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To: Indigenous Relations Committee

From: Marino Piombini, Program Manager, Indigenous Relations

Date: May 2, 2022 Meeting Date: May 11, 2022

Subject: **Quarterly Report on Reconciliation Activities**

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**RECOMMENDATION**

That the Indigenous Relations Committee receive for information the report dated May 2, 2022, titled "Quarterly Report on Reconciliation Activities."

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**EXECUTIVE SUMMARY**

This report provides a summary of reconciliation events and activities undertaken by Metro Vancouver over the past few months as well as information on upcoming events and activities over the next few months.

**PURPOSE**

To provide the committee with a quarterly report and update on reconciliation activities.

**BACKGROUND**

This quarterly report on regional and local reconciliation activities and opportunities is part of the Indigenous Relations Committee's annual work plan. This information report is intended to identify opportunities for Committee and MVRD Board members to learn about, and engage in, reconciliation activities in the region, and includes:

- Reconciliation events and activities that have been undertaken by Metro Vancouver over recent months (Attachment 1); and
- Upcoming opportunities over the next few months for engaging in such activities (Attachment 2).

The charts in Attachment 1 and Attachment 2 are based on the four objectives established by the Metro Vancouver Board in October 2015 in its review of the Truth and Reconciliation Commission's (TRC) *Calls to Action*:

- Liaising with the TRC and Reconciliation Canada,
- Raising Awareness of Indian Residential Schools,
- Providing Training Sessions for Staff, and
- Strengthening Relationships with First Nations.

**ALTERNATIVES**

This is an information report. No alternatives are presented.

**FINANCIAL IMPLICATIONS**

The various Metro Vancouver activities identified in 2022 have been included in the Indigenous Relations budget. There are no additional financial implications with respect to the items identified in this information report.

**CONCLUSION**

This report provides a quarterly update on reconciliation activities involving Metro Vancouver and local governments as per the Committee's recommendations and for members' information.

**Attachments**

1. Reconciliation Activities Undertaken: March 2022 to April 2022.
2. Some Upcoming Reconciliation Activities: May 2022 to June 2022.

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**Reconciliation Activities Undertaken:**  
**March 2022 to April 2022**

Objectives	Activity / Date	Notes
Strengthening Relationships with First Nations	Metro Vancouver-Squamish Nation Meeting March 4, 2022 on Zoom	Metro Vancouver and Squamish Nation staff met to discuss an upcoming Liquid Waste Services project in North Vancouver.
Strengthening Relationships with First Nations	Metro Vancouver-Tsleil-Waututh Nation Meeting March 10, 2022 on Zoom	Metro Vancouver and Tsleil-Waututh Nation staff met to discuss opportunities within an upcoming watersheds project.
Strengthening Relationships with First Nations	Metro Vancouver-Tsleil-Waututh Nation Meeting March 17, 2022 on Zoom	Metro Vancouver and Tsleil-Waututh Nation staff met to discuss working relationships.
Strengthening Relationships with First Nations	Metro Vancouver-Kwantlen First Nation Meeting March 18, 2022 on Teams	Metro Vancouver and Kwantlen First Nation staff met to discuss the Kwantlen First Nation Showcase Video project.
Strengthening Relationships with First Nations	Metro Vancouver-Squamish Nation Meeting March 22, 2022 on Zoom	Metro Vancouver and Squamish Nation staff met to discuss an Air Quality and Climate Change initiative.
Strengthening Relationships with First Nations	Regional Parks Plan Meeting with First Nations March 28, 2022 on Zoom	Metro Vancouver staff facilitated a workshop with First Nations to discuss the Regional Parks Plan.
Providing Training Sessions for Staff	Municipal Technical Advisory Committee (MTAC) on Indigenous Relations March 30, 2022 on Zoom	As part of a regular MTAC meeting, Metro Vancouver staff invited a representative from the Fraser Basin Council to discuss their work on relationship building with Indigenous Relations.
Providing Training Sessions for Staff	Presentation to the Regional Engineers Advisory Committee April 1, 2022 on Zoom	Metro Vancouver Indigenous Relations staff provided a brief presentation on Metro Vancouver's approach to information sharing and engaging with First Nations to the Regional Engineers Advisory Committee.
Strengthening Relationships with First Nations	Task Force on Collaborative Environmental Management for the Burrard Inlet, Fraser River, and Boundary Bay April 4, 2022	Metro Vancouver staff facilitated an inaugural meeting to discuss a task force on collaborative environmental management, including First Nations.

Providing Training Sessions for Staff	<p>Training Course for Metro Vancouver Staff: “Building Relations with Indigenous Nations” facilitated by Indigenous Relations staff</p> <p>April 7, 2022 on Zoom</p>	Indigenous Relations staff facilitated a 3-hour training session on building relations with Indigenous Nations for Metro Vancouver staff from various departments.
Strengthening Relationships with First Nations	<p>Metro Vancouver-Tsleil-Waututh Nation Meeting</p> <p>April 7, 2022</p>	Metro Vancouver and Tsleil-Waututh Nation staff met to discuss Indigenous Interpretation Opportunities.
Strengthening Relationships with First Nations	<p>Metro Vancouver-Squamish Nation Meeting</p> <p>April 19, 2022</p>	Metro Vancouver and Squamish Nation staff met to discuss Indigenous Interpretation Opportunities.
Strengthening Relationships with First Nations	<p>Regional Parks Plan Meeting with First Nations</p> <p>April 20, 2022 on Zoom</p>	Metro Vancouver staff facilitated a workshop with First Nations to discuss the Regional Parks Plan.
Strengthening Relationships with First Nations	<p>Metro Vancouver-Tsleil-Waututh Nation Meeting</p> <p>April 27, 2022 on Zoom</p>	Metro Vancouver and Tsleil-Waututh Nation staff met to discuss project referrals.

**Some Upcoming Reconciliation Activities:**  
**May 2022 to June 2022**

Objectives	Activity / Date	Notes
Strengthening Relationships with First Nations	Metro Vancouver-Kwkwetlem First Nation Technical Working Group Meeting  May 3, 2022 on Zoom	Metro Vancouver and Kwkwetlem First Nation staff will meet to discuss upcoming Metro Vancouver projects in Kwkwetlem First Nation territory.
Strengthening Relationships with First Nations	Metro Vancouver-Squamish Nation Meeting  May 4, 2022 on Zoom	Metro Vancouver and Squamish Nation staff will meet to discuss a project on the North Shore.
Providing Training Sessions for Staff	Moose Hide Campaign Day  May 12, 2022	Indigenous Relations staff will prepare an Intranet article for staff to learn about the National Moose Hide Campaign Day and made Moose Hide pins available to all interested staff. To learn more about the Moose Hide Campaign and to obtain free lapel pins, please visit the official campaign website: <a href="https://moosehidecampaign.ca/">https://moosehidecampaign.ca/</a>
Providing Cultural Competency Training	Lunch and Learn Session with Len Pierre  May 16, 2022	Len Pierre, a Cultural Safety Practitioner, Public Speaker, and Member of Katzie First Nation will provide a lunch and learn session to Metro Vancouver staff and elected officials.
Strengthening Relationships with First Nations	Metro Vancouver-Kwantlen First Nation Meeting  May 16, 2022 on Zoom	Metro Vancouver and Kwantlen First Nation staff will meet to discuss an upcoming project.
Providing Cultural Competency Training	Training Session with Nahanee Creative Inc.  June 14, 2022 on Zoom	Metro Vancouver staff will receive a four-hour training session on Decolonization 101 and Decolonization Practices from Nahanee Creative Inc, a Squamish Nation company that provides cultural competency training.

Providing Training Sessions for Staff	<p>Training Course for Metro Vancouver Procurement Staff: "Building Relations with Indigenous Nations" facilitated by Indigenous Relations staff</p> <p>June 14, 2022 on Zoom</p>	Indigenous Relations staff will facilitate an hour long training session on building relations with Indigenous Nations for Metro Vancouver Procurement staff.
Raising Awareness / Strengthening Relationships with First Nations	<p>National Indigenous Peoples Day</p> <p>June 21, 2022: TBA</p>	Metro Vancouver Indigenous Relations staff plan to organize an event such as a Lunch and Learn session and/or participate in an organized event such as at Trout Lake (if it is held this year) or attend a First Nation community event and/or share information with staff (e.g., Intranet article) in respect of the significance of June 21, National Indigenous Peoples Day.
Providing Training Sessions for Staff	<p>Municipal Technical Advisory Committee (MTAC) on Indigenous Relations</p> <p>June 22, 2022 on Zoom</p>	As part of a regular MTAC meeting, Metro Vancouver staff have invited a representative from the Union of BC Municipalities (UBCM) to provide an update on its Indigenous Relations initiatives.

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To: Performance and Audit Committee

From: Linda Sabatini, Acting Director, Financial Operations

Date: April 26, 2022 Meeting Date: May 12, 2022

Subject: **Metro Vancouver Quarterly Financial Report – March 31, 2022**

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### **RECOMMENDATION**

That the Performance and Audit Committee receive for information the report dated April 26, 2022 titled “Metro Vancouver Quarterly Financial Report – March 31, 2022”.

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### **EXECUTIVE SUMMARY**

The quarterly financial report presented as of March 31, 2022, is the first quarterly financial report provided to the Committee. In 2021 and prior years, staff provided the Committee with a detailed tri-annual financial report. However, reporting quarterly aligns with industry standards and responds to Committee requests for more frequent financial data with additional information on revenue results and trends. The information presented in this package is the first of these quarterly reports, representing financial information as of March 31, 2022.

The results of the first quarter of 2022, indicates that Metro Vancouver’s quarter-to-date operating budgets are on target compared to budget. Capital spending is lower than expected; however, it is early in the year and it is expected that construction will ramp up in the remainder of the year as projects previously delayed move forward. Cash flow projections and accounts receivable collections are on target and remain positive in both the likely and pessimistic scenarios.

### **PURPOSE**

To present the Committee with key financial information as of March 31, 2022, the first quarter of fiscal 2022.

### **BACKGROUND**

The Performance and Audit Committee Terms of Reference requires that the Committee be provided, with an update on financial performance of the Metro Vancouver Districts and Metro Vancouver Housing Corporation on a regular basis with detailed audited financial statements and results presented to the Board annually.

Typically, staff have provided the Committee with a tri-annual report. However, to better align with industry standards and respond to requests from the Committee, a financial snapshot with additional information elements will be provided quarterly. The information presented in this package is the first of these quarterly snapshots, representing financial information as of March 31, 2022.

## **HIGHLIGHTS**

### **March 31, 2022 - Financial Quarter at a Glance**

The key quarterly trends are presented on page three of Attachment 1. The financial information presented for the first quarter of 2022, indicates that Metro Vancouver's operating results are on target compared to budget. Although higher revenue trends in Solid Waste tipping fees, these are offset by lower variable revenues in other Districts due to timing of billings. Capital spending is lower than expected; however, it is expected that construction will ramp up in the remainder of the year as projects previously delayed move forward. Cash flow projections and accounts receivable collections are on track and remain positive in the likely and pessimistic scenarios.

## **ALTERNATIVES**

This report is provided for information; no alternatives are presented.

## **FINANCIAL IMPLICATIONS**

The quarterly report as of March 31, 2022, indicates that Metro Vancouver results are on target compared to budget and there are no further financial implications.

## **SUMMARY / CONCLUSION**

This report provides information on financial information as of March 31, 2022, the first quarter of 2022. Information presented, identifies that Metro Vancouver operating results and cash flows are on target compared to budget. Capital spending is lower than expected; however, it is expected that construction will ramp up in the remainder of the year as projects previously delayed move forward.

## **Attachments:**

1. 2022 Quarterly Financial Report, March 31, 2022

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## **METRO VANCOUVER QUARTERLY FINANCIAL REPORT**

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**For the Quarter Ending**

**March 31, 2022**

## Table of Contents

At a Glance – Quarter Ending March 31, 2022 .....	1
Operating Budget Summary .....	2
Metro Vancouver Districts Budget Utilization.....	3
Capital Budget Summary .....	4
Solid Waste Tipping Fees and Tonnages .....	5
Water Services Water Sales and Consumption .....	6
Other Variable Revenues .....	7
Awarded Procurement .....	8
Cash Flow Scenarios .....	9
Accounts Receivable and Collections .....	10

**At a Glance – Quarter Ending March 31, 2022**

	Trend	Commentary
<b>Solid Waste Revenue</b>		
Tonnages		Q1 year-to-date total system tonnage is 21% higher than budget and 24% higher than prior year.
Tipping Fee Revenues		Q1 year-to-date, tipping fee revenues are 4% higher than budget and 16% higher than last year. Increase in tonnage and revenues for City of Vancouver primarily due to increased construction and demolition residuals loads. City of Vancouver pricing for these loads increased March 1 <sup>st</sup> , so tonnage and revenues are expected to decrease.
<b>Water Services Revenue</b>		
Consumption		Q1, year-to-date water consumption is 0.5% higher than last year and slightly (.1%) lower than the YTD budget.
Water Sales		Q1 year-to-date water sales revenue is 0.5% higher than last year and 0.1% lower than the YTD budget.
<b>Other Variable Revenues</b>		Variable revenues are dependent on timing of billing and are expected to be on target.
<b>Operating Expenditures</b>		For Q1, operating expenditures represent 11.7% of the annual budget (\$119.3M out of \$1.0B) and 84% of the YTD expected budget. YTD overall expenditures are lower than anticipated due primarily to timing of project starts and timing of expenditures compared to budget.
<b>Capital Budget</b>		As of Q1, capital spending year-to-date represents 5.8% of the annual budget (\$81.6M out of \$1.4B) and 23.4% of the pro-rated YTD budget.
<b>Awarded Procurements</b>		There are 7 more awards issued up to the end of February 2022 as compared to the same period last year, which corresponds to a 14% increase in total dollar value of awards year-to-date.
<b>Cash Flows, Accounts Receivables and Collections</b>		
Cash Flow Forecast		Projected annual cash balance remains positive in the likely and pessimistic scenario.
Accounts Receivables and Collections		AR is mostly current and the aging has improved comparable to the prior year. Overall, collection remains mostly on track with overdue balances for Source Control Industrial (SCI) and Environmental Regulation & Enforcement (ER&E) invoices.
Housing Tenant Receivables		Outstanding rent balance of \$55K is slightly higher than pre-COVID levels (March 2020: \$40k) but comparable to prior months and slightly higher than prior year's balance of \$54K. Staff are working with tenants through payment plans. The Province's rent freeze ended on December 31, 2021.










## Operating Budget Summary

<b>Metro Vancouver Districts</b> <b>Operating Budget Summary</b> <b>Quarter ending March 31, 2022</b>					
<u>Operating Programs</u>					
	Annual Budget	Year-to-date Budget	Year-to-date Actual	% Actuals to YTD Budget	Year-to-date Variance
<b>REVENUES</b>					
Key Service Revenues					
Water Sales	\$ 329,365,517	\$ 58,420,537	\$ 58,207,239	100%	\$ (213,298)
Liquid Waste Services Levy	301,424,687	-	-	0%	-
Solid Waste Tipping Fees	112,909,870	28,207,663	29,343,292	104%	1,135,629
Metro Vancouver Regional District Requisitions	89,868,576	-	-	0%	-
Housing Rents	42,110,363	10,527,600	10,755,851	102%	228,251
	<u>875,679,013</u>	<u>97,155,800</u>	<u>98,306,382</u>	<u>101%</u>	<u>1,150,582</u>
Key Service Supplemental Revenues	<u>4,012,307</u>	<u>471,459</u>	<u>331,908</u>	<u>70%</u>	<u>(139,551)</u>
Variable Service Revenues	<u>38,217,925</u>	<u>7,596,953</u>	<u>8,336,397</u>	<u>110%</u>	<u>739,444</u>
Internal Transfers	<u>100,022,554</u>	<u>2,918,497</u>	<u>1,324,222</u>	<u>45%</u>	<u>(1,594,275)</u>
<b>TOTAL REVENUES</b>	<b>\$ 1,017,931,799</b>	<b>\$ 108,142,709</b>	<b>\$ 108,298,909</b>	<b>100%</b>	<b>\$ 156,200</b>
<b>EXPENDITURES</b>					
Greater Vancouver Water District	\$ 335,418,572	\$ 31,249,651	\$ 26,706,239	85%	\$ 4,543,412
Greater Vancouver Sewerage and Drainage District					
Liquid Waste Services	391,216,210	50,662,515	43,216,775	85%	7,445,740
Solid Waste Services	122,991,007	20,850,042	17,848,251	86%	3,001,791
Metro Vancouver Housing Corporation	54,798,873	13,651,007	10,597,741	78%	3,053,266
Metro Vancouver Regional District	<u>113,507,137</u>	<u>25,704,777</u>	<u>20,898,084</u>	<u>81%</u>	<u>4,806,693</u>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,017,931,799</b>	<b>\$ 142,117,992</b>	<b>\$ 119,267,090</b>	<b>84%</b>	<b>\$ 22,850,902</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ -</b>	<b>\$ (33,975,283)</b>	<b>\$ (10,968,181)</b>		<b>\$ 23,007,102</b>

- For Q1, operating expenditures represent 11.7% of the annual budget (\$119.3M out of \$1.0B) and 84% of the YTD expected budget. YTD overall expenditures are lower than anticipated due primarily to timing of project starts and timing of expenditures compared to budget.

### Metro Vancouver Districts Budget Utilization

■ Annual Budget ■ Year-to-date Budget ■ Year-to-date Actual

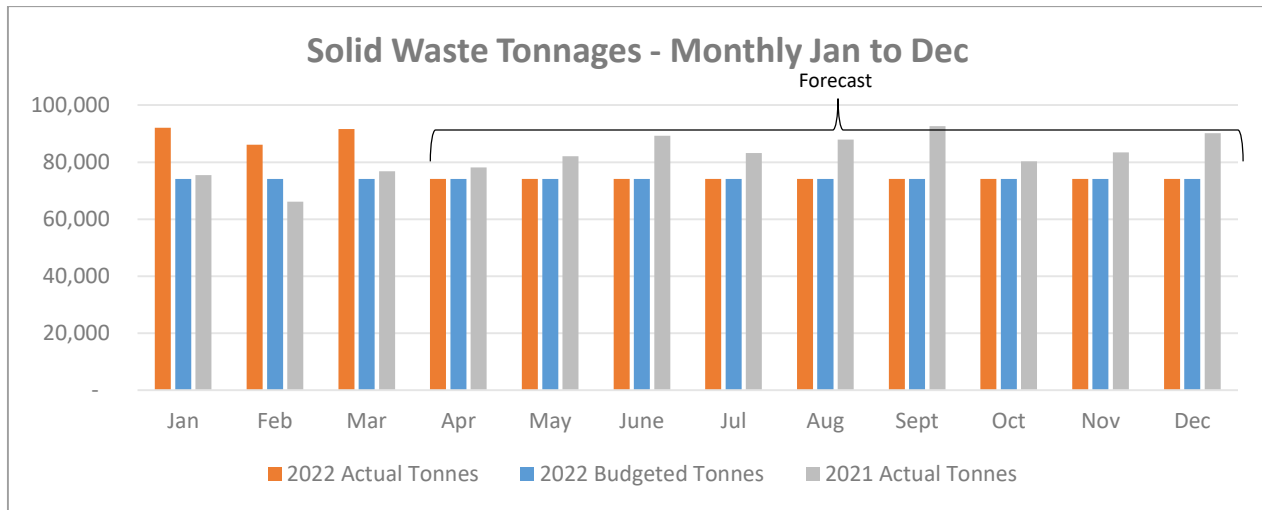
1 <sup>st</sup> Quarter Ending March 31, 2022	Revenues	Expenditures	Commentary
Greater Vancouver Water District			<p>Both water sales and year-to-date expenditures are in line with prior periods and expectations.</p> <p>Staff vacancies, lower than budgeted spending related to deferred operating projects, and seasonality of expenditures have put downward pressure on Q1 actuals.</p>
Greater Vancouver Sewerage and Drainage District Liquid Waste Services			<p>There is no revenue variance for Liquid Waste Services due to timing of levy billings.</p> <p>Staff vacancies, lower than budgeted spending related to deferred operating projects, and seasonality of expenditures have put downward pressure on Q1 actuals.</p>
Greater Vancouver Sewerage and Drainage District Solid Waste Services			<p>Solid Waste Services tipping fee revenues are higher than budget, and 16% higher than comparative period in 2021. The increased fees are primarily due to higher construction demolition material processing facility residuals, which historically haven't been delivered to the regional solid waste system. Economic recovery following the COVID pandemic is also likely contributing to total waste quantities.</p> <p>Expenditures are below budget projections for Q1 for a number of reasons including in part the result of timing of contract related costs. Landfill costs in particular will depend on actual Vancouver Landfill costs and quantity of waste delivered to that facility over course of the year.</p>
Metro Vancouver Housing Corporation			<p>Housing's revenue has outperformed budget due to lower than expected tenant rental assistance provided which equates to higher net revenue.</p> <p>Expenditures are trending lower due to delays in maintenance spending, anticipated to be in line by year end.</p>
Metro Vancouver Regional District			<p>Regional District expenditures are trending lower largely due to staff vacancies caused by the timing of hiring of new positions and routine vacancies due to staff turnover.</p>

## Capital Budget Summary

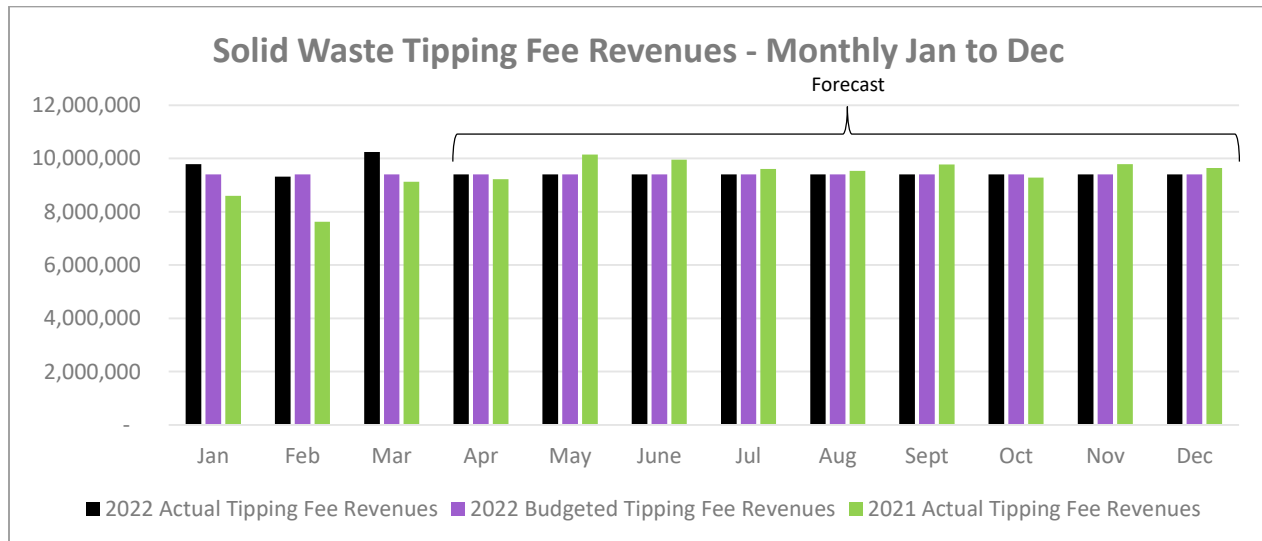
Metro Vancouver					
2022 Capital Spending Summary					
For the 3 months ending March 31, 2022					
	2022 Cashflow to March 2022	Year to Date Actual Expenditures	% of Prorated Cashflow	Projected to Year End 2022 Cashflow	% of Annual Cashflow
<b>Housing Services</b>					
Capital Replacement	2,480,000	1,394,860		9,918,180	
Development Capital	12,075,000	839,893		48,300,000	
	<b>14,555,000</b>	<b>2,234,753</b>	15%	<b>58,218,180</b>	4%
<b>Liquid Waste Services</b>					
Infrastructure Growth Capital	62,504,000	15,402,688		250,000,000	
Infrastructure Maintenance Capital	42,627,000	7,004,627		170,452,000	
Infrastructure Resilience Capital	2,802,000	964,927		11,200,000	
Infrastructure Upgrade - WasteTreatment Capital	81,133,000	12,751,924		324,530,000	
Infrastructure Upgrade Capital	4,582,000	1,029,530		18,320,000	
Opportunity Capital	1,488,000	324,758		5,950,000	
	<b>195,136,000</b>	<b>37,478,453</b>	19%	<b>780,452,000</b>	5%
<b>Regional Parks</b>					
Capital Development	3,876,000	211,470		15,505,000	
Capital Maintenance Projects	1,334,000	658,321		5,335,000	
Parkland Acquisition Fund Projects	3,938,000	4,988,831		15,750,000	
	<b>9,148,000</b>	<b>5,858,621</b>	64%	<b>36,590,000</b>	16%
<b>Solid Waste Services</b>					
Infrastructure Opportunity Program	460,000	33,744		1,840,000	
Landfills	588,000	29,643		2,350,000	
Recycling and Waste Centre	7,226,000	2,666,612		28,900,000	
Waste to Energy Facility	4,440,000	18,298		17,750,000	
	<b>12,714,000</b>	<b>2,748,297</b>	22%	<b>50,840,000</b>	5%
<b>Water Services</b>					
Infrastructure Growth Capital	43,789,000	13,426,140		175,150,000	
Infrastructure Maintenance Capital	36,465,000	9,674,542		145,830,000	
Infrastructure Resilience Capital	34,666,000	9,234,964		138,643,000	
Infrastructure Upgrade Capital	2,666,000	976,356		10,650,000	
Opportunity Capital	250,000	-		1,000,000	
	<b>117,836,000</b>	<b>33,312,003</b>	28%	<b>471,273,000</b>	7%
<b>Total</b>	<b>349,343,000</b>	<b>81,632,127</b>	23%	<b>1,397,373,180</b>	6%

- Overall, year-to-date capital expenditures as of March are \$81.6M, which represents 5.8% of the annual cashflow of \$1.4B, and 23.4% of the prorated YTD cashflow of \$349.3M.
- For Liquid Waste, total year-to-date capital expenditures as of March are \$37.5M, which represents 4.8% of the annual cashflow of \$780.5M, and 19.2% of the prorated YTD cashflow of \$195.1M.
- For Water, total year-to-date capital expenditures as of March are \$33.3M, which represents 7.1% of the annual cashflow of \$471.3M, and 28.3% of the prorated YTD cashflow of \$117.8M.

### Solid Waste Tipping Fees and Tonnages

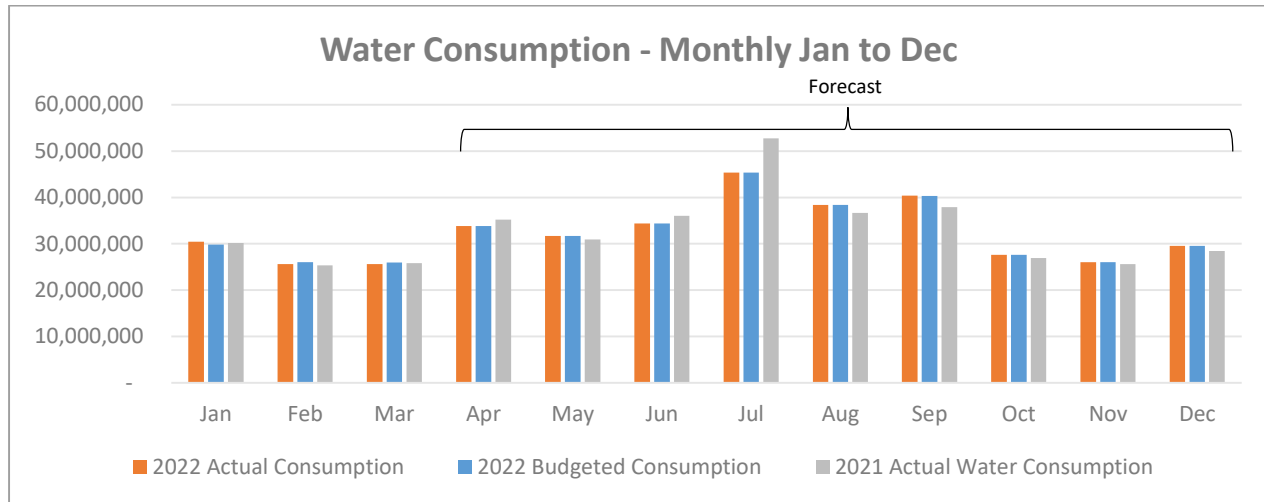


- The total 2022 budget for tonnage is 860,000 tonnes. The first quarter system tonnage of 269,837 is 21% greater than expected tonnage for the first quarter of 222,500 and 24% higher than the first quarter of 2021.

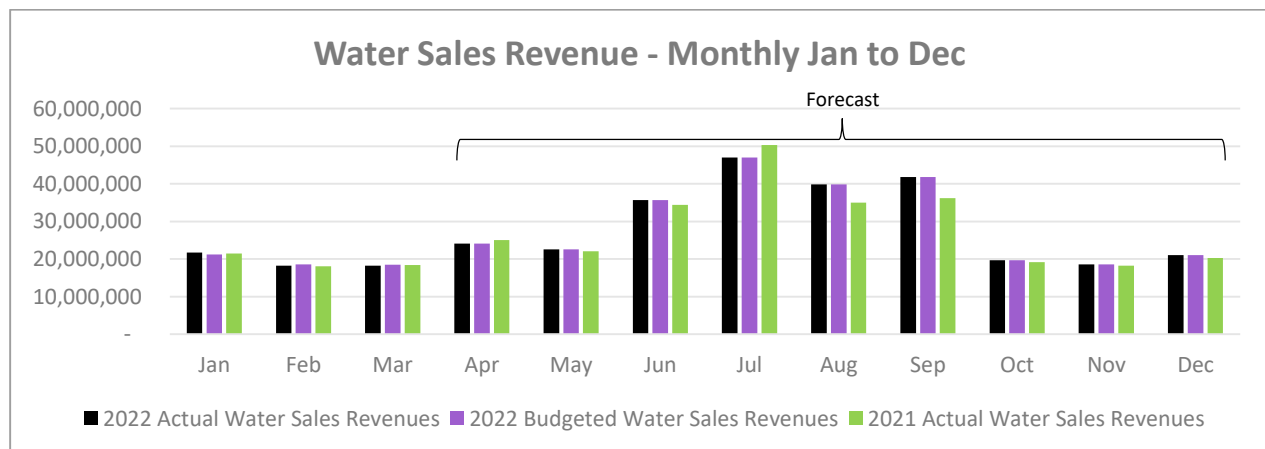


- The total 2022 annual budget for tipping fee revenues is \$112.9 million. The first quarter system sales are \$29.3 million, \$1.1 million or 4% greater than expected sales of \$28.2 million and 16% higher than the same period in 2021.
- The increase is primarily attributable to higher tonnage and revenue for City of Vancouver due to a large increase in construction and demolition residuals loads. The City of Vancouver increased the pricing for these loads beginning March 1st, so we expect the tonnage and revenues to decrease.

## Water Services Water Sales and Consumption



- The total 2022 annual water consumption budget is 389M m<sup>3</sup>.
- Year-to-date water consumption is 81.8M m<sup>3</sup>, an increase of 0.5% compared to the same period last year of 81.4M m<sup>3</sup>, and 0.1% lower than the YTD budget.



- The total annual 2022 water sales revenue budget is \$329.4M.
- Year-to-date water sales revenue is \$58.2M, an increase of 0.5% compared to same period last year and 0.1% lower than the YTD budget.



### Other Variable Revenues

	2022 Budget	% Budget	YTD Budget		January Actuals	February Actuals	March Current	YTD Actuals	YTD Variance Budget to Actual
<b>Variable Service Revenues:</b>									
Liquid Waste Industrial Charges	12,262,636	32.1%	172,086	(1)	-	26,875	145,210	172,086	(0)
Energy Sales	6,401,758	16.8%	1,600,440	(2)	826,788	635,204	712,386	2,174,378	573,938
User Fees	5,977,543	15.6%	1,392,142	(3)	359,140	350,016	326,330	1,035,486	(356,656)
Non-Road Diesel Permit Fees	1,070,000	2.8%	267,500		109,600	93,823	104,308	307,732	40,232
Love Food Hate Waste	400,000	1.0%	99,999	(4)	354,429	-	6,000	360,429	260,430
Zero Waste Conference	337,000	0.9%	84,250	(5)	-	-	-	-	(84,250)
Other External Revenues	11,768,988	30.8%	3,980,536	(6)	152,885	3,086,681	1,046,721	4,286,287	305,751
	<u>\$ 38,217,925</u>	<u>100.0%</u>	<u>\$ 7,596,953</u>		<u>\$ 1,802,842</u>	<u>\$ 4,192,600</u>	<u>\$ 2,340,955</u>	<u>\$ 8,336,397</u>	<u>\$ 739,444</u>
<b>Total Variable Service Revenues</b>	<b>\$ 38,217,925</b>	<b>100.0%</b>	<b>\$ 7,596,953</b>		<b>\$ 1,802,842</b>	<b>\$ 4,192,600</b>	<b>\$ 2,340,955</b>	<b>\$ 8,336,397</b>	<b>\$ 739,444</b>

1. Liquid Waste Industrial Charges is expected to remain on target.
2. Energy sales is slightly ahead of budget and expected to remain on target by year-end.
3. Negative YTD variance for User Fees is mainly due to the timing of billings for permits (quarterly or anniversary).
4. YTD variance for Love Food Hate Waste campaign is mostly due to 2022 funding received last year in 2021, which was deferred and brought into revenue in the current year in accordance with the accounting standards.
5. The YTD variance for Zero Waste Conference is due to the timing of billings as ticket sales will be generated 2-3 months leading up to November when the annual ZWC will take place.
6. Other external revenues include grant, merchandise sale, filming, parking, housing laundry, and other miscellaneous revenues. The revenues in this category tend to fluctuate month over month due to the nature of the revenues. Most of the YTD variance is driven by timing of receipt for the Grants in Lieu of Taxes and the annual contract payments which are collected at the anniversary dates.

### Awarded Procurement

- Procurement data is updated 4 times per year. The most recent report is to February 28th.
- Below figures are compiled from the Tender/Contract Award Information as provided to the Performance and Audit Committee (PAU) in March 2022.
- Awards less than \$5 million refer to contracts in excess of \$500,000 and below \$5 million as \$500,000 is the threshold for contracts be reported to the Performance and Audit Committee.
- Overall, there were 7 more awards issued up to end of February 2022 as compared to the same period last year, which corresponds to a 14% increase in total dollar value of awards year-to-date.

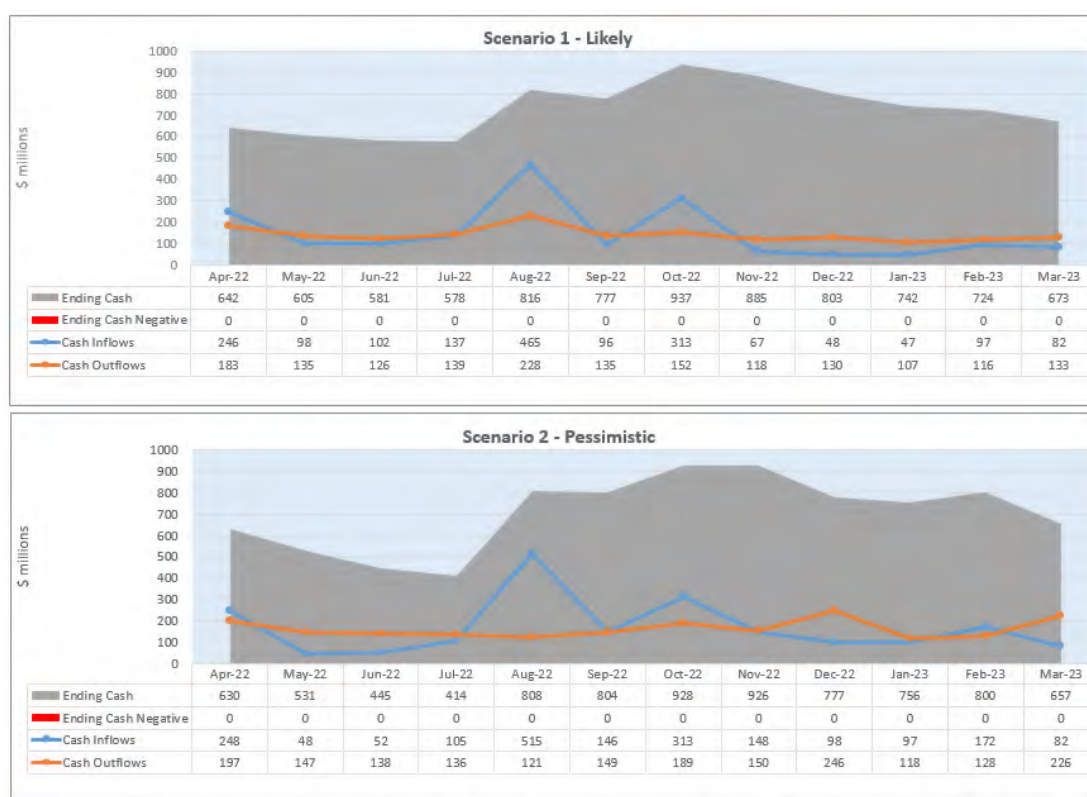
Award Type	2022-Q1*	2021-Q1*		2021	2020	2019	2018
Board Awarded	3	6		25	16	26	33
Less than \$5 Million	13	3		51	51	42	53
Totals:	16	9		76	67	68	86

Award Type	2022-Q1*	2021-Q1*		2021	2020	2019	2018
Board Awarded	\$63,901,876	\$69,609,246		\$798,139,628	\$163,365,307	\$812,341,330	\$689,013,948
Less than \$5 Million	\$22,745,856	\$6,632,635		\$92,545,559	\$98,731,113	\$60,111,064	\$92,551,445
Totals:	\$86,647,732	\$76,241,881		\$890,685,187	\$262,096,420	\$872,452,394	\$781,565,393

\*Jan-Feb due to timing of the PAU meeting

## Cash Flow Scenarios

Risk Assumptions	
<b>Scenario 1: Likely</b> <ul style="list-style-type: none"> <li>Housing – 1.5% rent rate increase budgeted for 2022</li> <li>Spring \$200 million and Fall \$400 million 2022 MFA Long Term borrowing (\$600 million total)</li> <li>MFA short term borrowing \$50 million per month starting May - July 2022 (\$150 million total)</li> </ul>	<b>Scenario 2: Pessimistic</b> <ul style="list-style-type: none"> <li>Housing – 1.5% rent rate increase budgeted for 2022</li> <li>Spring \$200 million and Fall \$400 million 2022 MFA Long Term borrowing (\$600 million total)</li> <li>MFA short term borrowing \$50 million per month starting July - September (\$150 million total) &amp; November 2022 - February 2023 (\$200 million total)</li> </ul>



- Cash balance is expected to remain positive over the next 12 months under the likely and pessimistic scenario.
- Staff are working closely with MFA to implement a temporary short term borrowing program to facilitate cash management and backstop potential long-term funding limitation. Estimated start is in July 2022.

## Accounts Receivable and Collections

### AR Aging Report (Excluding Housing)

As at Apr 04, 2022	Amount Owing	Current	1-30 Days	31-60 Days	61-90 Days	Over 90 Days
Solid Waste	3,386,917	3,351,163	35,755	0	0	0
	100.00%	98.94%	1.06%	0.00%	0.00%	0.00%
Water	15,883,230	15,883,229	0	0	0	1
	100.00%	99.97%	0.00%	0.00%	0.00%	0.00%
Other	2,599,594	1,168,767	1,035,704	293,733	2,566	98,824
	100.00%	44.96%	39.84%	11.30%	0.10%	3.80%
Consolidated Current Year	21,869,742	20,403,158	1,071,459	293,733	2,566	98,826
	100.00%	93.29%	4.90%	1.34%	0.01%	0.45%
Consolidated Prior Year	30,100,323	24,950,861	2,194,546	2,390,431	293,563	270,921
	100.00%	82.89%	7.29%	7.94%	0.98%	0.90%
\$ Change	(8,230,581)	(4,547,703)	(1,123,088)	(2,096,698)	(290,997)	(172,095)

- Solid Waste – is mostly current. \$36K remain overdue in the 1-30 Days category. Staff are following up.
- Water – is mostly current.
- Other – \$1M remain overdue in the 1-30 Days category. Staff are following up. \$236K of the \$294K remain overdue in the 31-90 Day category is related to liquid waste industrial charges. Staff are following up. \$56K over 90 Days category is mostly related to liquid waste industrial charges. Finance is working with the respective departments to assess delinquent accounts on a case by case basis to determine appropriate course of action which may include the use of collections agency following a reasonable notice period.
- Overall, the AR is mostly current and the aging has improved comparable to the prior year.

### Housing Tenant Receivable

	pre-COVID	COVID												
	As of Mar 31, 2020	As of Mar 31, 2021	As of Apr 30, 2021	As of May 31, 2021	As of Jun 30, 2021	As of Jul 31, 2021	As of Aug 31, 2021	As of Sep 30, 2021	As of Oct 31, 2021	As of Nov 30, 2021	As of Dec 31, 2021	As of Jan 31, 2022	As of Feb 28, 2022	As of Mar 31, 2022
Aged Outstanding Tenant Rent (in 1000s)														
Total Expected Monthly Revenue (1)	\$ 3,527	\$ 3,527	\$ 3,509	\$ 3,520	\$ 3,522	\$ 3,533	\$ 3,532	\$ 3,521	\$ 3,544	\$ 3,534	\$ 3,551	\$ 3,579	\$ 3,629	\$ 3,542
Cumulative Outstanding Rent (2)	\$ 40	\$ 54	\$ 59	\$ 49	\$ 57	\$ 60	\$ 57	\$ 49	\$ 52	\$ 58	\$ 53	\$ 59	\$ 59	\$ 55
% Outstanding Monthly Rent - COVID (3)		0.03%	0.04%	0.02%	0.03%	0.04%	0.03%	0.01%	0.02%	0.03%	0.02%	0.02%	0.02%	0.02%

(1) Excludes commercial housing (essential services, no deferral anticipated)

(2) Life-to-date Cumulative Balance. Includes other charges such as miscellaneous chargebacks and deposits.

(3) Incremental increase in outstanding rent balance since April 1st, 2020 as % of rent to isolate impact due to COVID

- Cumulative outstanding rent balance of \$55k is slightly higher than pre-COVID level (March 2020: \$40k) but comparable to the prior months and slightly higher than prior year's balance of \$54k. Staff are working with those tenants facing hardship through payment plans.
- The Province's rent freeze ended on December 31, 2021.

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To: Performance and Audit Committee

From: Dean Rear, General Manager, Financial Services/Chief Financial Officer

Date: May 3, 2022 Meeting Date: May 12, 2022

Subject: **Improving Metro Vancouver Financial Standing - Update**

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**RECOMMENDATION**

That the Performance and Audit Committee receive for information the report dated May 3, 2022, titled "Improving Metro Vancouver Financial Standing - Update".

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**EXECUTIVE SUMMARY**

At the April 14, 2021 meeting of the Performance and Audit Committee, staff brought forward a report outlining the actions to enhance both the effect and the perspectives of Metro Vancouver's financial management approach. This work includes reviewing key policies and enhancing transparency through improved and more frequent reporting.

While Metro Vancouver continues to maintain a solid financial position with a strong balance sheet and good indicators of financial health, these actions pursue opportunities to increase the level of sophistication of its financial policies and processes in order to match the challenging environment in which it operates, and the constantly evolving issues that need to be addressed. This work is even more important now than it was a year ago due to the uncertain macro-economic environment and growth in the capital program.

This report briefly summarizes the status of the actions undertaken and some of the outcomes to date.

**PURPOSE**

To provide the Committee with an update of actions undertaken to improve Metro Vancouver's financial policies, processes and standing amongst its key stakeholders.

**BACKGROUND**

At the April 14, 2021 meeting of the Performance and Audit Committee staff brought forward a report outlining the actions to enhance both the effect and the perspectives of Metro Vancouver's financial management approach. This work includes reviewing key policies and enhancing transparency through improved and more frequent reporting.

The COVID-19 pandemic has had varied impacts on many organizations. Having to focus on managing through the challenges of the pandemic has meant that some strategic initiatives have had to be deferred. Further, the pandemic has also highlighted structural issues that weren't readily evident in "normal" times.

The Financial Services Department is moving forward, as it is the right time to focus on strategic and structural financial issues, to the benefit of the organization and its stakeholders.

## **FINANCIAL STRENGTH, KNOWLEDGE AND UNDERSTANDING**

Metro Vancouver provides essential services to the region, backstopping and enabling the growth and prosperity that has been experienced and is expected to continue. Further, the organization is instrumental in moving the region forward on critical initiatives such as climate change and equity, diversity & inclusion. To support this work, Metro Vancouver must operate from both a position of real financial strength and a solid reputation for prudent fiscal management and progressive financial policies.

Metro Vancouver has and maintains a solid financial position, with a strong balance sheet and good indicators of financial strength.

Metro Vancouver has historically had a lower public profile with respect to its financial position. Further, there hasn't been a consistent understanding of Metro Vancouver financial policies and practices, and their reason for being in place.

In the report presented at the April 14, 2021 meeting, staff identified actions to undertake to enhance both the effect and the perspectives of Metro Vancouver's financial management approach. The table below identifies those select actions to collectively increase the confidence that stakeholders have in Metro Vancouver's financial management and policies and provides an update on progress so far:

<b>Action</b>	<b>Stakeholder(s)</b>	<b>2022 Update</b>
Review of board policies related to financial planning and fiscal sustainability. Further development of metrics to track progress.	Public, Board, Committees	In progress. A sub-committee of RFAC has been formed to work on financial policy alignment between MV and municipal members.
Increased internal financial reporting frequency, from 3 times per year to quarterly.	Board, Committees	Complete.
Enhanced contract and award reporting to Performance and Audit – Change Orders and impact on project budgets.	Board, Committees	In progress. We continue to work to revise the information to meet Board and Committee needs.
Increased and enhanced project management reporting.	Board, Committees, Member Staff	Ongoing – through Finance and Project Delivery continuous improvement
Published Long Term Financial Plan.	Board, Public	In progress with expected completion of Q1, 2023.
Annual publication of procurement statistics, including how MV actions support the region.	Board, Public	In progress
GFOA Budget Award.	Public	In progress. Development of process and system is underway to efficiently

		compile significant materials.
GFOA Financial Reporting Award.	Public, Auditors	Complete - Award received in March 2022.
Budget Video – Budget Process and Outcomes.	Public	Complete
Enhanced connectivity and engagement through RFAC.	Member Staff	In progress. Have increased frequency of RFAC meetings and the use of sub-committees on key issues. Have also arranged for MV facility tours to promote RFAC understanding of MV operation.
Maintenance of AAA credit rating and communication of this and MV involvement.	Public, Board, Member Staff	Ongoing. Metro Vancouver issued press releases which brought public attention to the positive outcomes of the rating agency reviews.

These actions will exist as an ongoing part of the work plan for both the Financial Services Department and the Performance and Audit Committee. In addition, as part of the continuous improvement culture at Metro, the Financial Services Department will continue to identify opportunities for improvement and update the work plan as needed.

#### **ALTERNATIVES**

This is an information report. No alternatives are presented.

#### **FINANCIAL IMPLICATIONS**

There are no direct financial implications. The costs of actions undertaken will be managed through the Financial Services Department budget.

#### **CONCLUSION**

While Metro Vancouver maintains a solid financial position, with a strong balance sheet and good indicators of financial strength, the level of sophistication of its financial policies and processes needs to match the challenging environment in which it operates and the constantly evolving issues that must be addressed. Actions include reviewing key policies and enhancing transparency through improved and more frequent reporting and will exist as part of the work plan for both the Financial Services Department and the Performance and Audit Committee.

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<b>To: Metro Vancouver GVRD, Board and Information Services, #4515 Central Boulevard, Burnaby, BC, Canada, V5H 0C6 ; delegations@metrovancover.org chair@metrovancover.org 604-432-6250, 604.432.6284</b>	<b>From: Mr Roderick V. Louis,</b> <div style="background-color: black; height: 1.2em; width: 150px; margin-bottom: 2px;"></div> White Rock, BC, Canada, <div style="background-color: black; height: 1.2em; width: 50px; display: inline-block;"></div> <div style="background-color: black; height: 1.2em; width: 100px; margin-bottom: 2px;"></div> <div style="background-color: black; height: 1.2em; width: 100px;"></div>
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May 02-2022

Executive Summary of R Louis's submissions for May 12-2022 MV RD Finance Committee meeting...

### **Requested Actions:**

Submit a notice of motion to the MV RD board requesting that, at the May 27-2022 MV RD board mtg, it reconsiders its April 29-2022 (agenda Item 9.1) decisions to:

- a) Endorse Translink's borrowing limit being increased from \$5.5 Billion to \$6.8 Billion, and
- b) Endorse Translink's debts being increased from today's \$4 Billion to almost \$6.8 Billion in 2028/ 29;

Request that the MV RD board will afford Roderick Louis 15 minutes to make submissions regarding this subject- at the May 27-2022 MV RD board mtg...

### **Argument:**

- 1) The Mayors Council's request (that was considered by the MV board of directors at the April 29-2022 mtg).... was improper, omitted basic, materially relevant background facts and information, and should not have been accepted for consideration by the board...
- 2) Supporting materials and Information that was provided to the MV RD board (at the April 29 meeting) was factually inaccurate, incomplete and misleading:
- 3) In order for Translink and the Mayors Council to approve a new **Investment Plan**... Translink's current (astronomically high \$5.5 Billion) debt limit does not have to be increased....
- 4) During 2020- 2021, if the BC govt had committed to provide construction funding for the **Surrey-Langley SkyTrain project** (to replace \$\$ contributions from Translink), Translink and the Mayors Council would have been able to approve a new **Investment Plan** by the statutory deadline of June 28-2021...

If it had provided construction funding for the Surrey-Langley SkyTrain project, the BC govt would not have had any basis or reason for (on **April 19-2021**) exempting Translink and the Mayors Council from the *South Coast British Columbia Transportation Authority Act's* requirements to approve a new 3-year Investment Plan (aka "**2021 Investment Plan**") by June 28-2021... (to replace the existing 3-year Investment Plan that was approved in June-2018 ("**2018 Investment Plan**")):

[https://www2.gov.bc.ca/assets/gov/public-safety-and-emergency-services/emergency-preparedness-response-recovery/embc/reports/speaker/617797-letter\\_to\\_the\\_speaker-translink-oic\\_247\\_2021-covid-19.pdf](https://www2.gov.bc.ca/assets/gov/public-safety-and-emergency-services/emergency-preparedness-response-recovery/embc/reports/speaker/617797-letter_to_the_speaker-translink-oic_247_2021-covid-19.pdf) , See page 4; )

- 5) If, during 2022, the BC govt formally committed funding to pay for construction of the Surrey-Langley SkyTrain project (to replace contributions from Translink), Translink and the Mayors Council would be able to approve a new Investment Plan (to replace the existing "on hold" **2018 Investment Plan**), that does not propose Translink's borrowing limit being increased above \$5.5 Billion...



6) "Stabilizing" a large corporation's (Translink's) financial situation and outlook can not honestly be argued by Translink representatives to be one of the results of:

a) **Nearly doubling** the corporation's (Translink's) already astronomically high debts from **\$4 Billion** in 2022 to almost **\$6.8 Billion** in 2028/ 29...

b) Increasing the corporation's (Translink's) annual **debt service costs** (interest payments + payments towards debt principle amounts) **by 100 percent to 400 percent**... or more... during 2022- 2032...

**The PPT and other materials that were provided to the MV RD board should have disclosed:**

a) The estimated total procurement and construction costs for the **Surrey-Langley SkyTrain project**, and how much of these estimated costs are to be paid by Translink?? the BC govt??

b) Alternatives to Translink providing \$\$Billions of funding to pay construction costs of the *Surrey-Langley SkyTrain project*... such as the BC govt providing \$\$ to replace Translink funding;

(The "**funding model**" contained in the January 30-2020 project Business Case\*\* requires Translink to pay **2/3** of whatever the project's procurement and construction costs are, with the BC govt required to provide ZERO funds!! ... while every other previous and existing SkyTrain project has been and is planned to be paid for by BC govt providing 1/3 to 2/3 of whatever procurement and construction costs were/ are...

(\*\* January 30-2020 Business Case submitted by Mayors Council to BC govt for approval/ rejection late January-2020, but BC govt has never approved, rejected or commented publicly on the Business Case... )

c) Translink's projected total annual income- and its **annual discretionary income**- during 2022- 2032;

d) How Translink intends to increase its annual discretionary income during 2022- 2042... to levels that are sufficient for it to service, and pay off (or pay down), its existing in April-2022 **\$4.0 Billion** of net debts and its proposed **\$2.8 Billion+** of new debts...

e) Translink's projected annual "**debt service costs**" (Annual Interest + payments towards debt principle amounts) 2022- 2032;

f) Translink's projected debt service costs annually... **as a percentage of annual discretionary income** (25%?? 40%?? More/ Less??)... during 2022- 2032;

g) Translink's projected **annual interest rates** on debts 2022- 2032;

h) A BC-govt-approved **Business Case** for the Surrey-Langley SkyTrain project;

i) A business case for the Surrey-Langley SkyTrain project... that contains an "**approved funding model**" that identifies **all** confirmed sources of project funding;

j) Why should Translink be required to provide upwards of 2/3 of SOF SkyTrain projects' construction costs- with BC govt providing ZERO \$\$- while every other SkyTrain project has been and is planned to be paid for by BC govt providing 1/3 to 2/3 of whatever procurement and construction costs were/ are...

k) Disclose ratings agencies concerns (October- 2021 DBRS, March- 2022 Moody's) have expressed regarding Translink's current net debts of approximately **\$4.0 Billion** being "high" in that these debts represent (roughly) **285 percent** of Translink's annual discretionary income... and should Translink's debt's increase above 300 percent of annual discretionary income, this could cause a substantial downgrading of Translink's credit ratings... resulting in significantly higher borrowing costs...

## Presentation to Metro Vancouver Climate Action Committee – May 13, 2022

I am a family physician and am making this presentation on behalf of the BC branch of the Canadian Association of Physicians for the Environment. We are a group of physicians who look at the intersection between the environment and human health.

We strongly feel that the expansion of the Tilbury LNG plant is detrimental to the health of the citizens of BC.

### What are the Systemic Issues involved?

-The IPCC has informed us that we dramatically need to decrease our use of fossil fuels. This year, they made a specific reference to the importance of reducing methane use.

-Canada and BC are committed to reduce their greenhouse gas output by 40 % by the year 2030 - Instead Canada's and BC's greenhouse gas output are increasing - Tilbury will lead to more methane and hence greenhouse gas dispersion into the atmosphere

-Health Canada estimates that 1900 people in BC die prematurely due to air pollution and fossil fuels are the main cause

<https://www.canada.ca/en/health-canada/services/publications/healthy-living/2021-health-effects-indoor-air-pollution.html>

### BC has seen firsthand the results of climate change

-During the past year, we have witnessed (1) the Heat Dome which resulted in over 700 deaths; (2) the burning of the town of Lytton; (3) Atmospheric Rivers causing massive destructive flooding

-We, in BC, have seen the effects of climate change firsthand - How can we ignore it?

### Fracking in northeastern BC causes incredible damage

-A major agricultural area is being decimated by fracking; Water use for fracking could dramatically lower water tables and river flows; Chemicals produced by fracking are polluting water tables; Earthquakes produced by fracking may cause large scale damage

### What are the local health harms of fracking

-An Amnesty International report concluded that fracking is causing major disruptions in indigenous communities in BC

<https://www.amnesty.ca/sites/amnesty/files/Out%20of%20Sight%20Out%20of%20Mind%20ES%20FINAL%20EN%20CDA.pdf>

-Congenital abnormalities, early labour and small-for-dates babies are noted in BC's and Alberta's fracking areas

<https://jamanetwork.com/journals/jamapediatrics/article-abstract/2790802>

-Childhood leukemia is a real concern in babies born in fracking areas in BC

<http://www.sciencedirect.com/science/article/pii/S0160412017310309>

-American studies have shown increased hospitalizations, heart attacks and cancers in people living in proximity to fracking

-Veterinary studies associate deaths of fish, cows and horses with proximity to fracking

#### Local problems with Tilbury

-There is a constant danger of a possible explosion in an area close to large population  
– A 2014 explosion in an LNG facility, in Plymouth, Washington, forced mass evacuations and injured first responders

#### [How Safe Is LNG? Not as Safe as the BC Government Has Claimed | The Tyee](#)

Other concerns are a Jet fuel factory located nearby which could compound effects of an explosion and a narrow turning angle in the channel which could increase the risk of a marine accident

#### Conclusion

For all the above reasons, we strongly believe that the Tilbury expansion is detrimental to the health of citizens of BC and especially residents of the Lower Mainland

Dr. Larry Barzelai, chair of the BC branch of the Canadian Association of the Physicians for the Environment