Regional COVID-19 After Action Review

Presentation to the Metro Vancouver Mayors Committee

Juli Halliwell, Chief Administrative Officer, Village of Anmore and IPREM Local Co-Chair

October 9, 2020

Mayors Committee
50/50 Partnership between the BC Government and Metro Vancouver Regional District, on behalf of its member jurisdictions

Vision: A disaster resilient region

Provide leadership and collaboration on regional emergency management planning initiatives

Engage all levels of government and stakeholders

No emergency response role; regional planning only
✓ Met 70% of targeted key performance indicators.

✓ 95% of local government in the region participated in one or more of the five engagement events IPREM conducted.

✓ Developed the Regional Natural Gas Shortfall Framework to support regional coordination.

✓ Held the largest IPREM-led regional exercise to-date, to validate local disaster debris management plans, and strengthen regional public communication and the regional decision making model.

✓ Collaborated with the Regional Engineers Advisory Committee’s Water Sub-Committee to conduct a regional forum on the Regional Temporary Provision of Drinking Water Guideline.
COVID-19 Regional After Action Review Process

**Purpose:** To develop a phased Regional After Action Review of the COVID-19 pandemic response for the Metro Vancouver Region to strengthen regional collaboration and capture region’s experiences during each phase of the pandemic.

**Review 1:**
First Wave of outbreak, aligned with BC Restart Plan Phase 1 (Jan to May 2020).

**Subsequent Reviews(s):**
Following each outbreak and/or restart activities.

**Final Review:**
Conclusion of COVID-19.

Mayors Committee
COVID-19 Regional After Action Review Highlights

1. Ability to be flexible and to pivot quickly to address emerging issues.
2. Momentum gained for emergency planning and business continuity.
3. Demonstrated value of regional collaboration and integration.
4. Opportunity to build from the many learnings and experiences to improve for future waves of COVID-19 and other emergency events in the region.
5. Clarify the role and responsibility of local government to support the health sector in a pandemic.
6. Clarify provincial processes for working with local government on orders, financial reimbursement and public communication.

7. Continue to enhance regional collaboration and information sharing processes.

8. Considerations for integrating emergency operations and day to day decision making processes.


10. Improve processes for accessing critical supplies.
Modernization of BC’s Emergency Management Legislation

IPREM Regional Submission, January 29, 2020

- Update is needed and generally the concepts are supported
- Align with other legislation to address policy gaps
- Funding, capacity and resources to support the proposed shifts
- More clarity on standards, definitions and enforcement
- Address barriers and incentives for collaboration

Discussion paper released October 28, 2019

Mayors Committee
COVID-19 Regional After Action Review: IPREM Next Steps

- Share learnings and experiences from COVID-19 with the province to inform the modernization of BC’s emergency management legislation.
- Document information flow in the region from wave 1 of COVID-19 and identify how different sectors were interconnected.
- Review the role of IPREM to support horizontal integration within in the region and vertical with the province for COVID-19.
“The COVID crisis has again exposed the cracks in an outdated model that is fundamentally misaligned with the modern reality of the role of local governments.” FCM April 2020
MUNICIPAL FINANCE REFORM

Key Issues

• Split Assessment for Business Tax Class – short-term

• Other Taxing Jurisdictions (OTJ) – mid-term

• Long Term Sustainability
SPLIT ASSESSMENT FOR BUSINESS TAX CLASS

Issue
SPLIT ASSESSMENT FOR BUSINESS TAX CLASS

Ongoing Actions

- Feb 2018 - City of Vancouver formal submission to Province
- Sept 2018 - UBCM B115 endorsed
- Oct 2018 - RFAC support begins
- Sept 2019 - UBCM B78 endorsed
- Jan 2020 - Minister Robinson announces 2020 alternative PTE solution
- Feb 2020 - Metro Mayors’ letter sent to Province
- April 2020 - Alternative PTE solution fails re: municipal endorsement
- 2021 - Further action required “now” but…
### OTHER TAXING JURISDICTIONS

Big Picture - School Property Tax Increases

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>% 2016 to 2019</th>
<th>Increase 2016 to 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Metro Vancouver</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Residential</td>
<td>$ 1,002,438,573</td>
<td>17.6%</td>
<td>$ 150,307,673</td>
</tr>
<tr>
<td>Business</td>
<td>643,174,425</td>
<td>23.9%</td>
<td>123,959,567</td>
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<tr>
<td>Light Industry</td>
<td>73,745,069</td>
<td>14.6%</td>
<td>9,388,035</td>
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<tr>
<td>Major Industry</td>
<td>4,015,073</td>
<td>19.0%</td>
<td>642,223</td>
</tr>
<tr>
<td>Other</td>
<td>67,100,873</td>
<td>23.9%</td>
<td>12,934,383</td>
</tr>
<tr>
<td><strong>Total Metro Van.</strong></td>
<td>$ 1,790,474,013</td>
<td>19.9%</td>
<td>$ 297,231,881</td>
</tr>
<tr>
<td><strong>Rest of Province</strong></td>
<td>848,757,329</td>
<td>3.0%</td>
<td>24,600,192</td>
</tr>
<tr>
<td><strong>Total School Tax</strong></td>
<td>$ 2,639,231,342</td>
<td>13.9%</td>
<td>$ 321,832,073</td>
</tr>
</tbody>
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**2016 to 2019:** Metro up 19.9%  Rest of Province 3%
OTHER TAXING JURISDICTIONS

Summary

• Provincial tax methodologies need major re-think
• Unique demand for real estate - globalization, population migration, development
• Local populations pushed out = not affordable
• Small businesses priced out = leaving / closing
• Provincial Government fixes = “treat symptoms not the disease”
LONG TERM SUSTAINABILITY

What’s Coming

• 2019 Property Taxes @ $5 Billion
  • Municipal - $2.7 Billion (54%)
  • Other Taxing Jurisdictions - $2.3 Billion (46%)

• Next Ten Years:
  • Municipal Taxes @ 3% = $810 million
  • School Taxes @ $750 million 2018 to 2027
  • Translink - Ten Year Vision = $1 Billion 2018 to 2027
  • Metro Vancouver & Others - part of the tax allocation system
LONG TERM SUSTAINABILITY

Conversations In Play

FCM
- April 2020 - Protecting Vital Municipal Services (COVID-19)
- City of Vancouver and FCM engaged in conversations about reforming municipal revenue models

UBCM
- July 2013 - Strong Fiscal Futures - A Blueprint for Strengthening BC Local Governments’ Finance System
- Sept 2019 - Select Committee on Local Government Finance re-established

GFOABC
- The Province and GFOABC engaged in conversations on establishing a committee to address the need for more permanent solutions

RFAC
- Oct 2018 - Split Assessment - ongoing
- Jan 2020 – review of Other Taxing Jurisdictions started
MUNICIPAL FINANCE REFORM

Desired Outcomes

• Resolve inequities in taxation

• Development of alternate revenue and taxation resources

• Increased local government financial independence

• For public education – align taxes with student costs and not real estate wealth
  • Remove school property taxes from the tax notice and shift to other provincially administered forms of taxation