget to September 30, 2022	Pending
Review Third 2022 Progress: Capital Expenditures vs Budget to September 30, 2022	Pending
Review Third 2022 Progress: Investment Position and Returns to September 30, 2022	Pending
Municipal Borrowing Requests for MFA Spring 2022 Issue (If Applicable)	Pending
Tender / Contact Award Information	Pending
Financial Policy Review (as required)	Pending