METRO VANCOUVER REGIONAL DISTRICT
FINANCE AND INTERGOVERNMENT COMMITTEE

REGULAR MEETING

Wednesday, July 15, 2020
1:00 p.m.
28th Floor Boardroom, 4730 Kingsway, Burnaby, British Columbia

AGENDA

1. ADOPTION OF THE AGENDA
   1.1 July 15, 2020 Regular Meeting Agenda
       That the Finance and Intergovernment Committee adopt the agenda for its regular
       meeting scheduled for July 15, 2020 as circulated.

2. ADOPTION OF THE MINUTES
   2.1 June 12, 2020 Regular Meeting Minutes
       That the June 12, 2020 adopt the minutes of its regular meeting held June 12, 2020
       as circulated.

3. DELEGATIONS

4. INVITED PRESENTATIONS

5. REPORTS FROM COMMITTEE OR STAFF
   5.1 Board Budget Workshop – Overview and Next Steps for Regional District Service
       Areas and Centralized Support
       That the Finance and Intergovernment Committee receive for information the report
       dated June 24, 2020, titled “Board Budget Workshop – Overview and Next Steps for
       Regional District Service Areas and Centralized Support”.

   5.2 Development of a Resilient Region Strategic Framework
       That the MVRD Board endorse the development of a Resilient Region Strategic
       Framework as outlined in the report dated July 3, 2020, titled “Development of a
       Resilient Region Strategic Framework”.

Note: Recommendation is shown under each item, where applicable.
5.3 **Manager’s Report**  
That the Finance and Intergovernment Committee receive for information the report dated June 26, 2020, titled “Manager’s Report”.

6. **INFORMATION ITEMS**

7. **OTHER BUSINESS**

8. **BUSINESS ARISING FROM DELEGATIONS**

9. **RESOLUTION TO CLOSE MEETING**  
*Note: The Committee must state by resolution the basis under section 90 of the Community Charter on which the meeting is being closed. If a member wishes to add an item, the basis must be included below.*

10. **ADJOURNMENT/CONCLUSION**  
That the Finance and Intergovernment Committee adjourn/conclude its regular meeting of July 15, 2020.

Membership:

- Buchanan, Linda (C) - North Vancouver City
- Dhaliwal, Sav (VC) - Burnaby
- Booth, Mary-Ann - West Vancouver
- Brodie, Malcolm - Richmond
- Coté, Jonathan - New Westminster
- Froese, Jack - Langley Township
- Hurley, Mike - Burnaby
- McCallum, Doug - Surrey
- Stewart, Kennedy - Vancouver
- Stewart, Richard - Coquitlam
- McEwen, John - Anmore
- McCutcheon, Jen - Electoral Area A
Minutes of the Regular Meeting of the Metro Vancouver Regional District (MVRD) Finance and Intergovernment Committee held at 1:01 p.m. on Friday, June 12, 2020 in the 28th Floor Boardroom, 4730 Kingsway, Burnaby, British Columbia.

MEMBERS PRESENT:
Chair, Mayor Linda Buchanan, North Vancouver City*
Vice Chair, Councillor Sav Dhaliwal, Burnaby*
Mayor Mary-Ann Booth, West Vancouver*
Mayor Malcolm Brodie, Richmond*
Mayor Jonathan Coté, New Westminster*
Mayor Jack Froese, Langley Township*
Director Jen McCutcheon, Electoral Area A*
Mayor John McEwen, Anmore*
Mayor Richard Stewart, Coquitlam*

MEMBERS ABSENT:
Mayor Mike Hurley, Burnaby
Mayor Doug McCallum, Surrey
Mayor Kennedy Stewart, Vancouver

STAFF PRESENT:
Jerry W. Dobrovolny, Chief Administrative Officer
Genevieve Lanz, Legislative Services Coordinator, Board and Information Services

1. ADOPTION OF THE AGENDA

1.1 June 12, 2020 Regular Meeting Agenda

It was MOVED and SECONDED
That the Finance and Intergovernment Committee adopt the agenda for its regular meeting scheduled for June 12, 2020 as circulated.

CARRIED

*denotes electronic meeting participation as authorized by Section 3.6.2 of the Procedure Bylaw
2. ADOPTION OF THE MINUTES

2.1 May 13, 2020 Regular Meeting Minutes

It was MOVED and SECONDED
That the Finance and Intergovernment Committee adopt the minutes of its regular meeting held May 13, 2020 as circulated.

CARRIED

3. DELEGATIONS
No items presented.

4. INVITED PRESENTATIONS
No items presented.

5. REPORTS FROM COMMITTEE OR STAFF

5.1 Affordable Housing Development Reserve Fund Bylaw No. 1309, 2020
Report dated May 27, 2020 from Dean Rear, General Manager, Financial Services/Chief Financial Officer and Heather McNell, General Manager, Regional Planning and Housing Services, seeking MVRD Board adoption of Affordable Housing Development Reserve Fund Bylaw No. 1309, 2020.

It was MOVED and SECONDED
That the MVRD Board:

a) establish a new statutory reserve for the Affordable Housing function to receive, hold and provide funds for new affordable housing development; and

b) give first, second, and third reading to the Affordable Housing Development Reserve Fund Bylaw No. 1309, 2020; and

CARRIED

c) pass and finally adopt the Affordable Housing Development Reserve Fund Bylaw No. 1309, 2020.

5.2 2019 Statement of Financial Information

It was MOVED and SECONDED
That the MVRD Board approve the Statement of Financial Information for the year ended December 31, 2019.

CARRIED

5.3 Manager’s Report
Report dated June 2, 2020 from Jerry Dobrovolny, Commissioner/Chief Administrative Officer, providing members with an update on the Finance and

It was MOVED and SECONDED
That the Finance and Intergovernment Committee receive for information the report dated June 2, 2020, titled “Manager’s Report”.

CARRIED

6. INFORMATION ITEMS
No items presented.

7. OTHER BUSINESS
No items presented.

8. BUSINESS ARISING FROM DELEGATIONS
No items presented.

9. RESOLUTION TO CLOSE MEETING

Members considered adding Community Charter provision Section 90(1)(k) to the resolution to close.

It was MOVED and SECONDED
That the Finance and Intergovernment Committee close its regular meeting scheduled for June 12, 2020 pursuant to the Community Charter provisions, Section 90 (1) (e), (i), (k) and 90 (2) (b) as follows:
“90 (1) A part of the meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:
(e) the acquisition, disposition or expropriation of land or improvements, if the board or committee considers that disclosure could reasonably be expected to harm the interests of the regional district; and,
(i) the receipt of advice that is subject to solicitor-client privilege, including communications necessary for that purpose;
(k) negotiations and related discussions respecting the proposed provision of a regional district service that are at their preliminary stages and that, in the view of the board or committee, could reasonably be expected to harm the interests of the regional district if they were held in public; and

90 (2) A part of a meeting must be closed to the public if the subject matter being considered relates to one or more of the following:
(b) the consideration of information received and held in confidence relating to negotiations between the regional district and a provincial government or the federal government or both and a third party.”

CARRIED
10. **ADJOURNMENT/CONCLUSION**

The Chair declared the regular meeting of the Finance and Intergovernment Committee adjourned.

The meeting adjourned at 1:10 p.m.

____________________________   ____________________________
Genevieve Lanz,      Linda Buchanan, Chair
Legislative Services Coordinator
To: Finance and Intergovernment Committee

From: Jerry W. Dobrovolny, Commissioner/Chief Administrative Officer  
Dean Rear, Chief Financial Officer/General Manager, Financial Services

Date: June 24, 2020  
Meeting Date: July 15, 2020

Subject: Board Budget Workshop – Overview and Next Steps for Regional District Service Areas and Centralized Support

RECOMMENDATION
That the Finance and Intergovernment Committee receive for information the report dated June 24, 2020, titled “Board Budget Workshop – Overview and Next Steps for Regional District Service Areas and Centralized Support”.

EXECUTIVE SUMMARY
On June 5, 2020 a Board Budget Workshop was held with the objective to seek direction for the preparation of the 2021-2025 Financial Plan. The Board provided direction to staff to bring back adjustments to the Five Year Financial Plan that places increased emphasis on financial sustainability, provides short-term relief for households, maintains work on current goals and objectives, and allows the organization to realize new opportunities in terms of partnering on projects to meet Board objectives.

In response to this direction, staff will prepare budgets with options and alternatives to respond to the direction and address the concerns raised by the Board. A short-term action plan is being developed with detailed scrutiny being applied to the Regional District Service Areas and Centralized Support budgets and financial practices to ensure upward pressure on the household impact is minimized while continuing to focus on Board priorities.

PURPOSE
To provide the Finance and Intergovernment Committee with an overview of the Board Budget Workshop held June 5, 2020, including the Board direction to staff, and the next steps and considerations for the Regional District Service Areas and Centralized Support.

BACKGROUND
On June 5, 2020 a Board Budget Workshop was held with the objective to seek direction for the preparation of the 2021-2025 Financial Plan. The workshop outlined the principles that guide the work of Metro Vancouver as an organization, the current 2020-2024 Financial Plan, the implications of the COVID-19 pandemic, the tools that can be used to make budget adjustments, and a proposed approach for the 2021-2025 Financial Plan.

Based on the input received from the Board, staff are putting together options for the 2021 Budget and Five Year Financial Plan. This report provides an overview of the workshop and discusses next steps and specific considerations for the Regional District Service Areas and Centralized Support.
BOARD BUDGET WORKSHOP - OVERVIEW

The Board Budget Workshop presentation (see Reference) outlined the principles that guide Metro Vancouver’s long-term work, the current Five Year Outlook, the implications of COVID-19, and the tools available to make budget adjustments going forward.

**Current Five Year Outlook**

The following key points were covered for the current Five Year Outlook:

- Increases to costs of operations, such as that for Water or Liquid Waste Treatment Plants, are generally consistent with inflation.
- Capital Funding, through Contributions to Capital from the operating budget and debt service for the capital program consistently drives the increase in the operating budget and the household impact.
- Due to the long timeframe associated with the capital program, a significant portion of the capital spend over the next five years is due to projects already underway (80% in 2021 to 66% in 2024).
- The household impact is set to increase by 6.7%-8.9%.
- Utility rates are generally consistent with similar jurisdictions in Canada and the US.

**Toolbox**

Several tools were presented that would allow for reductions in household rates, but would require tradeoffs in terms of impacting the financial strength of the organization or increasing the risk to the organization. As shown in the diagram below, changes to how the organization approaches funding capital projects would have the most immediate effect on household impact. However, careful consideration will need to be given as to the long-term implications of such changes on future household impacts.

**Proposed Approach**

Staff proposed leveraging the supported tools to create a short-term action plan that would lessen the upward pressure on household impact for 1-3 years. A short-term action plan would enable strategic goals and objectives to be maintained. If larger or more long-term adjustments are desired, a re-evaluation of long-term plans such as the *Metro Vancouver Housing Plan*, *Climate 2050*, or the *Liquid Waste Management Plan* would be required.
Since an annual budget is approved, this approach will allow for adjustments to be made each year as conditions change based on market changes and other factors. The use of the tools will aim to avoid making severe changes that cannot be easily corrected in the short-term.

WORKSHOP DISCUSSION
Discussion at the workshop gave Board members the opportunity to raise concerns regarding the current Five Year Financial Plan and provide input on adjustments to be made going forward.

Key themes discussed include:
- The increasing household impact and member’s ability to pay
- The importance of financial sustainability
- The “growth pays for growth” principle
- Assumptions built into capital projects, including the right sizing of projects and the amount of risk taken on by the organization
- Long-term impacts of changes to amortization of debt
- Maintaining momentum on climate action initiatives

Overall, the short-term action plan approach was supported. As requested by the Board, staff will be bringing back a set of options to address the concerns raised, including the implications of the different options.

NEXT STEPS
Staff are working on the creation of a short-term action plan that would allow the continuation of work on current goals and objectives, but would lessen the upward pressure on household impact for regional ratepayers.

Staff are exploring all viable avenues for budget adjustments, with consideration given to the following:
- Actions that can provide immediate relief while maintaining the work on the long-term vision of the Board
- Risk implications for project delays or deferrals
- The impact of changes to debt amortization on future ratepayers
- The ability of the organization to take advantage of potential stimulus funding

Regional District Service Areas and Centralized Support Considerations
Staff will be applying a detailed scrutiny of the Regional District Service Areas and Centralized Support budgets and financial practices to ensure upward pressure on the Household Impact is minimized while continuing to focus on key organizational priorities. Regional District Service Areas include the following functions:
- E911 Emergency Telephone Service
- General Government Administration
- General Government Zero Waste Collaboration Initiatives
- Labour Relations
- Regional Emergency Management
- Regional Global Positioning System
• Regional Economic Prosperity
• Sasamat Fire Protection Service

Centralized Support includes the following service areas:
• Corporate Services
• External Relations
• Financial Services
• Human Resources
• Legal Services and Indigenous Relations
• Legislative Services

Over the summer, staff will be concentrating on budget review and program efficiencies. This will include:
• Examining workload management and service level expectations as many of these areas are almost singularly driven by staff salaries
• Adjusting employee related expenses such as professional training recognizing changing delivery approaches
• Optimizing systems and system projects to minimize budget impacts over the next few years
• Undertaking in depth review of past spending patterns to ensure future budgets are reflective of current trends

ALTERNATIVES
This is an information report. No alternatives are presented.

FINANCIAL IMPLICATIONS
At this time, staff are evaluating the financial implications of budget adjustments to be made for Regional District Service Areas and Centralized Support in response to the direction received from the Board. Staff will be reporting back on options for the 2021 Budget and Five Year Financial Plan this fall.

CONCLUSION
On June 5, 2020 a Board Budget Workshop was held with the objective to seek direction for the preparation of the 2021-2025 Financial Plan. The Board expressed concerns regarding the increasing household impact and residents’ ability to pay, assumptions built into capital projects, and being able to maintain work on the objectives of the Board. In response to the direction received, staff will be creating a set of options to address the concerns of the Board. Staff are aiming to create a short-term action plan that would reduce the household impact for regional ratepayers. Options and alternatives will aim to balance relief for households with the financial health and overall risk to the organization.

References: Board Budget Workshop Presentation – June 5, 2020

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RECOMMENDATION
That the MVRD Board endorse the development of a Resilient Region Strategic Framework as outlined in the report dated July 3, 2020, titled “Development of a Resilient Region Strategic Framework”.

EXECUTIVE SUMMARY
Staff are proposing the development of a strategic framework themed around resiliency to unify long-range planning activities currently underway across the range of Metro Vancouver’s services. Resilience is already a core component of Metro Vancouver’s work, represented by activities such as back-up power programs for assets, air quality monitoring and advisories, and water conservation programs. A broader view of resiliency is being proposed that encompasses financial and social considerations such as affordability, equity and reconciliation, as well as physical and environmental conditions.

The final framework will support a consistent approach to integrating resilience across the organization in the longer-term and will reflect the Board’s goals and objectives. The articulation of cross-cutting actions will help to capture synergies across departments and support continuous improvement. An increased focus on resilience in all planning activities will help ensure that more equitable outcomes and community benefits are received from future investments.

PURPOSE
To seek MVRD Board endorsement to start the development of a Resilient Region Strategic Framework.

BACKGROUND
Metro Vancouver provides a broad range of essential services throughout the region, ranging from utility services through to regional planning, air quality, parks and housing services. A number of long-range planning activities are currently underway across the full range of services that will guide the region forward into the middle of this century and beyond. A regional framework is required to unify these planning activities under common and consistent themes, as well as to support the development of the next Board Strategic Plan that will direct activities through the mid-2020s.

Consistent with the current Board Strategic Plan, staff are proposing the development of a framework themed around resiliency. Resilience is defined as the capacity of individuals, communities,
institutions and systems to survive, adapt, and thrive in the face of acute shocks and chronic stresses. Metro Vancouver has already advanced resiliency through work that includes the provision of utility services in the face of acute shocks and chronic stresses, such as mitigating and adapting to climate change. However, a broader view of resiliency is being proposed, encompassing not only physical and environmental conditions, but also financial and social considerations such as affordability, equity and reconciliation.

RESILIENCE AT METRO VANCOUVER
Advancing urban resilience is an international best practice that was significantly progressed through the 100 Resilient Cities program as supported by the Rockefeller Foundation. The 100 Resilient Cities program, running from 2013 to 2019, was designed to help cities develop integrated solutions to the challenges posed by globalization, urbanization, and climate change. Four Canadian cities participated in the program: Vancouver, Calgary, Toronto, and Montreal. Some of the relevant shocks and stresses for Metro Vancouver are shown in the table below:

<table>
<thead>
<tr>
<th>Shocks</th>
<th>Stresses</th>
</tr>
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<tbody>
<tr>
<td>Earthquakes</td>
<td>Lack of affordability</td>
</tr>
<tr>
<td>Forest fires and air quality advisories</td>
<td>Climate change</td>
</tr>
<tr>
<td>Droughts and heatwaves</td>
<td>Racism and inequality</td>
</tr>
<tr>
<td>Infrastructure disruption</td>
<td>Aging infrastructure</td>
</tr>
<tr>
<td>Pandemic</td>
<td>Increasing demand for services</td>
</tr>
</tbody>
</table>

Metro Vancouver already undertakes a wide variety of work to prepare for and respond to these shocks and stresses, such as the seismic resiliency and back-up power program for our assets, air quality monitoring and advisories, the protection of industrial land to foster economic resilience, the provision of affordable housing and water conservation programs to protect against water shortages. The COVID-19 pandemic has highlighted that more needs to be done to ensure that Metro Vancouver is resilient to future shocks and stresses and that resilience is comprehensively integrated across the range of regional services.

Equity and Resilience
Advancing equity is a core component of building resilience, since shocks, such as earthquakes or heat waves, do not impact everyone in the same way. Metro Vancouver recognizes the need to place increased emphasis on equity throughout all areas of the organization, recognizing the impacts that the organization’s decisions have on different communities.

Recent statements from the Provincial and Federal Governments have acknowledged that the COVID-19 pandemic has exacerbated inequities in our society. Both orders of government have made statements that economic recovery funding will be directed towards addressing societal inequity. The Federal Minister of Infrastructure and Communities, Catherine McKenna, recently highlighted this connection, asking “Are we making sure we’re building for a more sustainable, more resilient future? Are we making sure those investments are being spread equally so every child or community has an opportunity to succeed?” (Reference). An increased focus on resilience will help ensure that more equitable outcomes and community benefits are realized from future infrastructure projects, as well as to identify gaps whereby the benefits of regional efforts may not be adequately shared.
RESILIENT REGION STRATEGIC FRAMEWORK

The Resilient Region Strategic Framework will support a consistent approach to integrating resilience across the organization in the longer-term and reflect the Board’s goals and objectives. The articulation of cross-cutting actions between departments will help to capture synergies and contribute to continuous improvement, such as on various activities within the organization that all contribute individually to the broader goal of carbon neutrality.

There are also opportunities that may involve more closely integrating certain planning activities under this framework. For example, the pending development of both a Liquid Waste Management Plan (LWMP) and a Drinking Water Management Plan on similar schedules provides a unique opportunity for alignment of approach via a “One Water” theme, uniting the management of water whether in the form of drinking water, wastewater or stormwater. Early possible concepts for the LWMP development currently include framing around a concept of “Healthy Waters. For All. Forever”, recognizing key drivers of public and environmental health, equity, and responsibility for inter-generational resiliency.

Resilience has strong linkages with the core Board priorities of affordability, environmental stewardship, and fostering collaboration and engagement. Therefore, future Board workshops will further explore resilience within the context of Metro Vancouver’s activities and Board priorities. Additionally, this work will support the development of the next Board Strategic Plan directing activities through the mid-2020s.

If development of the framework is supported, staff will report back to the Board in the fall of 2020 outlining progress on the initiative. In addition, further engagement with standing committees and advisory committees will be undertaken to incorporate feedback into the framework.

ALTERNATIVES

1. That the MVRD Board endorse the development of a Resilient Region Strategic Framework as outlined in the report dated July 3, 2020, titled “Development of a Resilient Region Strategic Framework”.

2. That the Finance and Intergovernment Committee receive for information the report dated July 3, 2020, titled “Development of a Resilient Region Strategic Framework” and provide alternate direction to staff.

FINANCIAL IMPLICATIONS

Activities to support the development of the strategic framework in 2020 can be accommodated within existing budgets to support management planning activities. Any additional activities to support the framework in 2021 will be brought forward for the Board’s consideration as part of the 2021-2025 Financial Plan.

CONCLUSION

Metro Vancouver undertakes a wide variety of work to prepare for and respond to the shocks and stresses impacting our region. Staff are proposing that a broader view of resiliency be incorporated
into long-range planning activities, encompassing not only physical and environmental conditions, but also financial and social considerations such as affordability, equity and reconciliation. Additional engagement with the Board will be undertaken to further integrate resilience in the context of Metro Vancouver’s activities and Board priorities. The COVID-19 pandemic has highlighted that more needs to be done to ensure that Metro Vancouver is resilient to future shocks and stresses, and that resilience is comprehensively integrated throughout all areas of the organization. Staff recommend approving Alternative 1.

Reference:
National Observer article dated June 19, 2020, titled "Facing spending attacks, federal minister Catherine McKenna doubles down on 'social infrastructure' aims"
To: Finance and Intergovernment Committee

From: Jerry W. Dobrovolny, Commissioner/Chief Administrative Officer

Date: June 26, 2020

Subject: Manager’s Report

RECOMMENDATION
That the Finance and Intergovernment Committee receive for information the report dated June 26, 2020, titled “Manager’s Report”.

Finance and Intergovernment Committee Work Plan
Attachment 1 to this report sets out the Committee’s Work Plan for 2020. The status of the Committee’s key priorities is shown as pending, in progress, or complete together with the quarter that each is expected to be considered by the Committee.

Mayors Committee Agenda Items
Staff are asking for the Finance and Intergovernment Committee’s input regarding possible agenda items for the next Mayors Committee meeting to be held Friday, October 9. Past topics have included updates from the Integrated Partnership for Regional Emergency Management, Labour Relations, and other pan-municipal topics of interest. Please contact the Committee Coordinator with any agenda items you would like to put forward for this meeting.

Metro Vancouver Submission to BC Budget 2021 Consultation
On Wednesday, June 24, Metro Vancouver provided a submission to the Select Standing Committee on Finance and Government Services in Advance of the 2021 Provincial Budget, to highlight the vital role Metro Vancouver plays in the B.C. and Canadian economy, and to emphasize the need for strategic co-investment in regional infrastructure projects to provide economic stimulus and to secure lasting prosperity and resilience. The submission featured short summaries of ‘shovel-worthy’ and ‘shovel-ready’ projects, including water and wastewater infrastructure, resource recovery, renewable energy, park expansion and affordable housing (Reference).

The budget submission was supported by a media release and social media engagement. A news story appeared in the Vancouver Sun on June 25, featuring an interview with Board Chair Sav Dhaliwal, and was subsequently syndicated to several publications including the Vancouver Province, MSN News and Press Form. Metro Vancouver’s social media posts received engagement from Catherine McKenna, UBCM, BC Green Caucus members, local elected officials and representatives of the cement and concrete industries.

Carbon Neutral Media Event
On Monday, June 29, Metro Vancouver hosted a media event at Burns Bog announcing the achievement of corporate carbon neutral status in 2019 and highlighting the need for climate action throughout the region. The event included remarks from two Federal Cabinet Ministers, one
Provincial Minister and several local elected officials: the Hon. Jonathan Wilkinson, Minister of Environment and Climate Change Canada and the Hon. Carla Qualtrough, Minister of Public Services and Procurement and Accessibility participated remotely; Hon. George Heyman, B.C. Minister of Environment and Climate Change Strategy, participated in person along with Metro Vancouver’s Board Chair Sav Dhaliwal, Climate Action Committee Chair Adriane Carr, Regional Parks Committee Chair John McEwen and Delta Councillor Dylan Kruger. Ministers Heyman and Wilkinson also provided quotes for the media release.

The media event, which included remarks, a tour and a photo opportunity in the bog, was well-attended by media both in person and remotely. Following the event and media release, Metro Vancouver generated widespread online, print and broadcast media coverage that featured environmental initiatives and Climate 2050 goals. Highlights included a Vancouver Sun front page on June 30 (featuring a photo from Burns Bog); a Canadian Press story that was syndicated to over two dozen publications; CTV and Global TV news stories that prominently featured quotes from Chair Dhaliwal, and coverage in French and Chinese languages.

**Municipal Finance Reform**

The COVID-19 pandemic has re-emphasized the inadequacies of the municipal funding model. As local governments respond to the shock of a global pandemic, a solution is needed to resolve the inequities in the taxation system and increase local government’s ability to respond to these challenges. The Regional Finance Advisory Committee have been advancing this issue and recently presented to the Regional Administrators Advisory Committee. Advocating for specific, stable, additional revenue sources for local government will require engagement with the Provincial and Federal governments. This item has been added to the Finance and Intergovernment Committee work plan for the third quarter of 2020.

**Attachment**

1. 2020 Finance and Intergovernment Committee Work Plan

**Reference**

Supporting British Columbia's Economic Recovery Through Shared Investments in Infrastructure
## Priorities

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